Our Benefactor

While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life and continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 when only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences…I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others, the philanthropy buds, also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening a box of hand-written records on a shelf in our offices we see his heart for others – a wide variety of organizations he believed worthy of his support, and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned. There he reflected on the importance of work, play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people, more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich, and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the “ripple” effect of his work.
FROM THE EXECUTIVE DIRECTOR

With this 2006 annual report, we introduce the first electronic version of Messages from the M. J. Murdock Charitable Trust. As you read this online, you have accessed it through our new website. Change is inevitable, as the philosophers and marketers like to tell us. But before we rush into describing new changes in our annual report, we would do well to celebrate how the changes came to be.

Soon after my arrival as the new executive director, from my interviews with grantees, constituents, and friends from around the region and the country, I began hearing requests for an updated and “user friendly” website. Colleen Allbee, our technology point person, guided the work of our Staff and consultants in developing what you now see. Though it commands no presence on a coffee table, we hope this new version of the annual report will be useful and offer glimpses into the way the Murdock Trust partners with outstanding non-profit organizations; here is our year 2006.

I would be remiss if I failed to mention that over the last five years the Trust annually produced a companion volume to the annual report celebrating the unique character and personality of each one of the states we serve in our region, the Pacific Northwest. The Messages Series is now complete and copies are available for any of the five states: Alaska, Idaho, Montana, Oregon, and Washington. The books were produced to make another mission – furthering tool available to our grantees and other non-profit organizations. Please feel free to request copies for your use. The complete set is now available and it is stunning! I can say that without being accused of being self-congratulatory because the creative genius and hard work of these very special volumes has been the handiwork of our own Jan Kennedy, inspired by my predecessor, Neal Thorpe. These pieces not only speak to the uniqueness of the region, they are symbolic of the creative and entrepreneurial way the many organizations with whom we partner serve the educational, cultural, spiritual, and social needs of individuals, families, and communities.

While the numbers tell a portion of the story of the Trust’s work, we also take this opportunity to celebrate some of the people who help bring the Murdock mission to life. Our newest staff addition is Alicia Wesolowski. Alicia is often the first voice you hear on the phone and the first face you see at the Trust. She comes to us from Warner Pacific College where she served in the Office of Admissions. She replaces Kathy Freitas who changed chairs “in house” to become administrative assistant to the executive director. Kathy’s grace, diplomacy, and creative skills help us stay organized and on time.

As part of our ongoing desire to serve organizations in leadership development and institutional effectiveness, the Trust offers a number of enrichment programs and capacity building workshops that are drawing rave reviews. They are orchestrated under the creative and hospitable leadership of Terry Stokesbary, Kit Gillem, Dave Coleman, and Bart Hadder. These efforts continued with a number of “sector” specific roundtables which provide helpful strategies and stir imaginative possibilities for the future. We are currently exploring ways to make the principles and best practices from these programs available to more of our constituents. Please review a list of our upcoming workshops and roundtable conversations on our website.

In honor of my predecessor, his years of service and his leadership as executive director, the Murdock College Science Research Program this year will feature the Neal O. Thorpe Honorary Lecture, bringing an outstanding
scientist to speak at the annual Murdock College Science Research Program for regional colleges and universities. We are delighted to name this lecture in honor of one who has been such an important part of the program. The special science enrichment programs and grant initiatives which Neal Thorpe, John Van Zytveld, and the Trustees put in place have wide-reaching impact and continue to be a vital part of the Murdock mission.

We are also delighted to report that 2006 was a banner year for our endowment. Jim Martin, Julie Cieloha, Jennifer Larson, and Chimene Welch, along with a host of outstanding financial managers have worked hard to bring fruitful returns, sending our endowment to $790 million at year’s end 2006. From this bounty, the Trust awarded 203 grants totaling more than $28 million. Each one of the grantee organizations is worth highlighting and celebrating for its unique potential and impact.

But perhaps of special note would be the KODIAK airplane, developed and produced by Quest Aircraft Company, and the recipient of a sizeable Murdock investment as a PRI (Program Related Investment). This special new airplane is designed for use in humanitarian and mission efforts around the world. As this unique project comes to fruition we anticipate the wide-reaching impact it will surely make. The story, however, is paused by sorrow. Bruce Kennedy, the board chairman of Quest Aircraft Company, recently and tragically died in a small plane accident. His loss will be felt in a host of ways, not the least of which is the leadership he had provided to the KODIAK development. Formerly president of Alaska Airlines, Bruce was also actively involved in numerous nonprofits in the Pacific Northwest and around the country.

Bruce’s tragic death brings to mind the loss of another individual nearly 35 years ago. Those who know the history of the Trust are aware that in 1971 Jack Murdock died unexpectedly in an airplane accident on the Columbia River. With unusual foresight, he had already planned for his estate to go into trust, and benefit from the M. J. Murdock Charitable Trust has rippled throughout the region for over 32 years. With each annual report, including this 2006 version, we celebrate Jack’s legacy in the Pacific Northwest and beyond.

Steve Moore
2006
2006 GRANTEES

<table>
<thead>
<tr>
<th>Arts &amp; Culture</th>
<th>Education</th>
<th>Health &amp; Human Services</th>
<th>Scientific Research</th>
<th>Trust Matching Gifts</th>
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<td>17 Grants</td>
<td>35 Grants</td>
<td>82 Grants</td>
<td>68 Grants</td>
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</table>

Acton Institute for the Study of Religion and Liberty
Seminar on Free Enterprise Economics
For students of religion
Education | Grand Rapids, Michigan | $120,000

Agros International
Expand Development Program
To enhance mission work in Latin America
Health & Human Services | Seattle, Washington | $247,000

Alaska Community Foundation
New Chief Financial Officer
To serve the philanthropic community
Health & Human Services | Anchorage, Alaska | $248,000

Alaska Native Heritage Park, Inc.
Village Site Renovation and Expansion
To make dwellings suitable for year-round use
Education | Anchorage, Alaska | $320,000

Alaska Pacific University
Canopy Structure, Microclimate, and the Distribution, Diversity, and Abundance of Arthropods in Old Growth vs. Mature Douglas-Fir Forests (Murdock College Research Program for Life Sciences)
Scientific Research | Anchorage, Alaska | $31,500

