OUR BENEFACtor

While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully in life and continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 when only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of science…I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others, the philanthropy buds, also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the region. Simply by opening a box of hand-written records on a shelf in our offices we see his heart for others – a wide variety of organizations he believed worthy of his support, and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned.

There he reflected on the importance of work, play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people, more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich, and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the “ripple” effect of his work.
FROM THE EXECUTIVE DIRECTOR

Everyone loves a great story. Some stories get our attention and just won’t let go. It has been said that with each story told, we exercise hope (and occasionally defiance) and in so doing we take a step in changing the world. If that is true, we believe 2007 was a year where numerous steps were taken!

Not a week goes by at the M. J. Murdock Charitable Trust that we don’t hear the stories of people who are changing the world. We are privileged to partner in many unique and creative ways with a wide variety of organizations where stories come together in a chorus of hope for the Pacific Northwest and beyond.

2007 has been quite a year at the Murdock Trust. A story is never completely told “by the numbers,” but the numbers do give a glimpse into the complex of work taking place. In short, our endowment grew to approximately $892 million and we awarded 193 grants totaling over $34 million.

In addition to the grants are the record number of participants who took part in our leadership development, enrichment activities, and capacity-building initiatives. These programs have become a strategic part of Murdock’s mission of contributing to the life and work of non-profit leaders which, in turn, strengthens the infrastructure and capacity of their organizations and institutions. With a generational transfer of resources and leadership now beginning to occur, we hope this investment in the broadening and deepening of the leadership base will reap dividends throughout the Northwest and beyond into the next generation.

In order to focus and coordinate our efforts in this regard, we asked our own Terry Stokesbary to move into the role of Senior Program Director for Enrichment Initiatives. Having served the Trust for over a decade, he is familiar with most of these programs from the point of their beginnings. Terry’s creativity and commitment to the success of the organizations we serve will make for great things ahead.

2007 also marked the launching of the second phase of our Vision and Call internship program. Vision and Call provides an opportunity for recent college graduates to test the waters of leadership, particularly in faith-based organizations. This mosaic of emerging leaders will make critical contributions to developing the capacity of the organizations which they will serve. We hope their participation will better prepare them to step into the shoes soon-to-be left by a large cohort of retiring baby boomers. Along with our Mentoring Initiative, Vision and Call will contribute to the overall work of leadership formation, and thereby, organizational enrichment.

Another initiative launched by the Trust this year is our emerging partnerships with non-profit support organizations. Through multi-year commitments to support new program development and expansion, a wide range of entities will be helped. For more information on all these initiatives, visit our website, www.murdock-trust.org and click on “Enrichment.” Kit Gillem has been instrumental in guiding this initiative, involving input and partnerships from across the region.

All of this is possible because of the faithful and steady contribution of our staff and Trustees. Perhaps no area has been more impacted by
that steadiness than our investment department. In the midst of volatile and uncertain markets, Jim Martin, our Chief Investment Officer, has provided visionary leadership and wise counsel on navigating turbulent waters. We are ever mindful of our fund manager partners who also work to help the Trust maximize its resources for the simple yet strategic purpose Jack Murdock instructed us to pursue: to nurture and enrich the cultural, social, spiritual, and educational lives of individuals, families, and communities.

It was Emerson who suggested that “Life is a succession of lessons which must be lived to be understood.”

In other words, the Murdock Trust is living out a story that is still being told. But our role in the story is but a part. We are privileged to be in the unique position of partnership with so many outstanding people and vital organizations. Their work impacts millions of people in all sectors of our society in a host of diverse settings. Each day we give thanks for all those who are living out their mission and call and for the ways our “stories” intersect. Enjoy this report of 2007.

Steve Moore
2007
2007 GRANTEES

SCIENTIFIC RESEARCH
$7,032,000 ~ 67 Grants

ARTS & CULTURE
$2,647,000 ~ 13 Grants

HEALTH & HUMAN SERVICES
$12,097,400 ~ 66 Grants

EDUCATION
$12,644,000 ~ 47 Grants

7th Street Theatre Association
Stage Rigging Replacement
For enhanced community usage and safety
Arts & Culture | Hoquiam, Washington | $75,000

Abuse Recovery Ministry & Services
Establish Development Program
To enhance service for victims of domestic violence
Health & Human Services | Hillsboro, Oregon | $150,000

Aglow International
New Generations Initiative
To bring the Christian message to young women
Health & Human Services | Edmonds, Washington | $198,000

Alaska Center for the Performing Arts, Inc.
Lighting System Upgrade
To enhance performances and reduce operating expenses
Arts & Culture | Anchorage, Alaska | $157,000

Alaska Native Tribal Health Consortium
New Dental Therapist Program
For improved rural access to care
Health & Human Services | Anchorage, Alaska | $537,000

Alaska Pacific University
Acquisition of Information Technology Equipment
To support distance education in rural Alaska
Education > Formal Education | Anchorage, Alaska | $175,000

American Baptist Churches of Oregon
Camp Arrah Wanna Shower House Construction
To better serve youth and families
Health & Human Services | Portland, Oregon | $100,000

American National Red Cross Southwest Washington Chapter
New Volunteer Services Director
To strengthen service to the community
Health & Human Services | Vancouver, Washington | $73,400

Aprovecho Research Center
Acquisition of Research Equipment
For testing of emissions from small biomass burning cook stoves
Education > Informal Education | Cottage Grove, Oregon | $34,000

Arctic Broadcasting Association
KICY AM Transmission Tower Upgrade
To improve radio signal to western Alaska and eastern Siberia
Education > Informal Education | Nome, Alaska | $70,000
Artists Repertory Theatre
Capital Improvements
To enhance theater productions and increase earned income
Arts & Culture | Portland, Oregon | $200,000

Arts Central
New Development Staff
To support arts education in central Oregon
Arts & Culture | Bend, Oregon | $100,000

Bainbridge High School
Using Molecular Markers to Identify Salmon
(Parnters in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Bainbridge Island, Washington | $7,000

Bandon, City of
Community Center Renovation
To increase use and enhance services
Health & Human Services | Bandon, Oregon | $100,000

