While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life and continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 when only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others, the philanthropy buds, also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening a box of hand-written records on a shelf in our offices we see his heart for others—a wide variety of organizations he believed worthy of his support, and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned. There he reflected on the importance of work, play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people, more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich, and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the “ripple” effect of his work.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as the “The Greatest Generation” he also knew the importance of sacrifice, generosity, democratic freedoms, civic investment, and continually investing in the “next generation.” It is these values and more that help sustain the strong fabric of a healthy culture. Jack left more than a Trust, he left a legacy, which is still being written.
As we began 2009, the uncertainty about what the New Year would bring was palpable. Though the economy had stabilized a degree, as the year progressed, the reality that we were in a time of profound historical economic and cultural shift began to sink in; this would be the new normal of the times into which we were entering.

Our challenge and desire as the year began at the Trust were to balance serving our core constituencies while adjusting our grants and programs in uncertain economic conditions. The nonprofit world, which had been on a multi-year trajectory of growth, was being forced to re-examine its core work and financial models. As is often the case, the adversity and challenges that so many faced inspired creativity, encouraged resiliency, deepened commitment to service, and strengthened partnerships in many organizations—particularly those serving fundamental human needs of food, shelter, and clothing. Many of these organizations were also seeing an unprecedented number of clients. This new reality has also forced some marginal organizations to close, some overlapping ones to merge or partner, and a few to increase their vision and work. Some citizens began to emerge from their cocoons and respond to the growing need for volunteers and civic involvement. Increased government scrutiny and oversight, combined with activist critique and attempted intrusions, also presented a challenge for foundations and nonprofits.

At the Murdock Trust, we have sought to not only understand this new reality, but to engage it and use it as an opportunity to serve. In his award-winning book “Culture Making,” Andy Crouch reflects on the work of Rembrandt and his painting “Artist in His Studio” in a way that is thoughtful and informative. “He [the artist in the painting] is not primarily a portrait of a person but of a “posture.” He is small and humble, recognizing that what he is creating is in some sense more lasting and of greater importance than himself. He goes on to suggest that it is his willingness to risk, to offer, to give, that informs the posture and that challenges the way you and I live and play in the world in which we find ourselves.

While many institutional donors were unable to fund at previous levels, the Trust was able to invest $29 million in 2009 in partnership with over 190 organizations who were, and are, serving the common good. As well, more than 1,300 leaders from over 475
organizations participated in one of the Trust’s enrichment and capacity building programs and initiatives in 2009.

Our senior program director for enrichment, Terry Stokesbary, continues to bring creativity and thoughtfulness to our enrichment efforts. A good example of this is the Vision and Call Internship program, which moved into its third cohort and has begun to attract national attention as a model for engaging young adults in the nonprofit sector. Bart Hadder has steadily guided our Partners in Science program through 9 of the past 19 years of the program. It has quietly but consistently raised up a new generation of science educators who are transforming public and private high school science education in the Northwest. Kit Gillem’s creative efforts have also made an impact through the Nonprofit Support Organization Initiative, serving the nonprofit sector in our five-state region.

In 2009 we celebrated the contribution of a number of our staff’s important service milestones including Marybeth Stewart Goon – 20 years, Mary Hill – 10 years, and Chimene Welch – 5 years, all of whom make valuable contributions to the work of the Trust.

And as always, our Murdock interns have energized and enriched our lives and work. The 2009 interns included Mary Carter - Baylor University, Katie Doran - Warner Pacific College, Brad Franklin - Oregon State University, and Mat Hollen - George Fox University.

While we are able to be involved in many good things, we also know we are part of a larger world of foundations, nonprofits, governmental organizations, and others who are “multiplying good” on a thousand fronts in a thousand places. Adam Meyerson of the Philanthropy Roundtable reminded us in eloquent prose of the importance of generosity in his article The Generosity of America.

Recently some misguided voices have called for more restrictions and intrusion into philanthropy. These voices are both shortsighted and ill informed. Generosity is a matter of the heart as well as the mind. The more diversity, creativity, and multiplication of philanthropy and civic engagement we can encourage, the better they will serve the challenging times we are in. Bureaucratic or elitist prescriptives quench the spirit and squelch the joy of giving, rather than prime the pump and spark the creative.

At the Murdock Trust, we count it as a great privilege and a great responsibility to steward and deploy our programs, people, and resources in ways that nurture and enrich the educational, cultural, spiritual, and social fabric of our culture. Though the times in which we live and are both unpredictable and challenging, we couldn’t be more excited to be involved in creative ways and partnership with others who seek to make a difference.