Albertson College of Idaho, Inc.
Start-up Research Package for New Position in Biology
Scientific Research | Caldwell, Idaho | $40,000

American Cancer Society, Great West Division, Inc.
New Patient Resource Navigator
For Portland patients
Health & Human Services | Seattle, Washington | $120,000

American Hellenic Educational Center
New Maintenance Building at Camp Angelos
To support camp operations
Health & Human Services | Corbett, Oregon | $59,000

Americans United for Life
State-By-State Legal Guide
To inform legislators and citizens regarding pro-life issues
Education | Chicago, Illinois | $25,000

Anchorage Museum Foundation
Museum Expansion and Renovation
To improve exhibition galleries, collection areas, and programs
Education | Anchorage, Alaska | $1,000,000

Art Mobile of Montana
New Vehicle
To transport and present fine arts education in rural areas
Arts & Culture | Dillon, Montana | $15,100

ASHNHA Program Services Company, Inc.
Establish Rural Telehealth Network
For connectivity and digital transmission for Alaska frontier hospitals
Health & Human Services | Juneau, Alaska | $500,000

Bear Lake Valley Health Care Foundation
Digital Imaging System
For improved transmission and storage of medical information
Health & Human Services | Montpelier, Idaho | $60,700

Bigfork Center for the Performing Arts Foundation LTD
Capital Improvements
To enhance audience services
Arts & Culture | Bigfork, Montana | $65,000
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<thead>
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<th>Organization</th>
<th>Project/Program</th>
<th>Field</th>
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<td>Blaine County Wildlife Museum Foundation</td>
<td>Peaks to Plains Exhibit</td>
<td>Education</td>
<td>Chinook, Montana</td>
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<td>Boise High School</td>
<td>Inquiry-Based Biotechnology Investigations for Forensic Science</td>
<td>Scientific Research</td>
<td>Boise, Idaho</td>
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<td>Boise Philharmonic Association, Inc.</td>
<td>New Fund-raising Software</td>
<td>Arts &amp; Culture</td>
<td>Boise, Idaho</td>
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<td>Boy Scouts of America Midnight Sun Council</td>
<td>Lost Lake Camp Dining Hall Expansion</td>
<td>Health &amp; Human Services</td>
<td>Fairbanks, Alaska</td>
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<td>Boy Scouts of America Oregon Trail Council</td>
<td>Hispanic ScoutReach Initiative</td>
<td>Health &amp; Human Services</td>
<td>Eugene, Oregon</td>
<td>$37,000</td>
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<td>Boy Scouts of America, Cascade Pacific Council</td>
<td>Expand Development Staff</td>
<td>Health &amp; Human Services</td>
<td>Portland, Oregon</td>
<td>$169,000</td>
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<td>Boy Scouts of America, Mt. Baker Council</td>
<td>Camp Black Mountain Winter Lodge Construction</td>
<td>Health &amp; Human Services</td>
<td>Everett, Washington</td>
<td>$100,000</td>
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<td>Boys &amp; Girls Club of the Umpqua Valley</td>
<td>Facility Renovation and Expansion</td>
<td>Health &amp; Human Services</td>
<td>Roseburg, Oregon</td>
<td>$250,000</td>
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<td>Boys and Girls Clubs of South Puget Sound</td>
<td>Lakewood HOPE Center Construction</td>
<td>Health &amp; Human Services</td>
<td>Tacoma, Washington</td>
<td>$250,000</td>
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<td>Bozeman Deaconess Foundation for Gifting</td>
<td>Telemetry Equipment for Step Down Unit</td>
<td>Health &amp; Human Services</td>
<td>Bozeman, Montana</td>
<td>$200,000</td>
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<td>Broadway Center for the Performing Arts</td>
<td>Historic Theater Renovation</td>
<td>Arts &amp; Culture</td>
<td>Tacoma, Washington</td>
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<td>Butte High School</td>
<td>Data Acquisition and Interpretation by Students in Scientific Research</td>
<td>Scientific Research</td>
<td>Butte, Montana</td>
<td>$6,000</td>
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<td>Caldera</td>
<td>New Equipment</td>
<td>Health &amp; Human Services</td>
<td>Portland, Oregon</td>
<td>$145,000</td>
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<td>Camp Kiwanilong Board, Inc.</td>
<td>Dining Hall Lodge Expansion and Remodel</td>
<td>Health &amp; Human Services</td>
<td>Warrenton, Oregon</td>
<td>$50,000</td>
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<td>Canby Grove Conference Center</td>
<td>Information Technology Upgrade</td>
<td>Health &amp; Human Services</td>
<td>Canby, Oregon</td>
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<td>Carroll College</td>
<td>Start-up Research Package for New Position in Natural Sciences</td>
<td>Scientific Research</td>
<td>Helena, Montana</td>
<td>$40,000</td>
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<tr>
<td>Organization</td>
<td>Project Description</td>
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<td>Center for Wooden Boats</td>
<td>New Development Staff</td>
<td>Seattle, Washington</td>
<td>$150,000</td>
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<td>Centralia College</td>
<td>Use of Radiocarbon Dating and Dendrochronology to Investigate Submerged Forest in Mud Bay (Eld Inlet) (Partners in Science)</td>
<td>Centralia, Washington</td>
<td>$14,000</td>
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<td>Children's Cancer Association</td>
<td>New Marketing and Communications Position</td>
<td>Portland, Oregon</td>
<td>$130,000</td>
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<td>Christian School Society of Portland, d/b/a/ Portland Christian Schools</td>
<td>Science and Computer Classroom Construction</td>
<td>Portland, Oregon</td>
<td>$250,000</td>
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<td>Chugachmiut</td>
<td>Seward Clinic Remodel and Expansion</td>
<td>Anchorage, Alaska</td>
<td>$100,000</td>
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<tr>
<td>Clallam County Hospital District #1 dba Forks Community Hospital</td>
<td>New Operating Room Equipment</td>
<td>Forks, Washington</td>
<td>$200,600</td>
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<td>Cleveland High School</td>
<td>Exploring Environmental Physics (Partners in Science Supplemental Award)</td>
<td>Portland, Oregon</td>
<td>$6,000</td>
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<td>Contemporary Crafts Museum &amp; Gallery</td>
<td>Build-Out of New Facility</td>
<td>Portland, Oregon</td>
<td>$300,000</td>
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<td>Cook Inlet Tribal Council, Inc.</td>
<td>New Arts Center</td>
<td>Anchorage, Alaska</td>
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<td>Craterian Performances Company</td>
<td>Stage and Production Equipment</td>
<td>Medford, Oregon</td>
<td>$85,000</td>
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<td>Crates Point</td>
<td>Ice Age Exhibit</td>
<td>The Dalles, Oregon</td>
<td>$100,000</td>
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<td>CRISTA Ministries</td>
<td>Miracle Ranch Camp Building Renovation</td>
<td>Seattle, Washington</td>
<td>$100,000</td>
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<td>Crossroads Creative and Performing Arts Center, Inc.</td>
<td>Building Renovation</td>
<td>Baker City, Oregon</td>
<td>$250,000</td>
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<td>Cup of Cool Water</td>
<td>Staff Expansion</td>
<td>Spokane, Washington</td>
<td>$72,000</td>
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<td>Daly Mansion Preservation Trust, Inc.</td>
<td>Historic Building Restoration</td>
<td>Hamilton, Montana</td>
<td>$150,000</td>
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<td>DePaul Industries</td>
<td>Purchase Equipment for Food and Consumer Goods Packaging Division</td>
<td>Portland, Oregon</td>
<td>$127,000</td>
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<td>Deschutes County Children's Foundation</td>
<td>New Non-profit Campus</td>
<td>Bend, Oregon</td>
<td>$300,000</td>
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</table>
Dinner & A Movie
Establish Development Program
To expand services for homeless youth
Health & Human Services | Portland, Oregon | $165,000