Barnabas Family Ministries Society
Conference Center Lodge Construction
To serve more camper families
Health & Human Services | British Columbia, Canada | $150,000

Billings Senior High School
Effects of Varied Pollution Levels on the Population Ecology of the Woodhouse Toad
(“Bufo woodhousii”) (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Billings, Montana | $7,000

Blood Bank of Alaska, Inc.
Service Center Infrastructure Upgrades
To enhance building preparedness and efficiencies
Health & Human Services | Anchorage, Alaska | $285,000

Blue Mountain Healthcare Foundation
New Digital Mammography Unit
To enhance rural patient care
Health & Human Services | John Day, Oregon | $165,000

Boise Rescue Mission, Inc.
Building Purchase and Renovation
To expand services in Southwest Idaho
Health & Human Services | Boise, Idaho | $400,000

Boise State University
Past Records of Fire and Disturbance for the Sawtooth National Recreation Area (Partners in Science)
Scientific Research > Partners in Science | Boise, Idaho | $15,000

Boise State University
Acquisition of an Inductively Coupled Plasma Mass Spectrometer
To support research in geology and materials science
Scientific Research > General Scientific Research | Boise, Idaho | $314,500

Boys and Girls Clubs of Thurston County
Expansion and Renovation of Lacey Club Site
To expand services to young people
Health & Human Services | Tumwater, Washington | $250,000

Camp Taloali, Inc.
New Climbing Tower
To improve programming for hearing impaired campers
Health & Human Services | Stayton, Oregon | $10,300

Cancer Research and Biostatistics
Acquisition of a High-Speed Computing System
To assist with clinical cancer research
Scientific Research > General Scientific Research | Seattle, Washington | $86,500

Cascade Land Conservancy
New Mason County Staff Position
To protect working forests and farms
Health & Human Services | Seattle, Washington | $300,000

CDM Services
Staff Expansion
To increase in-home care to clients
Health & Human Services | Vancouver, Washington | $144,000
Central Peninsula Health Centers, Inc.
**New Clinic Facility**
To serve low-income patients
Health & Human Services | Kenai, Alaska | $250,000

Children’s Hospital Foundation
**Acquisition of Image Analysis Equipment**
To support craniofacial research
Scientific Research > General Scientific Research |
Seattle, Washington | $381,500

Children’s Oncology Camp Foundation
**Sidewalk Replacement**
To improve safety for campers
Health & Human Services | Missoula, Montana | $75,000

Christian Schools International
**Educators Leadership Development Institute**
To train potential administrators in the Northwest
Education > Informal Education | Grand Rapids, National | $30,000

Cleveland High School
**Current Laboratory Techniques in Biotechnology**
(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Portland, Oregon | $7,000

Columbia Land Trust
**Private Land Conservation Initiative**
To expand organizational capacity
Health & Human Services | Vancouver, Washington | $251,000

Community Christian Academy
**Introducing Inquiry and Scientific Research in the High School Classroom** (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Lacey, Washington | $7,000

Community Services Northwest
**Free Mental Health Clinic Development Director**
To provide clinical services to low-income consumers
Health & Human Services | Vancouver, Washington | $155,000

Community Transitional School
**School Building Construction**
To provide permanent classrooms for homeless youth
Education > Formal Education | Portland, Oregon | $200,000

Concordia University
**New Library Construction**
To serve the campus as a learning and information hub
Education > Formal Education | Portland, Oregon | $1,100,000

Cow Creek Historical Society
**Historic Home Restoration**
To serve as a history museum and research library for south Douglas County
Education > Informal Education | Glendale, Oregon | $65,000

Craighead Environmental Research Institute
**New Center for Landscape Conservation**
To develop models for large scale ecosystem conservation
Scientific Research > General Scientific Research | Bozeman, Montana | $304,000

Crisis Pregnancy Center of Port Angeles
**Medical Clinic Conversion**
To better serve women
Health & Human Services | Port Angeles, Washington | $58,200

Crisis Pregnancy Center of the Portland Metro Area
**Nurse Staff Expansion**
To better serve clients
Health & Human Services | Portland, Oregon | $290,000

Discovery Institute
**Technology Study Project**
To address effects of technology on society
Education > Informal Education | Seattle, Washington | $375,000

Eagle Mount - Bozeman
**Property Purchase**
To expand recreational program serving people with disabilities
Health & Human Services | Bozeman, Montana | $360,000
Eagle Wings Ministries
Establish Director of Volunteer Development Position
To enhance services for people with disabilities
Health & Human Services | Marysville, Washington | $90,000

Eastern Washington University
DNA Analysis of Soil Microbe Communities in Natural vs. Artificial Vernal Ponds
(Partners in Science)
Scientific Research > Partners in Science | Cheney, Washington | $15,000

Eastern Washington University Foundation
Acquisition of Research Equipment for Chemistry and Biochemistry
To support faculty and undergraduate student projects
Scientific Research > General Scientific Research | Cheney, Washington | $187,500

Eugene Ballet
New Arts Facility
To increase programs and services
Arts & Culture | Eugene, Oregon | $300,000

Families Northwest
Expand Community Strategies Initiative
To promote healthy marriages and families
Health & Human Services | Bellevue, Washington | $231,000

Fellowship Foundation, Inc.
Purchase Montana Residential Discipleship Center
To mentor young adults for Christian service
Health & Human Services | Bethesda, National | $243,500

Fellowship of Christian Athletes
New Central Washington/Eastern Oregon Director
To expand student and coach ministry
Health & Human Services | Kansas City, National | $165,000

Firm Foundation Christian School
Facility and Equipment Enhancement
To support program expansion
Education > Formal Education | Battle Ground, Washington | $170,000

Foundation for Research on Economics and the Environment
Economics and Environmental Stewardship
For religious leaders
Education > Informal Education | Bozeman, Montana | $150,000

Friends of American Lake Veterans Golf Course
Activities Shelter Construction
To provide area for social interaction
Health & Human Services | Lakewood, Washington | $74,000

Friends of Seven
Acquisition of KSPS Television Production Equipment
For digital conversion of public station
Education > Informal Education | Spokane, Washington | $400,000