Steven G. W. Moore
Executive Director
As we go to publication with the 2009 Annual Report, the Trust is grieving the loss and celebrating the life of Neal Thorpe. Neal served the Trust in a number of roles and did so much with a unique blend of wisdom, character, and grace.

He first joined the Trust in 1989 as its Senior Program Director from a fruitful and distinguished career in higher education. Six years later he was asked to resign his staff role and assume one of the Trustee positions, stewarding the mission and resources of the Trust. Shortly following his appointment as Trustee, Neal stepped in as interim Executive Director carefully balancing the role of Trustee with that of chief executive. Soon the “interim” was dropped and after nearly a decade of wearing “two hats,” Neal passed the baton of executive leadership in 2006 and remained an active Trustee until his death in early 2010.

A humble and quiet man, Neal’s hearty and infectious laugh could, nonetheless, often be heard and enjoyed from far away. Understated but wise, he always thought carefully and thoroughly before speaking. His dry sense of humor and keen wit displayed the apparent spontaneity that only careful thought can produce.

Neal is remembered fondly not only by his colleagues at the Trust, but also those throughout the philanthropic community and the non-profit organizations with whom he actively engaged.

Diane Kaplan, President of Rasmuson Foundation in Alaska and a board member of the Council on Foundations, remembered Neal fondly as a “mensch.” She reminds us that a “mensch” has no English equivalent, but derives from the Yiddish expression, meaning:

- A decent, responsible person with admirable characteristics
- Someone to admire and emulate; someone of noble character
- A person with qualities one would hope for in a dear friend
- A person of integrity and honor
- “In short a nice guy!”

Jan Kennedy, longtime friend, fellow church member, and colleague, reminded those at Neal’s memorial service that “to know Neal Thorpe is to be challenged to high callings . . . including educator, writer, philanthropist, scholar, gentleman, comedian, leader, farmer, musician, husband, father, grandfather, Christ follower, and faithful friend . . . to name a few.”

Fellow Trustees, John Castles and Lyn Swanson, resonated with Jan’s observations and skillfully reminded us that the roots of Neal’s character and the life he led ran deep into his personal, vital Christian faith. “Neal knew the importance of uniting head and heart, balancing between reflection and action, and carefully
and deliberately doing one’s best to make a difference for good.” As one who benefited from Neal’s counsel, wisdom, and guidance, I personally am deeply grateful for the opportunity to have worked with Neal and to continue to build on the work in which he and others have so deeply invested.

Neal often joked (and was often teased) about being a Norwegian Lutheran in a way that rivaled Garrison Keillor of “Lake Wobegon” fame. So I know he would have appreciated that following his memorial, I was reminded of John Wesley’s famous quote:

Do all the good you can,
By all the means you can,
In all the ways you can,
In all the places you can,
At all the times you can,
To all the people you can,
As long as ever you can!

—John Wesley, founder of Methodism. 1703-1791

Neal did many things well and was very much appreciated and loved by all those who worked with him; he would wish, however, to be especially remembered as a person of strong faith, personal integrity, and a deep love for his family. We, his friends and colleagues, do remember him that way and will seek to carry forward his example in our work and lives.

As Neal and other men and women of wisdom throughout the ages remind us . . . we all stand on the shoulders of those who have gone before us, and with each day we have the opportunity to be a blessing to those who will come after us.

Steven G. W. Moore
Executive Director
2009 GRANTEES

**Arts & Culture**
- **$1,959,000**
- **14 Grants**

**Education**
- **$7,860,800**
- **31 Grants**

**Health & Human Services**
- **$12,915,100**
- **94 Grants**

**Scientific Research**
- **$6,183,200**
- **57 Grants**

**Aglow International**
Vision and Call Internship Program
Health & Human Services | Edmonds, WA | $60,000

**Alaska Children's Services, Inc.**
Residence Renovation
To serve severely emotionally disturbed children
Health & Human Services | Anchorage, AK | $256,000

**Alaska Christian College**
Purchase of Houses
For students and staff
Education > Formal Education | Soldotna, AK | $115,000

**Alpha North America**
New Staff
To train Pacific Northwest interns
Health & Human Services | Bannockburn, IL | $168,000
Archie Bray Foundation  
New Equipment  
To enhance artistic services and operations  
Arts & Culture | Helena, MT | $100,000

Artists Repertory Theatre  
New Controller and Software  
To manage financial resources  
Arts & Culture | Portland, OR | $170,000

Arts Council of Pendleton, Inc.  
New Outreach Director  
To expand arts programs  
Arts & Culture | Pendleton, OR | $83,000