Eastern Oregon University
Nonlethal Screening Method for Detection of Bacterial Kidney Disease in Pacific Salmon (Partners in Science)
Scientific Research | La Grande, Oregon | $14,000

Estacada High School
Stream Monitoring and Restoration Research on Wade Creek (Partners in Science Supplemental Award)
Scientific Research | Estacada, Oregon | $6,000

Evergreen State College Foundation
Chemistry Equipment Purchase
For a water quality measurement laboratory
Education | Olympia, Washington | $175,000

Evergreen State College Foundation
Studies of Metabolism and Blood Flow in Hearts (Partners in Science)
Scientific Research | Olympia, Washington | $14,000

Falls City, City of
New Community Center
To provide social, recreational, and educational opportunities
Health & Human Services | Falls City, Oregon | $50,000

Family Care Center, Inc.
Construction of Christian Residential Crisis Center
For homeless and abused youth
Health & Human Services | Idaho Falls, ID | $250,000

Fellowship Foundation, Inc.
Establish Oregon Field Associate Position
To build a network of leaders
Health & Human Services | Bethesda, Maryland | $120,000

Fellowship of Christian Athletes
Area Director for Inland Empire
To expand ministry to athletes and coaches
Health & Human Services | Kansas City, Missouri | $150,000

Fellowship of Christian Athletes
Murdock Vision and Call Internship Program
Health & Human Services | Kansas City, Missouri | $20,000

Filer High School
Establishing a Functional Genetics High School Science Laboratory (Partners in Science Supplemental Award)
Scientific Research | Filer, Idaho | $6,000

Firs Foundation
Chapel-Auditorium Upgrade
To improve safety and energy efficiencies
Health & Human Services | Bellingham, Washington | $35,000

Focus on the Family
Christian Worldview Website Development
To provide training for small group leaders
Education | Colorado Springs, Colorado | $230,000

Forward Edge International
Staff Expansion and Gulf States Disaster Recovery
To serve national and international needs
Health & Human Services | Vancouver, Washington | $390,000

Foundation for Research on Economics and the Environment
Economics and Environmental Seminars
For federal judges, environmental entrepreneurs, and state officials
Education | Bozeman, Montana | $300,000

Friends of HART, Inc.
New Theater Facility
To enhance community theater productions
Arts & Culture | Hillsboro, Oregon | $100,000

Friends of Idaho Public Television KAID-KIPT, Inc.
Acquisition of Production and Editing Equipment
To support a transition to digital broadcasting
Education | Boise, Idaho | $367,000