Friends of the Children - Portland
Establish Adolescent Program
To enhance services to at-risk youth
Health & Human Services | Portland, Oregon | $252,000

Gig Harbor Peninsula Historical Society
New Harbor History Museum
To improve educational services
Education > Informal Education | Gig Harbor, Washington | $250,000

Gonzaga University, Corporation of
Investigating Genetic Stability in Aneuploid Yeast
(Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Spokane, Washington | $39,000

Grace Community Church
Horizon Christian High School Science and Technology
To enhance educational programs
Education > Formal Education | Tualatin, Oregon | $250,000

Gresham High School
Air Quality Studies (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Gresham, Oregon | $7,000
Harlequin Productions
Capital Repairs
For enhanced audience and theater amenities
Arts & Culture | Olympia, Washington | $150,000

Harney County Opportunity Team, Inc.
Community Center Renovation
To serve rural population
Health & Human Services | Burns, Oregon | $150,000

Heritage Foundation
Education Research and Outreach
To address educational reform
Education > Informal Education | Washington, DC | $375,000

Holter Museum of Art, Inc.
Capital Improvements
To support museum infrastructure
Arts & Culture | Helena, Montana | $130,000

Idaho State University
Chemical Key for Unlocking the Past: The Use of Modern Chromatography in Evaluating Anthropologic Artifacts
(Partners in Science)
Scientific Research > Partners in Science | Pocatello, Idaho | $15,000

Idaho State University
Synthesis and Characterization of Ruthenium Coordination Complexes for Use in Dye Sensitized Photovoltaic Cells for Solar Energy Conversion
(Partners in Science)
Scientific Research > Partners in Science | Pocatello, Idaho | $15,000

Idaho State University
Assessing the Distribution and Effects of Chytrid Fungus in Amphibians in Grand Teton National Park
(Partners in Science)
Scientific Research > Partners in Science | Pocatello, Idaho | $15,000

Infectious Disease Research Institute
Acquisition of Core Research Equipment
To support studies of global diseases
Scientific Research > General Scientific Research
Seattle, Washington | $252,000

Inland Northwest Blood Center
New Bloodmobile and Equipment
To support patients in eastern Washington
Health & Human Services | Spokane, Washington | $140,000

Institute for International Christian Communications, Inc.
New Graduate Center IT Infrastructure
To provide training for indigenous missionaries
Health & Human Services | Portland, Oregon | $177,000

Intermountain Lutheran Camp Association dba Luther Heights Bible Camp
New Accessible Cabin
To increase capacity
Health & Human Services | Shoshone, Idaho | $100,000

International Wildlife Film Festival
Roxy Theater Equipment and Facility Upgrade
To improve esthetics and technology
Education > Informal Education | Missoula, Montana | $50,000

Ionia, Inc.
New Food Storage Barn
For therapeutic mental health community
Health & Human Services | Kasilof, Alaska | $250,000

Jefferson High School
Protein Analysis Via Polyacrylamide Gel Electrophoresis
(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Portland, Oregon | $7,000

KBPS Public Radio Foundation
FM License Acquisition
To broadcast classical music
Education > Informal Education | Portland, Oregon | $200,000

Keep Oregon Green Association
Enhance Youth Online Education Program
For wildfire prevention education
Education > Informal Education | Salem, Oregon | $55,000
Kids Unlimited of Oregon

**Renovate Youth Center**
To expand services to young people
Health & Human Services | Medford, Oregon | $250,000

Klamath Basin Rangeland Trust

**New Restoration Director**
To support habitat restoration and outreach efforts on ranches in the upper Klamath Basin
Health & Human Services | Klamath Falls, Oregon | $150,000

Kodiak Island Health Care Foundation

**New Equipment and Soft Costs**
For community clinic’s low-income patients
Health & Human Services | Kodiak, Alaska | $250,000

Lewis & Clark College

**New Legal Clinic Director**
To provide support for small businesses
Education > Formal Education | Portland, Oregon | $224,000

Lewis & Clark College

**Restoring Habitat for the Endangered Oregon Silverspot Butterfly**
(Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Portland, Oregon | $46,000

Liberty High School

**Use of Technology and Discrepant Events to Guide Student Inquiry**
(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Hillsboro, Oregon | $7,000

Mars Hill Graduate School

**Enhancing Masters of Divinity Degree Program**
To prepare students for Christian service
Education > Formal Education | Seattle, Washington | $305,500

Mentoring Advanced Placement Programs

**New Executive Director and Assistant Program Manager**
To expand service and attain sustainability
Education > Informal Education | Vancouver, Washington | $134,000

Mighty Oaks Children’s Therapy Center

**Elevator Installation**
To improve services for people with disabilities
Health & Human Services | Albany, Oregon | $35,000

Ministry Coaching International

**Development Program Expansion**
To support more ministry clients
Health & Human Services | Bend, Oregon | $158,000

Mission Aviation Fellowship

**New National Headquarters Construction**
To support international mission and humanitarian services
Health & Human Services | Nampa, Idaho | $800,000

Mittleman Jewish Community Center

**Capital Improvements**
For cultural and fitness center
Health & Human Services | Portland, Oregon | $250,000

Montana Bible College

**Student Residence Construction**
To house women students and married couples
Education > Formal Education | Bozeman, Montana | $187,500

Montana State University Bozeman

**Acquisition of Molecular Fluorescence Imaging Equipment**
To support research in veterinary molecular biology
Scientific Research > General Scientific Research | Bozeman, Montana | $369,500

Mount Baker High School

**Studies of Dynamic Systems in Earth Science**
(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Deming, Washington | $7,000

Mt. Hood Kiwanis Camp, Inc.