Arts Council of Snohomish County  
New Visual Arts Education Center  
To serve children, adults, teachers, and schools  
Arts & Culture | Everett, WA | $250,000

Azusa Pacific University  
Strengths-Oriented Leadership Programs  
To serve Northwest nonprofits  
Education > Formal Education | Azusa, CA | $66,000

Ballard High School  
New Telescope and Imaging Equipment  
Scientific Research > Partners in Science  
Supplemental | Seattle, WA | $7,000

Benaroya Research Institute at Virginia Mason  
Acquisition of Flow Cytometry Equipment  
To support research in immunology  
Scientific Research > General Scientific Research | Seattle, WA | $400,000

Bible Mennonite Fellowship  
Interfaith Chapel  
To serve residents, families, and the community  
Health & Human Services | McMinnville, OR | $62,000

Big Horn Hospital Association  
New Equipment and Renovation  
To improve diagnostic services for rural patients  
Health & Human Services | Hardin, MT | $89,000

Bigfork Center for the Performing Arts Foundation LTD  
Capital Improvements  
To expand and improve audience amenities  
Arts & Culture | Bigfork, MT | $100,000

The keynote lecture at the annual Murdock College Science Research Program (MCSRP) conference is named in honor of Neal O. Thorpe. The MCSRP conference involves almost 500 top students and faculty from the leading private college undergraduate programs in the Pacific Northwest.
Black Lake Bible Camp and Conference Center
Activity Building Construction
To expand camp programs
Health & Human Services | Olympia, WA | $40,000

Bonneville Environmental Foundation
New Watershed Monitoring Manager
To document restoration achievements
Education > Informal Education | Portland, OR | $181,000

Boy Scouts of America Inland Northwest Council
Dining Lodge Construction
For Cub Scouts Camp
Health & Human Services | Spokane, WA | $175,000

Boys & Girls Clubs of Southwest Washington
Facility Renovation and Expansion
To serve youth
Health & Human Services | Vancouver, WA | $250,000

Business Education Compact Technology
Infrastructure Initiative
To integrate services and programs
Education > Informal Education | Beaverton, OR | $215,000

Calvin College
John B. Van Zytveld Summer Research Fellowship in Physics and Astronomy
Education > Formal Education | Grand Rapids, MI | $30,000

Camp Spalding
Establish Development Program
To enhance Christian camp and conference work
Health & Human Services | Newport, WA | $147,000

Care Net
New Pacific Northwest Staff
To strengthen pregnancy resource centers
Health & Human Services | Lansdowne, VA | $270,000

Carroll College
Start-Up Research Package for New Position in Natural Sciences
Scientific Research > Faculty Start-Up | Helena, MT | $40,000

Cascades Camp & Conference Center
Vision and Call Internship Program
Health & Human Services | Yelm, WA | $60,000
Catholic Community Services of the Mid-Willamette Valley and Central Coast
Information Technology Upgrade
To serve staff and community
Health & Human Services | Salem, OR | $125,000

Christian School Society of Portland, d.b.a. Portland Christian Schools
Vision and Call Internship Program
Health & Human Services | Portland, OR | $60,000

Christianity Today International
Vision and Call Internship Program
Health & Human Services | Carol Stream, IL | $60,000

Coastal Communities Cultural Center
Facility Renovation
For arts and performance programs
Arts & Culture | Lincoln City, OR | $150,000

Coastal Harvest
New Refrigeration Equipment
To increase storage
Health & Human Services | Hoquiam, WA | $145,000

College of Idaho, Inc.
Vision and Call Internship Program
Health & Human Services | Caldwell, ID | $52,800

Community Health Clinics, Inc.
Marsing Clinic Remodel
To increase service to rural patients
Health & Human Services | Nampa, ID | $75,000

Crater Lake National Park Trust
Staff Expansion
To serve national park visitors
Education > Informal Education | Crater Lake, OR | $164,000

Deschutes County Healthy Beginnings, Inc.
Full-time Volunteer Coordinator
To increase number of children and families served
Health & Human Services | Bend, OR | $73,000

Discovery Institute
Research and Outreach Project
To address effects of technology on society
Education > Informal Education | Seattle, WA | $375,000

Ducks Unlimited, Inc.
New Lands Specialist
To expand easement program in Oregon and Washington
Health & Human Services | Memphis, TN | $155,000

**Dynamic Family Services**  
New Neurodevelopmental Center  
To serve children in Pierce County  
Health & Human Services | Kent, WA | $150,000