George Fox University
Renovation and Expansion of Hoover Academic Building
To house a new nursing program
Education | Newberg, Oregon | $750,000
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<tr>
<th>Organization</th>
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<th>Category</th>
<th>Location</th>
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<td>Gonzaga University, Corporation of</td>
<td>Expansion of Engineering Center</td>
<td>Education</td>
<td>Spokane, Washington</td>
<td>$750,000</td>
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<td>To improve facilities for undergraduate education</td>
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<td>Gonzaga University, Corporation of</td>
<td>Effect of Truncated APC on Epithelial Cell Migration, RhoGTPase Signaling, and Cytoskeletal Function (Murdock College Research Program for Life Sciences)</td>
<td>Scientific Research</td>
<td>Spokane, Washington</td>
<td>$38,000</td>
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<td>Granite Falls Historical Society</td>
<td>Museum Expansion</td>
<td>Education</td>
<td>Granite Falls, Washington</td>
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<td>To enhance educational programs and exhibit space</td>
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<td>Grotto, The National Sanctuary of Our Sorrowful Mother</td>
<td>Capital Improvement</td>
<td>Health &amp; Human Services</td>
<td>Portland, Oregon</td>
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<td>To enhance the spiritual renewal experience</td>
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<td>Haller Lake Christian Health Clinic</td>
<td>New Executive Director</td>
<td>Health &amp; Human Services</td>
<td>Seattle, Washington</td>
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<td>To serve low-income patients</td>
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<td>Hands of Hope Northwest, Inc.</td>
<td>Staff and Program Expansion</td>
<td>Health &amp; Human Services</td>
<td>Nampa, Idaho</td>
<td>$65,800</td>
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<td>To increase shipments of medical equipment to developing countries</td>
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<td>Idaho Shakespeare Festival, Inc.</td>
<td>New Integrated Technology System</td>
<td>Arts &amp; Culture</td>
<td>Boise, Idaho</td>
<td>$100,000</td>
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<td></td>
<td>For marketing and development</td>
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<td>Idaho State University</td>
<td>Chemical Tracer Analysis of Surface Waters as Indicators for Total Geothermal Activity of the Yellowstone Caldera (Partners in Science)</td>
<td>Scientific Research</td>
<td>Pocatello, Idaho</td>
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<td>Idaho Zoological Society (dba Friends of Zoo Boise)</td>
<td>Construction of Africa Exhibit</td>
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<td>Boise, Idaho</td>
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<td>For visitor education and recreation</td>
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<td>Ilwaco High School</td>
<td>Investigating the Ecology of Tidal Communities in Willapa Bay (Partners in Science Supplemental Award)</td>
<td>Scientific Research</td>
<td>Ilwaco, Washington</td>
<td>$6,000</td>
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<td>Camp Lutherhaven Chapel Remodel</td>
<td>Health &amp; Human Services</td>
<td>Coeur d'Alene, Idaho</td>
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<td></td>
<td>To expand capacity and extend seasonal use</td>
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<td>Innovative Services NW</td>
<td>Family Service Center Construction</td>
<td>Health &amp; Human Services</td>
<td>Vancouver, Washington</td>
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<td></td>
<td>To enhance community programs</td>
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<td>Intermountain District Church of the Nazarene</td>
<td>Trinity Pines Camp and Conference Center Expansion</td>
<td>Health &amp; Human Services</td>
<td>Nampa, Idaho</td>
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<td>For recreation vehicle park construction</td>
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<td>InterVarsity Christian Fellowship USA</td>
<td>Murdock Vision and Call Internship Program</td>
<td>Health &amp; Human Services</td>
<td>Madison, Wisconsin</td>
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<td>Northwest Region Multi-Ethnic Initiative</td>
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<td>To expand student leadership and staff</td>
<td>Health &amp; Human Services</td>
<td>Madison, Wisconsin</td>
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<td>Jefferson County Historical Society</td>
<td>Museum Renovation in Historic City Hall</td>
<td>Education</td>
<td>Port Townsend, Washington</td>
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<td>For expanded education programs and community use</td>
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<td>Juliette's House</td>
<td>New Assessment Equipment</td>
<td>Health &amp; Human Services</td>
<td>McMinnville, Oregon</td>
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<td></td>
<td>For victims of abuse</td>
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</table>
Junior Achievement - Columbia Empire, Inc.  
**Building Purchase and Renovation**  
To expand program offerings  
Education | Portland, Oregon | $300,000

Kittitas County Chaplaincy  
**New Chaplain Position**  
To support traumatized officers and victims  
Health & Human Services | Ellensburg, Washington | $108,000

Klamath Bird Observatory  
**Staff Expansion**  
To improve education programs and increase organizational capacity  
Education | Ashland, Oregon | $72,000

Klamath Community Youth Sports Complex  
**New Regional Facility Construction**  
For sports and recreation complex  
Health & Human Services | Klamath Falls, Oregon | $193,000

Krista Foundation for Global Citizenship  
**Establish Development and Communications Program**  
To increase service opportunities for young adults  
Health & Human Services | Spokane, Washington | $129,500

Lewis & Clark College  
**Start-up Research Package for New Position in Chemistry**  
Scientific Research | Portland, Oregon | $40,000

Lewis & Clark College  
**Characterization of a Secretory Signal for Chicken Ciliary Neurotrophic Factor** (Murdock College Research Program for Life Sciences)  
Scientific Research | Portland, Oregon | $37,500

Lewis & Clark College  
**Start-up Research Package for New Position in Biology**  
Scientific Research | Portland, Oregon | $40,000

Lewis & Clark College  
**A Phylogenetic Framework for Studying the Evolution of the Toxic Enzyme Sphingomyelinase D in Venom of Loxosceles & Sicarius Spiders** (Murdock College Research Program for Life Sciences)  
Scientific Research | Portland, Oregon | $50,000

Life Alaska Donor Services  
**New Service Center**  
For organ transplantation patients  
Health & Human Services | Anchorage, Alaska | $100,000

Life Services of Spokane  
**Staff Expansion**  
For Spokane Valley medical clinic  
Health & Human Services | Spokane, Washington | $168,900

LifeWorks NW  
**Expansion of Intensive Day Treatment and Education Program**  
For children with mental illness  
Health & Human Services | Portland, Oregon | $140,000

LINC Ministries  
**Establish New Program**  
To encourage community involvement by churches  
Health & Human Services | Canby, Oregon | $23,000

Linfield College  
**Start-up Research Package for New Position in Biology**  
Scientific Research | McMinnville, Oregon | $40,000

Long Live the Kings  
**Fisheries Research Project**  
To evaluate the use of hatcheries as a conservation tool in recovering endangered species  
Scientific Research | Seattle, Washington | $235,000

Luis Palau Evangelistic Association  
**Internet Expansion**  
To service a web-oriented constituency  
Health & Human Services | Portland, Oregon | $375,000

MCT Inc.  
**New Integrated Technology System**  
To promote children's theater company  
Arts & Culture | Missoula, Montana | $100,000

Montana State University  
**Diapause Strategies of the Flea Beetle, “Longitarsus jacobaeae,” a Biological Control Agent for Tansy Ragwort in Montana** (Partners in Science)  
Scientific Research | Bozeman, Montana | $14,000
Montana State University  
**Acquisition of Magnetic Resonance Microscopy Equipment**  
To support research in engineering  
Scientific Research | Bozeman, Montana | $426,000

Montana State University - Billings  
**Effects of Non-Reactive Energy Absorbing Molecules on Ozone Formation** (Partners in Science)  
Scientific Research | Billings, Montana | $14,000

Montana State University - Billings  
**Male Discrimination Ability and Female Mate Choice in the “Phoxinus eos: Phoxinus eos/neogaeus Complex” (Partners in Science)**  
Scientific Research | Billings, Montana | $14,000