**Establish Development Program**
To enhance program serving the disabled
Health & Human Services | Portland, Oregon | $116,000
My Father’s House, A Community Shelter, Inc.
New Program Manager
To serve more homeless families
Health & Human Services | Gresham, Oregon | $103,000

National Center for Policy Analysis
Health Care Study
To promote personal choice and free-market competition
Education > Informal Education | Dallas, Texas | $450,000

Nature Conservancy of Alaska
Prince of Wales Island Conservation Project
To restore watersheds and manage second-growth forests
Health & Human Services | Anchorage, Alaska | $300,000

Nature Conservancy of Idaho
Rangeland Management Technology Project
To support conservation practices on private and public lands
Health & Human Services | Hailey, Idaho | $370,000

Neighborhood Housing Services, Inc. of Great Falls
New Home Ownership Learning Center
To increase and enhance educational services
Health & Human Services | Great Falls, Montana | $75,000

New Hope Farms
New Water System Construction
To serve developmentally disabled adults
Health & Human Services | Goldendale, Washington | $85,000

Nkwusm
Salish Language Project
To preserve native culture
Education > Informal Education | Arlee, Montana | $25,000

Northwest Nazarene University, Inc.
Science Building Construction
To improve undergraduate science education and research
Education > Formal Education | Nampa, Idaho | $1,100,000

Northwest University
New Health and Sciences Center
To support science and nursing education
Education > Formal Education | Kirkland, Washington | $500,000

Northwest Youth Corps
Purchase New Buses
To improve transportation safety
Education > Informal Education | Eugene, Oregon | $70,000

Olympia High School
Mobile Data Collection Laboratory for Studies of the Sciences (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Olympia, Washington | $7,000

Open Meadow Alternative Schools, Inc.
Expand Development Department
To enhance programs for at-risk students
Education > Formal Education | Portland, Oregon | $137,000

Oregon Food Bank, Inc.
Expansion of Trucking Fleet
To serve more people with perishable food
Health & Human Services | Portland, Oregon | $250,000

Oregon Health & Science University
Primate Parthenogenetic ESCs for Autologous Transplantation (Partners in Science)
Scientific Research > Partners in Science | Portland, Oregon | $15,000

Oregon Health & Science University
Pre-Clinical Trials of Female Fertility Preservation (Partners in Science)
Scientific Research > Partners in Science | Portland, Oregon | $15,000

Oregon Health & Science University
Genetics of Age-Related Eye Disease (Partners in Science)
Scientific Research > Partners in Science | Portland, Oregon | $15,000
Oregon Health & Science University Foundation
Support for Murdock Undergraduate Collaborative Research Program
For undergraduate training in medical research
Scientific Research > General Scientific Research | Portland, Oregon | $208,500

Oregon Health & Science University Foundation
Construction of a High-Speed Digital Camera
For studies of micro-bubbles as diagnostic and therapeutic tools
Scientific Research > General Scientific Research | Portland, Oregon | $650,000

Oregon Health Decisions, Inc.
New Education Outreach Staff
To assist Oregonians in the use of advance directives
Health & Human Services | Tualatin, Oregon | $128,000

Oregon State University
Mechanisms of Mud Shrimp, “Upogebia pugettensis” Infestations by the Isopod Crustacean Parasite “Orthione griffenis”
(Partners in Science)
Scientific Research > Partners in Science | Corvallis, Oregon | $15,000

Oregon State University
Development and Testing of New Drugs to Treat Tuberculosis
Exceptional Opportunity Grant
Scientific Research > General Scientific Research | Corvallis, Oregon | $50,000

Oregon Symphony Association
Tessitura Marketing Implementation
To increase ticket sales and donor giving
Arts & Culture | Portland, Oregon | $450,000

Oregon Tech Development Foundation
Acquisition of Echocardiography Equipment
To support a new allied health degree program
Education > Formal Education | Klamath Falls, Oregon | $525,000

Oregon Trail Center, Inc.
Facility and Exhibit Construction
To improve visitors’ experience of western history
Education > Informal Education | Montpelier, Idaho | $250,000

Oregon Water Trust
Expansion of Monitoring Program
To document the effectiveness of stream flow restoration and associated ecological benefits
Education > Informal Education | Portland, Oregon | $130,000

Pacific Northwest College of Art
Campus-wide Technology Enhancement
To serve students, faculty, and administration
Education > Formal Education | Portland, Oregon | $200,000

Pacific University
Start-Up Research Package for New Position in Physics
Scientific Research > Faculty Start-Up | Forest Grove, Oregon | $40,000

Pacific University
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up | Forest Grove, Oregon | $40,000

Pacific University
Malaria Infection Impacts Metabolism and Thermoregulation in the Western Fence Lizard, “Sceloporus occidentalis”
(Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Forest Grove, Oregon | $40,500

PeaceHealth
Peace Harbor Hospital Surgery Center Expansion
To better serve a growing and aging population
Health & Human Services | Bellevue, Oregon | $150,000

Portland Opera Association, Inc.
Capital and Technology Improvements
To increase capacity and services
Arts & Culture | Portland, Oregon | $500,000

Portland State University
Preparation and Characterization of Conductive Porphyrin Polymers for Solar Cells (Partners in Science)
Scientific Research > Partners in Science | Portland, Oregon | $15,000
<table>
<thead>
<tr>
<th>Organization</th>
<th>Project Description</th>
<th>Field(s)</th>
<th>Location</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Portland State University</td>
<td>Mechanistic Studies of a Novel GTP Cyclohydrolase I Enzyme from Pathogenic Bacteria</td>
<td>Scientific Research &gt; Partners in Science</td>
<td>Portland, Oregon</td>
<td>$15,000</td>
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<td>Portland State University</td>
<td>Vertebrate Ecology in Urban Environments</td>
<td>Scientific Research &gt; Partners in Science</td>
<td>Portland, Oregon</td>
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<td>Providence Child Center Foundation</td>
<td>New Interactive Website for Swindells Center</td>
<td>Health &amp; Human Services</td>
<td>Portland, Oregon</td>
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<td>Public Hospital District #3 of Grant County, Washington</td>
<td>Columbia Basin Hospital Expansion</td>
<td>Health &amp; Human Services</td>
<td>Ephrata, Washington</td>
<td>$150,000</td>
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<td>Raptor View Research Institute</td>
<td>New Equipment</td>
<td>General Scientific Research</td>
<td>Missoula, Montana</td>
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<td>REACH, Inc.</td>
<td>New Community Arts Studio</td>
<td>Arts &amp; Culture</td>
<td>Juneau, Alaska</td>
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<td>Reed Institute DBA Reed College</td>
<td>Development of Open-Source Software</td>
<td>Education</td>
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<td>Identification of Rapidly Evolving Genes in the East African Cichlid Species Flock by Heterologous Comparative Genomic Hybridization</td>
<td>Scientific Research &gt; Murdoch College Research Program for Life Sciences</td>
<td>Portland, Oregon</td>
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<td>Establish Development Program</td>
<td>Health &amp; Human Services</td>
<td>Salem, Oregon</td>
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<td>Sam Barlow High School</td>
<td>Ecological Studies in the Barlow Woods</td>
<td>Scientific Research &gt; Partners in Science</td>
<td>Portland, Oregon</td>
<td>$7,000</td>
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<td>Seattle Children's Home, Inc.</td>
<td>Roof Replacement</td>
<td>Health &amp; Human Services</td>
<td>Seattle, Washington</td>
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<td>Seattle Pacific University</td>
<td>Defining the Role of Newly Identified Virulence-Regulated Genes in the Biotechnology Agent Agrobacterium “tumefaciens”</td>
<td>Scientific Research &gt; Murdoch College Research Program for Life Sciences</td>
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<td>Expansion and Renovation of Lemieux Library</td>
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<td>Seattle, Washington</td>
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</tr>
</tbody>
</table>