**Earl Palmer Ministries**  
Vision and Call Internship Program  
Health & Human Services | Seattle, WA | $33,000

**Eastern Oregon University**  
Novel Heme Chemistry of AXCP  
Scientific Research > Partners in Science | La Grande, OR | $15,000

**Elkton Community Education Center, Inc.**  
Fort Umpqua Replica Construction  
To preserve local history  
Education > Informal Education | Elkton, OR | $30,000

**Evergreen Freedom Foundation**  
Establish Leadership Program  
To further civic education among young people  
Education > Informal Education | Olympia, WA | $180,000

**Fellowship Foundation, Inc.**  
Vision and Call Internship Program  
Health & Human Services | Bethesda, MD | $105,600

**Fellowship of Christian Athletes**  
Area Director for Alaska  
To work with athletes and coaches in urban and rural communities  
Health & Human Services | Kansas City, MO | $195,500

**Firs Bible and Missionary Conference**  
Camp Dining Hall Construction  
To improve and expand services  
Health & Human Services | Bellingham, WA | $300,000

**Foundation for Research on Economics and the Environment**  
Economics and Environmental Seminars  
For federal judges, environmental entrepreneurs, and student editors  
Education > Informal Education | Bozeman, MT | $300,000

**Freedoms Foundation at Valley Forge**  
Educational Workshops  
To advance the ideals of American citizenship  
Education > Informal Education | Valley Forge, PA | $120,000
**Freshwater Trust**

New Education Staff
To manage conservation and education programs and website
Health & Human Services | Portland, OR | $94,000

**Friends of American Lake Veterans Golf Course**

Construct Rehabilitation and Learning Center
To serve military veterans
Health & Human Services | Tacoma, WA | $150,000

**George Fox University**

Establish Doctor of Ministry Program
To prepare leaders for Christian service
Education > Formal Education | Newberg, OR | $170,000

**George Fox University**

Vision and Call Internship Program
Health & Human Services | Newberg, OR | $22,200

**Global Partnerships**

New Director of Operations
To manage microfinance programs
Health & Human Services | Seattle, WA | $180,000

**Gonzaga University, Corporation of**

Vision and Call Internship Program
Health & Human Services | Spokane, WA | $70,000

**Gonzaga University, Corporation of**

Study of High-Performance Biomaterials
Scientific Research > Partners in Science | Spokane, WA | $15,000

**Gonzaga University, Corporation of**

Use of Parasites as Indicators of Biodiversity in Selected Lakes of the Inland Northwest
Scientific Research > Murdock College Research Program for Life Sciences | Spokane, WA | $44,000

**Great Falls Rotary Foundation, Inc.**

Camp Rotary Facility Construction
To provide improved services
Health & Human Services | Great Falls, MT | $80,000

**Great Land Trust, Inc.**

New Field Staff
To serve the Matanuska-Susitna region
Health & Human Services | Anchorage, AK | $135,000
Did You Know?

Over 1,300 leaders from more than 475 organizations and institutions participated in one of the Murdock Trust’s Enrichment Programs in 2009.

Greater Missoula Family Young Men's Christian Association
Entry Remodel
To improve security and welcome members
Health & Human Services | Missoula, MT | $59,000

Grizzly Discovery Center, a Not-For-Profit Corporation
New Wolf Exhibit
To educate the public
Education > Informal Education | West Yellowstone, MT | $50,000

Grotto, The National Sanctuary of Our Sorrowful Mother
Labyrinth Project
For prayer and meditation
Health & Human Services | Portland, OR | $40,000

Helena Presents The Myrna Loy Center
Program and Staff Expansion
To enhance revenue
Arts & Culture | Helena, MT | $84,000

Housecall Providers, Inc.
New Hospice Staff
To initiate program for homebound patients
Health & Human Services | Portland, OR | $132,000

INN University Ministries at First Presbyterian Church of Bellingham
Vision and Call Internship Program
Health & Human Services | Bellingham, WA | $105,600

Imagine Children's Museum
Property Acquisition and Museum Expansion
To better serve guests
Education > Informal Education | Everett, WA | $300,000

Imago, The Theatre Mask Ensemble
Facility Renovation
To enhance visitor experience
Arts & Culture | Portland, OR | $45,000

Infectious Disease Research Institute
Expansion of Biomedical Research
To identify new tuberculosis drugs
Scientific Research > General Scientific Research | Seattle, WA | $314,500

Inland Northwest Lutheran Outdoor Ministries, Inc.
Vision and Call Internship Program
Health & Human Services | Coeur d’Alene, ID | $47,500
InterVarsity Christian Fellowship USA
Northwest Chapter Planting Program
To serve students on college campuses
Health & Human Services | Madison, WI | $198,000