Moody Bible Institute of Chicago  
**Spokane Aviation Education Facility Construction and Equipping**  
For training mission pilots  
Education | Chicago, Illinois | $325,000

Morrison Center  
**Mental Health Program Staff**  
To enhance outpatient services for high-risk youth  
Health & Human Services | Portland, Oregon | $205,000

Mount Hood Towne Hall Association, Inc.  
**Community Center Renovation**  
To expand programs and services  
Health & Human Services | Mt. Hood, Oregon | $75,000

Museum of Glass  
**Develop E-Commerce Site**  
To enhance web presence and revenues  
Arts & Culture | Tacoma, Washington | $159,000

National Right to Work Legal Defense and Education Foundation, Inc.  
**Program Support**  
To provide education and professional services  
Health & Human Services | Springfield, Virginia | $195,000

Nature Conservancy of Washington  
**Ellsworth Creek Project**  
To restore second-growth temperate rain forest watershed  
Health & Human Services | Seattle, Washington | $320,000

Northwest Leadership Foundation  
**Urban College Student Recruitment Program**  
For developing multi-ethnic leaders  
Education | Tacoma, Washington | $105,000

Northwest Nazarene University, Inc.  
**C/EBP Transcription Factors in Beta-Amyloid-Induced Microglial Mechanisms of Chronic Brain Inflammation in Alzheimer's Disease** (Murdock College Research Program for Life Sciences)  
Scientific Research | Nampa, Idaho | $51,750

Northwest Railway Museum  
**New Restoration and Storage Buildings**  
To protect and restore collections and enhance education programs  
Education | Snoqualmie, Washington | $250,000

Okanogan Behavioral Healthcare  
**New Management Information System**  
For improved patient care and reimbursement  
Health & Human Services | Omak, Washington | $75,000

Old Mill Center for Children and Families, Inc.  
**Service Center Expansion**  
For children with mental health and physical disabilities  
Health & Human Services | Corvallis, Oregon | $200,000

Options for Southern Oregon  
**New Development Director**  
To fund services for the chronic mentally ill  
Health & Human Services | Grants Pass, Oregon | $120,000

Oregon Center for the Photographic Arts, Inc.  
**New Facility Purchase**  
To expand exhibitions, programs, and services for the public  
Arts & Culture | Portland, Oregon | $250,000

Oregon Children's Theatre Company  
**Donor and Box Office Management System**  
For marketing and development  
Arts & Culture | Portland, Oregon | $69,000
Oregon Health & Science University
Factors Underlying Aggressive Behavior in Japanese Macaques
(Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Opiate Systems in Primary Sensory Neurons During Postnatal Development: Morphological Analysis (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Circadian Rhythm Mechanisms in Peripheral Organs (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Molecular Analysis of Estrogen Action in the Rhesus Macaque Fallopian Tube (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Study of Biomimetic Dental Desensitizing Agent (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Hyaluronan as a Stem Cell Niche Signal (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Effects of Testosterone on Mental Abilities and Brain Aging (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Characterization of Novel Ovary-Selective Genes: Critical Regulators of Ovarian Function (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Role of Dynamic Filopodia in Embryonic Blastomere Adhesion (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Health & Science University
Gene Expression in the Primate Ovulatory Follicle (Partners in Science)
Scientific Research | Portland, Oregon | $14,000

Oregon Independent College Foundation, Inc.
New Student Internship Program
To provide business experience for college students
Education | Portland, Oregon | $90,000

Oregon Mentors
New Southern Oregon Office
To expand program for youth
Health & Human Services | Portland, Oregon | $142,000

Oregon State University
Acquisition of a Nuclear Magnetic Resonance Spectrometer
For research in synthetic organic chemistry
Scientific Research | Corvallis, Oregon | $400,000

Oregon Health & Science University
Aphid Population Growth, Nitrogen Deposition, and Disease Transmission in Oregon Grasslands (Partners in Science)
Scientific Research | Corvallis, Oregon | $14,000

Our Lady of the Rosary - Alaska
Holy Rosary Academy Building Renovation
To provide middle and high school classroom space
Education | Anchorage, Alaska | $150,000

Pacific Legal Foundation
Program Support
To provide legal research on environmental and growth management issues
Education | Sacramento, California | $375,000

Pacific Lutheran University, Inc.
Molecular and Biochemical Analyses of Microbial Communities in Tree Canopy Soils of the Southern Washington Cascades (Murdock College Research Program for Life Sciences)
Scientific Research | Tacoma, Washington | $36,000

Pacific University
Start-up Research Package for New Position in Chemistry
Scientific Research | Forest Grove, Oregon | $40,000

PATH
Laboratory Construction and Research Equipment Purchase
To develop technologies to promote health in the developing world
Scientific Research | Seattle, Washington | $381,000
Philanthropy Northwest
Support for 30th Anniversary Activities
To promote regional philanthropy
Education | Seattle, Washington | $25,000

Plains Hospital Corporation
Physical Therapy Department Expansion
For Clark Fork Valley Hospital
Health & Human Services | Plains, Montana | $250,000

Pomeroy Living History Farm
Restoration of Historic Pomeroy House and Barn
To support education programs
Education | Yacolt, Washington | $95,000

Portland Children’s Museum
Facility Upgrade and Exhibit Renovation
For improved education and enjoyment by the public
Education | Portland, Oregon | $150,000

Portland State University
Acquisition of Nuclear Magnetic Resonance Equipment
To support research in organic chemistry
Scientific Research | Portland, Oregon | $423,000

Portland Youth Philharmonic Association
New Wind Ensemble Equipment
To enhance music education for young artists
Arts & Culture | Portland, Oregon | $42,000

Potlatch Fund
New Office Manager
To increase institutional capacity to support Northwest Native American communities
Health & Human Services | Seattle, Washington | $100,000

Project CDA
Relation of the Presence of Heavy Metals and Population of EPT Invertebrates to the Lack of Scuplin in the Watershed (Partners in Science Supplemental Award)
Scientific Research | Coeur d’Alene, Idaho | $6,000

Project PATCH
Idaho Ranch Site Improvements
To serve at-risk youth
Health & Human Services | Vancouver, Washington | $70,000