- **Portland State University**
  - Mechanistic Studies of a Novel GTP Cyclohydrolase I Enzyme from Pathogenic Bacteria (Partners in Science)
  - Vertebrate Ecology in Urban Environments (Partners in Science)

- **Providence Child Center Foundation**
  - New Interactive Website for Swindells Center

- **Public Hospital District #3 of Grant County, Washington**
  - Columbia Basin Hospital Expansion

- **Raptor View Research Institute**
  - New Equipment

- **REACH, Inc.**
  - New Community Arts Studio

- **Reed Institute DBA Reed College**
  - Development of Open-Source Software

- **Reed Institute DBA Reed College**
  - Identification of Rapidly Evolving Genes in the East African Cichlid Species Flock by Heterologous Comparative Genomic Hybridization (Murdock College Research Program for Life Sciences)

- **Sam Barlow High School**
  - Ecological Studies in the Barlow Woods (Partners in Science Supplemental Award)

- **Seattle Children's Home, Inc.**
  - Roof Replacement

- **Seattle Pacific University**
  - Defining the Role of Newly Identified Virulence-Regulated Genes in the Biotechnology Agent Agrobacterium “tumefaciens” (Murdock College Research Program for Life Sciences)

- **Seattle University**
  - Expansion and Renovation of Lemieux Library
**Seattle University**  
**Testing Operon Predictions in “Mycobacterium tuberculosis”**  
(Murdock College Research Program for Life Sciences)  
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, Washington | $43,500

**Seattle University**  
**Evolution of Kinematic Skills: Are Kinematics Subject to Positive Sexual and Viability Selection in Trinidadian Guppies**  
(Murdock College Research Program for Life Sciences)  
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, Washington | $46,000

**Sheridan High School**  
**Are Endocrine Disruptors Present in the South Yamhill River?**  
(Partners in Science Supplemental Award)  
Scientific Research > Partners in Science Supplemental | Sheridan, Oregon | $7,000

**Shiloh Bible Camp**  
**Multipurpose Building Construction**  
To enhance service to campers  
Health & Human Services | Cosmopolis, Washington | $50,000

**Siskiyou Field Institute**  
**Education Center Capital Improvements**  
To provide natural history programs for all ages  
Education > Informal Education | Selma, Oregon | $250,000

**Sisters of the Holy Names of Jesus and Mary**  
**Heritage Center**  
To make Pacific Northwest history accessible  
Education > Informal Education | Marylhurst, Oregon | $300,000

**South Eugene High School**  
**Electronic Circuit Design and Assembly in the Classroom**  
(Partners in Science Supplemental Award)  
Scientific Research > Partners in Science Supplemental | Eugene, Oregon | $7,000

**SouthEast Effective Development**  
**Historic Theater Renovations**  
To enhance performing arts education for low-income youth  
Arts & Culture | Seattle, Washington | $75,000

**Southern Coos Health District**  
**Pharmacy Dispensing System**  
For enhanced patient safety  
Health & Human Services | Bandon, Oregon | $85,000

**Special Delivery Dental Care, Inc.**  
**Equipment for New Puget Sound Office**  
For senior and shut-in patients  
Health & Human Services | Portland, Oregon | $100,000

**Special Olympics Montana, Inc.**  
**New Outreach Director**  
To support increased program growth  
Health & Human Services | Great Falls, Montana | $135,000

**St. Peter’s Hospital**  
**Critical Care Facility Expansion**  
For patients in central Montana  
Health & Human Services | Helena, Montana | $200,000

**St. Stephen’s Academy**  
**Construction of New School Building**  
To serve a growing student body  
Education > Formal Education | Beaverton, Oregon | $103,000

**Stillaguamish Valley Pioneers Association of Washington Pioneers of Snohomish**  
**Educational Map**  
To interpret river watershed and landmarks  
Education > Informal Education | Arlington, Washington | $20,000

**Trinity Western University**  
**Acquisition of Microscope and Imaging System**  
To support research in molecular and cellular biology  
Scientific Research > General Scientific Research | Langley, BC, Canada | $100,000
University of Idaho
Acquisition of a Confocal Microscope System
To support research in cellular biology
Scientific Research > General Scientific Research | Moscow, Idaho | $293,000

University of Idaho
Purchase of Stream Laboratory Research Equipment
For simulated mountain rivers studies
Scientific Research > General Scientific Research | Moscow, Idaho | $341,000

University of Montana Foundation
Acquisition of Equipment for Biomedical Research
For studies involving transgenic mice
Scientific Research > General Scientific Research | Missoula, Montana | $430,000

University of Oregon
Real-Time Tracking of the Transcription of Linear DNA Templates
(Partners in Science)
Scientific Research > Partners in Science | Eugene, Oregon | $15,000