Puget Sound Blood Center and Program
New Equipment
For the Southwest Washington Blood Program
Health & Human Services | Seattle, Washington | $200,000

Reed Institute DBA Reed College
Development of Microsatellite Markers for the Oriental Fire-Bellied Toad, “Bombina orientalis” (Murdock College Research Program for Life Sciences)
Scientific Research | Portland, Oregon | $39,250

Reed Institute DBA Reed College
Mechanisms of Estrogen Receptor-Mediated Gene Repression in Breast Cancer Cells (Murdock College Research Program for Life Sciences)
Scientific Research | Portland, Oregon | $41,000

Regent College Foundation
New Library Construction
To provide theological education
Education | Seattle, Washington | $500,000

Resource Center for Parents and Children
Technology Upgrades
To promote physical and emotional health
Health & Human Services | Fairbanks, Alaska | $118,000

Rocky Mountain District of the Christian and Missionary Alliance
Yellowstone Alliance Adventures Camp Cabin Construction
To serve additional youth and families
Health & Human Services | Bozeman, Montana | $175,000

Seattle Pacific University
Start-up Research Package for New Position in Chemistry
Scientific Research | Seattle, Washington | $40,000

Seattle Pacific University
Start-up Research Package for New Position in Biology
Scientific Research | Seattle, Washington | $40,000
Sonoran Institute
Field Staff for Rocky Mountain Front
To assist communities to achieve economic prosperity and land conservation
Health & Human Services | Tucson, Arizona | $179,000

Sonshine Bible Clubs, Inc.
Education and Dance Center Construction
To expand programs within Hispanic community
Health & Human Services | Turlock, California | $200,000

South Albany High School
Integrated Botany and Biotechnology Research Project (Partners in Science Supplemental Award)
Scientific Research | Albany, Oregon | $6,000

Southern Oregon University
Geochemical and Hydrological Aspects of Acid Mine Drainage from the Blue Ledge Mine, Siskiyou County, California (Partners in Science)
Scientific Research | Ashland, Oregon | $14,000

Southwestern Montana Family YMCA, Inc.
New YMCA Facility
To serve Dillon and surrounding communities
Health & Human Services | Dillon, Montana | $180,000

St. Elizabeth Health Care Foundation
Patient Telemetry Equipment
For rural hospital ICU and emergency department
Health & Human Services | Baker City, Oregon | $150,000

St. Mary's Academy
Science Wing Expansion
To serve more students
Education | Portland, Oregon | $236,000

St. Mary's Home
Technology Upgrades
To enhance educational and treatment services for clients
Health & Human Services | Beaverton, Oregon | $36,000

St. Mary's Hospital
New Tele-radiology System Equipment
For rural multi-site usage
Health & Human Services | Cottonwood, Idaho | $170,000

Stillwater Youth Center, Inc.
Purchase and Renovate Youth Center
To expand Christian programs
Health & Human Services | Columbus, Montana | $150,000

Sunnyside Community Hospital Association
Hospital Remodel and Addition
For fast track urgent care center
Health & Human Services | Sunnyside, Washington | $200,000

Sunnyside Counseling Center
New Staff
To expand services for low-income clientele
Health & Human Services | Portland, Oregon | $70,000

Tobacco Valley Improvement Association
Arts Center Expansion
To increase programs and services to youth and families
Arts & Culture | Eureka, Montana | $46,000

U.S. Foundation for the Inspiration and Recognition of Science and Technology
Pacific Northwest Robotics Competition Expansion
To serve more youth in the region
Education | Manchester, New Hampshire | $243,500

Union Gospel Mission of Yakima Washington
Purchase Commercial Kitchen Equipment
To provide employment training for graduates of recovery program
Health & Human Services | Yakima, Washington | $65,000

University of Alaska-Anchorage
Frequency and Energetics of Novae in the Andromeda Galaxy (Partners in Science)
Scientific Research | Anchorage, Alaska | $14,000

University of Alaska-Anchorage
Structure and Function in Moose Salivary Glands (Partners in Science)
Scientific Research | Anchorage, Alaska | $14,000

University of Alaska-Fairbanks
Metabolism of Lichen in Reindeer and Caribou (Partners in Science)
Scientific Research | Fairbanks, Alaska | $14,000
University of Alaska-Fairbanks
Genetic Effects of Beringean Segregation on High-Latitude Shorebird Populations (Partners in Science)
Scientific Research | Fairbanks, Alaska | $14,000

University of Alaska-Fairbanks
Climate Change, Environmental Mercury, and Reindeer Productivity on the Seward Peninsula (Partners in Science)
Scientific Research | Fairbanks, Alaska | $14,000

University of Idaho Foundation, Inc.
Assessing Genetic Variation Among Populations of White Sturgeon in the Snake River Basin (Partners in Science)
Scientific Research | Moscow, Idaho | $14,000

University of Missouri - St. Louis
Railroad Exhibit Fabrication
To educate visitors about the westward railroad expansion
Education | St. Louis, Missouri | $155,000

University of Oregon
Self-Propelled Film-Boiling Liquids (Partners in Science)
Scientific Research | Eugene, Oregon | $14,000

University of Oregon Foundation
A Study of the Re-Organizational Potential of the Adult Human Brain (Exceptional Opportunity Grant)
Scientific Research | Eugene, Oregon | $50,000

University of Puget Sound
Molecular Mechanisms of Nutrient Transfer in Livebearing Fish in Response to Environmental Conditions (Murdock College Research Program for Life Sciences)
Scientific Research | Tacoma, Washington | $27,000

University of Washington
Acquisition of a High-Resolution Optical Microscope
For studies of the structure and function of living cells
Scientific Research | Seattle, Washington | $314,000

University of Washington
Seismograph Network Instrument Purchase
To permit dynamic studies of earthquakes in the Pacific Northwest
Scientific Research | Seattle, Washington | $493,500

University of Washington
Arctic Sea Ice Thickness Response to Global Warming (Partners in Science)
Scientific Research | Seattle, Washington | $14,000

Wallowa County Health Care District
Construction of New Hospital
To serve county residents and visitors
Health & Human Services | Enterprise, Oregon | $250,000

Warm Beach Christian Camps & Conference Center
Cedar Lodge Renovation
To improve and expand kitchen and other amenities
Health & Human Services | Stanwood, Washington | $490,000

Washington State University
Role of Wind Velocity and Temperature on Mating in the Oblique-Banded Leafroller (Partners in Science)
Scientific Research | Pullman, Washington | $14,000

Washington State University Foundation
Acquisition of Laboratory Equipment for Engineering
For a new 4-year engineering degree program at the Vancouver campus
Education | Pullman, Washington | $240,500

Washington State University Foundation
Acquisition of a Capillary Electrophoresis Mass Spectrometer
For studies of metabolites in living systems
Scientific Research | Pullman, Washington | $415,000

West Hills Christian School
Library Renovation and Technology Upgrade
To improve learning environments for students
Education | Portland, Oregon | $200,000

Westview High School
Student Assessment of Aquatic Ecosystems (Partners in Science Supplemental Award)
Scientific Research | Portland, Oregon | $6,000

Whidbey Children's Theater
Lighting and Sound Equipment
To enhance performances
Arts & Culture | Langley, Washington | $25,000
Whitman College Board of Trustees
Acquisition of Scientific Equipment
To support undergraduate faculty and student research
Scientific Research | Walla Walla, Washington | $181,500

Whitman College Board of Trustees
Start-up Research Package for New Position in Biology
Scientific Research | Walla, Walla, Washington | $40,000

Willamette University
Hybridization and Evolutionary Relationships in “Camassia:” How Important are Reproductive Isolating Barriers? (Murdock College Research Program for Life Sciences)
Scientific Research | Salem, Oregon | $40,000

Willamette University
Start-up Research Package for New Position in Biology
Scientific Research | Salem, Oregon | $40,000

Wisdom Rural Fire Department
New Ambulance
To serve residents and visitors in southwest Montana
Health & Human Services | Wisdom, Montana | $45,000

Woodland Park Zoological Society
Children's Zoomazium Play Space Construction
For innovative all-season use
Education | Seattle, Washington | $400,000

Young Life
Small Town Program Expansion
To share the Christian message with young people
Health & Human Services | Colorado Springs, Colorado | $350,000

Young Life
Murdock Vision and Call Internship Program
Health & Human Services | Colorado Springs, Colorado | $42,500

Young Men’s Christian Association of Grants Pass, Oregon
Christian Adventure Programs
To provide recreational activities for youth
Health & Human Services | Grants Pass, Oregon | $100,000

Young Men's Christian Association of Tacoma and Pierce County
New YMCA Facility
To serve Gig Harbor and Peninsula communities
Health & Human Services | Tacoma, Washington | $350,000

Youth Dynamics
Murdock Vision and Call Internship Program
Health & Human Services | Burlington, Washington | $15,500

Youth for Christ USA, Inc. - Spokane
Establish Youth Center Director Position
To serve low-income neighborhood
Health & Human Services | Spokane, Washington | $100,000

Trust Matching Gifts
Trust Gifts Program | Vancouver, Washington | $138,770
FROM THE CHIEF INVESTMENT OFFICER

As can be seen from the graph below, Trust assets have grown from $91 million at inception in 1975 to $790 million at December 31, 2006. In 2006 assets increased by approximately $89 million net of grants paid and operating costs. This accomplishment is due to the conviction the Trustees have had in employing a long-term strategy to investment management and the wonderful job our investment managers have done. We are fortunate to have many long-term relationships with “best in class” managers. For more information on our investment policy, investment objectives and guidelines and investment manager selection criteria please see the investment tab on our web-site.

James R. Martin
Chief Investment Officer
INVESTMENT MANAGERS

LOW RISK (RISK BUCKET I)
Anchor Point Capital, LLC
Common Sense Investment Management, LLC
Hoisington Investment Management Company
Metropolitan West Asset Management, LLC
Oaktree Capital Management, L.P.
Pacific Alternative Asset Management Company
Rimrock Capital Management, LLC

MEDIUM RISK (RISK BUCKET II)
Anchor Point Capital, LLC
Apollo Real Estate Advisors, L.P.
Blackrock Realty Advisors, Inc.
Brandes Investment Partners
Capital Guardian Trust Company
Capital International, Inc.
Chartwell Investment Partners
Chinook Capital Management
Commonfund Realty, Inc.
Dodge & Cox Funds
Gardner Lewis Asset Management
KSL Capital Partners, LLC
Nicholas Applegate Capital Management
Oaktree Capital Management, L.P.
Pinnacle Associates Ltd.
Primecap Management Company
W.P. Stewart & Co., Ltd.
Zevenbergen Capital Investment LLC

HIGH RISK (RISK BUCKET III)
Abbott Capital Management, LLC
ABRY Partners, LLC
Acorn Investors, Inc.
Alchemy Partners
AXA Private Equity
Brooke Private Equity Advisors
Coller Capital, Inc.
Endeavor Capital
First Reserve Corporation
Keyhaven Capital Partners, Ltd.
Knightsbridge Advisers Incorporated
Medical Innovation Partners
New Venture Partners, LLC
Oaktree Capital Management, L.P.
Resource Capital Funds
Sequoia Capital
Spur Capital Partners, LLC
Standard Life Investments
Technology Partners
The TCW Group, Inc.

STRATEGIC ASSET ALLOCATION

ACTUAL ALLOCATION

- Capital Preservation (Risk Bucket I)
  Alternative Cash; Hedge Funds; Mezzanine; Long US Treasuries
- Equities/Value-Added Real Estate (Risk Bucket II)
  Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate
- Alternative Investments (Risk Bucket III)
  Buyouts; Distressed Securities; Energy & Natural Resources; International Private Equity; Mezzanine & Senior Financing; Secondaries; Special Situations

TARGET ALLOCATION

- Capital Preservation (Risk Bucket I) 35%
- Equities/Value-Added Real Estate (Risk Bucket II) 50%
- Alternative Investments (Risk Bucket III) 15%
These guidelines apply to all requests other than scientific research or formal Trust programs. To make an application to the Trust for financial support, the following **four** steps should be done in the following order:

1. Determine your organization’s eligibility to apply for Trust support.
2. Determine the match of your project or program with Trust interests and limitations.
4. Submit a completed formal application.