University of Portland
Undergraduate Research Enhancement, Phase II
For strengthening of faculty/student research in the sciences
Scientific Research > General Scientific Research | Portland, Oregon | $175,000

University of Puget Sound
Renovation of Thompson Hall
To support undergraduate science teaching and research
Education > Formal Education | Tacoma, Washington | $600,000

University of Puget Sound
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Tacoma, Washington | $40,000

University of Washington
Acquisition of a Cryoelectron Microscope
For structure studies of large molecular complexes
Scientific Research > General Scientific Research | Seattle, Washington | $500,000

University of Washington
Photometric Observations of Symbiotic Stars (Partners in Science)
Scientific Research > Partners in Science | Seattle, Washington | $15,000

University of Washington
Acquisition of Engineering Research Equipment
For studies of trace pollutants in air and water
Scientific Research > General Scientific Research | Seattle, Washington | $496,000

University of Washington
Identification of Halo RR Lyrae Stars and Tidal Streams in the SDSS
(Partners in Science)
Scientific Research > Partners in Science | Seattle, Washington | $15,000

University of Washington
Multidimensional Gas Chromatography Study of Metabolites in Complex Samples (Partners in Science)
Scientific Research > Partners in Science | Seattle, Washington | $15,000

Urban League of Metropolitan Seattle
New Museum
To educate visitors about Pacific Northwest African American culture
Education > Informal Education | Seattle, Washington | $350,000

Vera Project, The
Facility Renovation
To support leadership development programs for young people
Health & Human Services | Seattle, Washington | $100,000

Village Theatre
New Technical Studio
To enhance musical theater production and expand education classes
Arts & Culture | Issaquah, Washington | $250,000
<table>
<thead>
<tr>
<th><strong>Voice for Christ Ministries</strong></th>
<th><strong>Washington State Historical Society</strong></th>
</tr>
</thead>
</table>
| **New Transmitter**  
To serve expanding Christian radio network  
Health & Human Services | **Expand “Washington History Online” Program**  
To enhance education and visitor services  
Education > Informal Education |
| | **Tacoma, Washington | $344,000** |

<table>
<thead>
<tr>
<th><strong>Wahkiakum Community Foundation</strong></th>
<th><strong>Washington State University Foundation</strong></th>
</tr>
</thead>
</table>
| **Establish Development Program**  
To encourage philanthropy and community involvement  
Health & Human Services | **Acquisition of Engineering Research Equipment**  
To support studies of bioceramics  
Scientific Research > General Scientific Research |
| Cathlamet, Washington | **Pullman, Washington | $197,500** |
| | **$112,000** |

<table>
<thead>
<tr>
<th><strong>Walla Walla Symphony Society, Inc.</strong></th>
<th><strong>Washington State University Foundation</strong></th>
</tr>
</thead>
</table>
| **Marketing Campaign**  
To expand audience and increase contributed income  
Arts & Culture | **Acquisition of a Variable Pressure Scanning Electron Microscope**  
For core research laboratory support  
Scientific Research > General Scientific Research |
| Walla Walla, Washington | **Pullman, Washington | $469,000** |
| | **$60,000** |

<table>
<thead>
<tr>
<th><strong>Warner Pacific College</strong></th>
<th><strong>Washington State University Foundation</strong></th>
</tr>
</thead>
</table>
| **Library Software Acquisition and Consortium Membership**  
To improve student access to educational materials  
Education > Formal Education | **Studies of Harsh Chemical Environments That May Support Life**  
Exceptional Opportunity Grant  
Scientific Research > General Scientific Research |
| Portland, Oregon | **Pullman, Washington | $50,000** |
| | **$231,000** |

<table>
<thead>
<tr>
<th><strong>Washington Community Alliance for Self-Help</strong></th>
<th><strong>West Albany High School</strong></th>
</tr>
</thead>
</table>
| **Website Development**  
To enhance training for microenterprise participants  
Health & Human Services | **Craneflies as a Model Insect in Biotechnology Studies**  
(Partners in Science Supplemental Award)  
Scientific Research > Partners in Science Supplemental |
| Seattle, Washington | **Albany, Oregon | $7,000** |
| | **$41,000** |

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<thead>
<tr>
<th><strong>Washington Legal Foundation</strong></th>
<th><strong>Western Rivers Conservancy</strong></th>
</tr>
</thead>
</table>
| **Expand Communications Program**  
To educate media and policymakers  
Education > Informal Education | **Land Acquisition**  
To protect Punch Bowl Falls site on Hood River  
Health & Human Services |
| Washington, DC | **Portland, Oregon | $200,000** |
| | **$300,000** |

<table>
<thead>
<tr>
<th><strong>Washington Policy Center</strong></th>
<th><strong>Wetlands Conservancy, Inc.</strong></th>
</tr>
</thead>
</table>
| **Establish Center for Education Reform**  
To address challenges in Washington State  
Education > Informal Education | **Oregon Wetland Explorer Portal**  
To assist in data collection, conservation, and restoration  
Health & Human Services |
| Seattle, Washington | **Tualatin, Oregon | $278,000** |
| | **$180,000** |
Whitman College Board of Trustees
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Walla Walla, Washington | $40,000

Whitman College Board of Trustees
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up | Walla Walla, Washington | $40,000

Wild Salmon Center
New Staff
To develop a tool for salmon conservation
Scientific Research > General Scientific Research | Portland, Oregon | $211,000

Willamette University
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up | Salem, Oregon | $40,000

Willamette University
Application of Sugars in Medicinal and Synthetic Chemistry (Partners in Science)
Scientific Research > Partners in Science | Salem, Oregon | $15,000

Willamette University
Start-Up Research Package for New Position in Physics
Scientific Research > Faculty Start-Up | Salem, Oregon | $40,000

Yakima Valley Museum and Historical Association
Yakima’s Petrified Forest Exhibit
To educate visitors about the region’s prehistory
Education > Informal Education | Yakima, Washington | $75,000

Yellowstone Business Council
Establish Sustainable Development Project
To address growth issues in the Greater Yellowstone region
Health & Human Services | Bozeman, Montana | $175,000

Young Men’s Christian Association of Greater Seattle
Shoreline/South County Family Center Construction
To expand community programs
Health & Human Services | Seattle, Washington | $250,000

Young Men’s Christian Association of Wenatchee
Youth Center Renovation
To enhance services for early adolescents
Health & Human Services | Wenatchee, Washington | $100,000

**CATEGORY** | **# OF GRANTS** | **$ GRANTED**
--- | --- | ---
Education | 47 | $12,644,000
Health & Human Services | 66 | $12,097,400
Scientific Research | 67 | $7,032,000
Arts & Culture | 13 | $2,647,000
Trust Gifts Program* | 1 | $198,571
Total Grants | 194 | $34,618,971

*Trust Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.
TRUSTEES

Lynwood W. Swanson
Trustee

John W. Castles
Trustee

Neal O. Thorpe
Trustee

STAFF

Steven G. W. Moore
Executive Director

John B. Van Zytveld
Senior Program Director

Terry L. Stokesbary
Senior Program Director

Christopher (Kit) J. Gillem
Program Director

Janice W. Kennedy
Program Director

Barton A. Hadder
Program Director

David L. Coleman
Program Director

James R. Martin
Chief Investment Officer

Julie D. Cieloha
Chief Financial Officer

Jennifer M. Larson
Investment & Finance Specialist

Mark E. Pyatt
Investment Analyst

Chimene Welch
Assistant Controller

Marybeth Stewart Goon
Senior Program Assistant

Kathy J. Kidwell
Grants Program Assistant

Colleen D. Allbee
Grants Manager & Computer Specialist

Sheila J. Flannigan
Grants Program Assistant & Events Coordinator

Mary E. Hill
Program Assistant for Christian Leadership

Kathy Freitas
Administrative Assistant

Alicia D. Meyer
Receptionist
FROM THE CHIEF INVESTMENT OFFICER

For over twenty years the M J Murdock Charitable Trust has embraced a long-term investment strategy - see “strategic asset allocation,” focusing on total return using “best of breed” outside investment managers. As illustrated in the accompanying graph, the Trust’s commitment to a long-term, well diversified plan has resulted in growth in assets from $189,500,000 at December 31, 1997 to $892,000,000 at December 31, 2007, net of grants paid and costs of operations.

This incredible growth reflects an annualized investment return of over 16% per year during this twenty-year period, outpacing the returns of the Standard and Poor’s 500 at just under 12% and 7.5% for the Lehman Brothers Aggregate Bond Index for the comparable period. Although a significant portion of this out-performance is attributable to our alternative program (Risk Bucket III) much of the credit goes to the managers in Risk Buckets I and II who have performed at an exceedingly high level – see “Investment Managers.”

I am blessed to be able to work with some of the brightest investment minds in the world and so very fortunate to be governed by Trustees who are willing to “think outside the box” and help create investment mandates focusing on making money (total return), while minimizing risk. Not withstanding the daily trauma associated with world “markets” and the economy, it is a humbling honor and pure pleasure to be a small part of managing the Trust investment program - working with Trustees who “get it,” an Executive Director who “supports it” and a loyal and talented staff all with the single focus of doing whatever it takes to maximize our grant making potential to our charitable beneficiaries.

James Martin
Chief Investment Officer
## INVESTMENT MANAGERS

### LOW RISK (RISK BUCKET I)

<table>
<thead>
<tr>
<th>Anchor Point Capital, LLC</th>
<th>Metropolitan West Asset Management, LLC</th>
<th>Pacific Alternative Asset Management Company</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common Sense Investment Management, LLC</td>
<td>Oaktree Capital Management, L.P.</td>
<td>Rimrock Capital Management, LLC</td>
</tr>
<tr>
<td>Hoisington Investment Management Company</td>
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</tbody>
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### MEDIUM RISK (RISK BUCKET II)

<table>
<thead>
<tr>
<th>Anchor Point Capital, LLC</th>
<th>Capital International, Inc.</th>
<th>Nicholas Applegate Capital Management</th>
</tr>
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<tbody>
<tr>
<td>Apollo Real Estate Advisors, L.P.</td>
<td>Chinook Capital Management</td>
<td>Oaktree Capital Management, L.P.</td>
</tr>
<tr>
<td>Blackrock Realty Advisors, Inc.</td>
<td>Commonfund Realty, Inc.</td>
<td>Pinnacle Associates Ltd.</td>
</tr>
<tr>
<td>Brandes Investment Partners</td>
<td>Dodge &amp; Cox Funds</td>
<td>Primecap Management Company</td>
</tr>
<tr>
<td>Capital Guardian Trust Company</td>
<td>KSL Capital Partners, LLC</td>
<td>W.P. Stewart &amp; Co., Ltd.</td>
</tr>
</tbody>
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### HIGH RISK (RISK BUCKET III)

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<tbody>
<tr>
<td>ABRY Partners, LLC</td>
<td>Endeavour Capital</td>
<td>Resource Capital Funds</td>
</tr>
<tr>
<td>Acorn Investors, Inc.</td>
<td>First Reserve Corporation</td>
<td>Sequoia Capital</td>
</tr>
<tr>
<td>Alchemy Partners</td>
<td>Keyhaven Capital Partners, Ltd.</td>
<td>Spur Capital Partners, LLC</td>
</tr>
<tr>
<td>AXA Private Equity</td>
<td>Knightsbridge Advisers Incorporated</td>
<td>Standard Life Investments</td>
</tr>
<tr>
<td>Brooke Private Equity Advisors</td>
<td>Medical Innovation Partners</td>
<td>Technology Partners</td>
</tr>
<tr>
<td>Capital International, Inc.</td>
<td>New Venture Partners, LLC</td>
<td>The TCW Group, Inc.</td>
</tr>
</tbody>
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### STRATEGIC ASSET ALLOCATION

#### Actual Allocation

- **Capital Preservation (Risk Bucket I)**: 31%
- **Equities/Value-Added Real Estate (Risk Bucket II)**: 51%
- **Alternative Investments (Risk Bucket III)**: 18%

#### Target Allocation

- **Capital Preservation (Risk Bucket I)**: 35%
- **Equities/Value-Added Real Estate (Risk Bucket II)**: 50%
- **Alternative Investments (Risk Bucket III)**: 15%
These guidelines apply to all requests other than scientific research or formal Trust programs. To make an application to the Trust for financial support, the following four steps should be done in the following order:

1. Determine your organization’s eligibility to apply for Trust support.
2. Determine the match of your project or program with Trust interests and limitations.
4. Submit a completed formal application.