This document will lead you through Step 3. Step 4 can only be taken if the project you proposed is determined by the Trust to be eligible for a formal application.

**STEP 1: Is your organization eligible to apply for a grant?**

Applications for grants are considered from organizations which have been ruled to be tax-exempt under Section 501(c)(3) of the Internal Revenue Code and which are not private foundations as defined in Section 509(a) of the Code. Charitable organizations applying for support must have in hand such IRS documentation of status. If tax exempt as a government entity, the Trust will provide a generic letter to use in certifying such status. This will be made available for those reaching Step 4.

Priority is given to applications for the support of projects and programs conducted by qualified organizations within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Of major interest are organizations and projects which are not primarily or normally financed by tax funds.

**STEP 2: Is the project for which you seek support within the Trust’s interests?**

While the Trust supports a wide variety of projects and programs in the region, there are limitations in Trust interest. Some brief guidelines follow to assist you in determining if your project is clearly out of the question or perhaps only of marginal interest.

The following kinds of applications **ARE NOT** considered:

1. For the benefit of specific individuals.
2. By individuals acting on behalf of, but without the authority of, qualified tax-exempt organizations.
3. For grants to conduit organizations, i.e., to tax-exempt organizations for passing funds on to organizations not tax-exempt in their own right.
4. For propagandizing or for influencing legislation and elections.
5. By institutions which in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
6. By sectarian or religious organizations whose principal activity is for the benefit of their own members or adherents.
7. For loans, debt retirement, or operational deficits.
8. For grants to organizations which are organized and operated outside any state or territory of the United States.

The Following Kinds of Applications **USUALLY ARE NOT** Considered:

1. For normal ongoing operations or their extension.
2. For contributions to general fund drives or annual charitable appeals.
3. For continuation of programs previously financed from other external sources.
4. For emergency funding, such as in filling gaps between grants or for crash programs.
5. For granting of funds to an organization for distribution to ultimate beneficiaries of its own choosing.
6. For endowment.

A recommended way to test the fit of your project with Trust interests is to review lists of recently awarded grants.

**STEP 3: Submit a Letter of Inquiry**

If your organization and project appear to pass these first two steps, the only way to find out for sure whether your anticipated request is appropriate is to submit a Letter of Inquiry to the Trust. This letter should carefully address all items outlined below.

In order to avoid unnecessary work, both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. To
determine this, it is essential to submit a Letter of Inquiry before submitting a formal application to the Trust. This letter, no longer than two pages, should minimally address the items below.

**What to address:**

1. A brief background on your organization, including an abbreviated mission statement, a history of its existence, the size of staff and board, the constituency and geographic region served, and the type of service provided.

2. A description of the project for which support is being requested. Include a discussion of how the decision was reached to mount the project, the factors that contribute to the need or opportunity for the project, the importance of the project for your organization and your constituency, and the level and nature of commitment of staff and board to the project.

3. A proposed budget for the total cost of the project and for the amount you intend to request from the Trust. If possible, identify the budget items for which you would be requesting Trust support. Indicate potential or real sources of support for the project in addition to the Trust.

4. A discussion as to why you are approaching the Trust for the project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

The Trust will provide a written response to your Letter of Inquiry indicating if submission of a formal application is appropriate for you. If so, you will receive instructions on how to proceed. After receiving a completed formal application, the Trust requires an additional 6-9 months to process, evaluate, and make a decision on your request.

**Timing Considerations**

A Letter of Inquiry may be submitted to the Trust at any time. Once the Trust has it in hand, it will be reviewed and you can expect a response within about three weeks. The response is likely to be one of three types:

1. What you propose is eligible for formal consideration by the Trust.

2. What you propose is eligible, but some advice is provided to help in the development of a formal request.

3. What you propose is not eligible for formal consideration by the Trust.

A positive response will include instructions to follow in submitting a formal request to the Trust.

**STEP 4: Submit a completed formal application.**

You will be given instructions on how to download the application form from our website, with a provided password, and complete the proposal on electronic application forms. Following directions, hard copies of the completed application form should be submitted to the Trust.

There are no specific deadlines for receipt of formal applications for general purposes. Applications may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application form. In general, a proposal should be submitted early enough to allow staff sufficient time to thoroughly study the proposal and, if appropriate, conduct a site visit to meet with the principals of the project.

The thorough nature of the review process and considerations of fairness to all applicants precludes responding to crisis situations.

**The Review Process**

Letters of Inquiry are reviewed to determine if a proposed project sufficiently fits Trust interests and guidelines to warrant submission of a full proposal. A positive response to the Letter of Inquiry will include directions for application completion. Completed formal application forms are reviewed initially to determine whether all required materials have been submitted. Each proposal is assigned to a Program Director who will take the lead in preparing the request for submission to the Board of Trustees for action. The Program Director may request additional information, an interview with the applicant, or a visit to the applicant’s organization. The full proposal, including staff summary and analysis, is made available to the Trustees for their consideration and decision.

The applicant is notified promptly when a decision has been reached. While some level of merit is evident in nearly every proposal received by the Trust, only a fraction of the requests reviewed can result in awards. When
an application has been declined, it will not be carried over for future consideration. Under normal circumstances, re-submission of a proposal that was declined is not encouraged.

Each proposal becomes the property of the Trust and will not be returned. It will be treated as a privileged communication with the understanding, however, that it may be peer reviewed.

All letters of inquiry and completed formal applications should be mailed in hard copy to:

John Van Zytveld, Ph.D.
Senior Program Director
M. J. Murdock Charitable Trust
P. O. Box 1618
Vancouver, WA 98668

For More Help
If your questions have not been answered by this document or you need some additional information, please call us at 360.694.8415.

Mailing Address:
M. J. Murdock Charitable Trust
PO Box 1618
Vancouver, Washington 98668

Office Location:
M. J. Murdock Executive Plaza
703 Broadway, Suite 710
Vancouver, Washington 98660

Phone WA: 360.694.8415
Phone OR: 503.285.4086
Fax: 360.694.1819

Website: www.murdock-trust.org