This document will lead you through Step 3. Step 4 can only be taken if the project you proposed is determined by the Trust to be eligible for a formal application.

STEP 1: Is your organization eligible to apply for a grant?
Applications for grants are considered from organizations which have been ruled to be tax-exempt under Section 501(c)(3) of the Internal Revenue Code and which are not private foundations as defined in Section 509(a) of the Code. Charitable organizations applying for support must have in hand such IRS documentation of status. If tax exempt as a government entity, the Trust will provide a generic letter to use in certifying such status. This will be made available for those reaching Step 4.

Priority is given to applications for the support of projects and programs conducted by qualified organizations within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Of major interest are organizations and projects which are not primarily or normally financed by tax funds.

STEP 2: Is the project for which you seek support within the Trust’s interests?
While the Trust supports a wide variety of projects and programs in the region, there are limitations in Trust interest. Some brief guidelines follow to assist you in determining if your project is clearly out of the question or perhaps only of marginal interest.

The following kinds of applications ARE NOT considered:
1. For the benefit of specific individuals.
2. By individuals acting on behalf of, but without the authority of, qualified tax-exempt organizations.
3. For grants to conduit organizations, i.e., to tax-exempt organizations for passing funds on to organizations not tax-exempt in their own right.
4. For propagandizing or for influencing legislation and elections.
5. By institutions which in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
6. By sectarian or religious organizations whose principal activity is for the benefit of their own members or adherents.
7. For loans, debt retirement, or operational deficits.
8. For grants to organizations which are organized and operated outside any state or territory of the United States.

The Following Kinds of Applications USUALLY ARE NOT Considered:
1. For normal ongoing operations or their extension.
2. For contributions to general fund drives or annual charitable appeals.
3. For continuation of programs previously financed from other external sources.
4. For emergency funding, such as in filling gaps between grants or for crash programs.
5. For granting of funds to an organization for distribution to ultimate beneficiaries of its own choosing.
6. For endowment.

A recommended way to test the fit of your project with Trust interests is to review lists of recently awarded grants.
STEP 3: Submit a Letter of Inquiry
If your organization and project appear to pass these first two steps, the only way to find out for sure whether your anticipated request is appropriate is to submit a Letter of Inquiry to the Trust. This letter should carefully address all items outlined below.

In order to avoid unnecessary work, both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. To determine this, it is essential to submit a Letter of Inquiry before submitting a formal application to the Trust. This letter, no longer than two pages, should minimally address the items below.

What to address:

1. A brief background on your organization, including an abbreviated mission statement, a history of its existence, the size of staff and board, the constituency and geographic region served, and the type of service provided.

2. A description of the project for which support is being requested. Include a discussion of how the decision was reached to mount the project, the factors that contribute to the need or opportunity for the project, the importance of the project for your organization and your constituency, and the level and nature of commitment of staff and board to the project.

3. A proposed budget for the total cost of the project and for the amount you intend to request from the Trust. If possible, identify the budget items for which you would be requesting Trust support. Indicate potential or real sources of support for the project in addition to the Trust.

4. A discussion as to why you are approaching the Trust for the project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

The Trust will provide a written response to your Letter of Inquiry indicating if submission of a formal application is appropriate for you. If so, you will receive instructions on how to proceed. After receiving a completed formal application, the Trust requires an additional 6-9 months to process, evaluate, and make a decision on your request.

Timing Considerations
A Letter of Inquiry may be submitted to the Trust at any time. Once the Trust has it in hand, it will be reviewed and you can expect a response within about three weeks. The response is likely to be one of three types:

1. What you propose is eligible for formal consideration by the Trust.
2. What you propose is eligible, but some advice is provided to help in the development of a formal request.
3. What you propose is not eligible for formal consideration by the Trust.

A positive response will include instructions to follow in submitting a formal request to the Trust.

STEP 4: Submit a completed formal application.
You will be given instructions on how to download the application form from our website, with a provided password, and complete the proposal on electronic application forms. Following directions, hard copies of the completed application form should be submitted to the Trust.

There are no specific deadlines for receipt of formal applications for general purposes. Applications may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application form. In general, a proposal should be submitted early enough to allow staff sufficient time to thoroughly study the proposal and, if appropriate, conduct a site visit to meet with the principals of the project.

The thorough nature of the review process and considerations of fairness to all applicants precludes responding to crisis situations.

The Review Process
Letters of Inquiry are reviewed to determine if a proposed project sufficiently fits Trust interests and guidelines to warrant submission of a full proposal. A positive response to the Letter of Inquiry will include directions for application completion. Completed formal application forms are reviewed initially to determine whether all required materials have been submitted. Each proposal is assigned to a Program Director who will take the lead in preparing the request.
for submission to the Board of Trustees for action. The Program Director may request additional information, an interview with the applicant, or a visit to the applicant's organization. The full proposal, including staff summary and analysis, is made available to the Trustees for their consideration and decision.

The applicant is notified promptly when a decision has been reached. While some level of merit is evident in nearly every proposal received by the Trust, only a fraction of the requests reviewed can result in awards. When an application has been declined, it will not be carried over for future consideration. Under normal circumstances, re-submission of a proposal that was declined is not encouraged. Each proposal becomes the property of the Trust and will not be returned. It will be treated as a privileged communication with the understanding, however, that it may be peer reviewed.

All letters of inquiry and completed formal applications should be mailed in hard copy to:

John Van Zytveld, Ph.D.
Senior Program Director
M. J. Murdock Charitable Trust
P. O. Box 1618
Vancouver, WA 98668

For More Help
If your questions have not been answered by this document or you need some additional information, please call us at 360.694.8415.