Jesuit High School
Science and Math Building Construction
For expansion of educational program
Education > Formal Education | Portland, OR | $450,000

Ketchikan Area Arts and Humanities Council, Inc.
Historic Building Renovation
For performances, classes, and offices
Arts & Culture | Ketchikan, AK | $153,000

Kindering Center
New Early Intervention Team
To serve children with developmental delays
Health & Human Services | Bellevue, WA | $208,000

Klickitat County Public Hospital District No. 2
New CT Scanner
To improve care for rural patients
Health & Human Services | White Salmon, WA | $150,000

Leadership Institute
Expand the Youth Leadership School
To enable college students to experience practical politics
Education > Informal Education | Arlington, VA | $300,000

Lewis & Clark College
Observational Investigations of Short-Period Eclipsing Binary Stars
Scientific Research > Partners in Science | Portland, OR | $15,000

Lewis & Clark College
Examining Biogeographic Patterns in the "Frankia-Alnus rubra" Symbiosis
Scientific Research > Partners in Science | Portland, OR | $15,000

Linfield College
Study of the Genetic Diversity of the Whitebark Pine
Scientific Research > Partners in Science | McMinnville, OR | $15,000

Hayden McGuinness, physics graduate student at the Oregon Center for Optics University of Oregon
Linfield College
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up
Mcminnville, OR | $40,000

Little Bit Therapeutic Riding Center
New Indoor Arena
To serve disabled children and adults
Health & Human Services | Woodinville, WA | $250,000

Loaves and Fishes Centers, Inc.
Program Expansion
To serve Clark County
Health & Human Services | Portland, OR | $100,000

Marias Healthcare Services, Inc.
New Dental Clinic
To provide care for low-income rural patients
Health & Human Services | Shelby, MT | $60,000

MarriageTeam
New Office Manager
To support coaching ministry
Health & Human Services | Vancouver, WA | $53,000

Martha and Mary Ministries
Adult Care Home
To serve the terminally ill
Health & Human Services | Portland, OR | $100,000

Mercy Corps
New Headquarters
To serve global humanitarian and development efforts
Health & Human Services | Portland, OR | $600,000

Meridian Academy
Uses of Dendrochronology to Establish Fire History for the Boise Front
Scientific Research > Partners in Science Supplemental | Meridian, ID | $7,000

Missoula 3:16
Residential Center Purchase
To provide rehabilitation services for men
Health & Human Services | Missoula, MT | $143,500

Montana Rescue Mission
Expand Development Program
To increase support
Health & Human Services | Billings, MT | $134,000

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**Did You Know?**

The Murdock Trust was one of the top 10 funders in Alaska, Idaho, Montana, Washington, and Oregon in 2009.

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Hubbard Glacier, Alaska
Montana State Hospital
Chapel Construction
To serve patients, families, and staff
Health & Human Services | Warm Springs, MT | $150,000

Montana State University Bozeman
Acquisition of a Mass Spectrometer
To support research in proteomics and metabolomics
Scientific Research > General Scientific Research | Bozeman, MT | $425,000

Montana Tech of the University of Montana
Isolation and Characterization of a Hot Springs Extremophile
Scientific Research > Partners in Science | Butte, MT | $15,000

Morningside
New High School Transition Program
To serve the developmentally disabled
Health & Human Services | Olympia, WA | $59,500

National Right to Work Legal Defense and Education Foundation, Inc.
Program Support
To provide education and professional services
Education > Informal Education | Springfield, VA | $195,000

National Strategy Information Center, Inc.
U.S. Security Research
To inform educators and policymakers for a new environment
Education > Informal Education | Washington, DC | $350,000

Navigators
Vision and Call Internship Program
Health & Human Services | Colorado Springs, CO | $105,600

Neighbors for Kids
New Facility
To expand K-12 after-school programming
Health & Human Services | Depoe Bay, OR | $150,000

New Horizons Ministries
Vision and Call Internship Program
Health & Human Services | Seattle, WA | $52,800

North Central High School
Genetic Studies of Extremophilic Bacteria
Scientific Research > Partners in Science Supplemental | Spokane, WA | $7,000
Avera ge growth rate of the Murdock Trust assets value after grants and administrative expenses have been paid out is 6.8% while the average inflation rate since inception is 4%.

North Douglas High School
New Molecular Biology Course
Scientific Research > Partners in Science Supplemental | Drain, OR | $7,000

Northwest Christian College
New Computer Information Software
To improve service to students, faculty, and supporters
Education > Formal Education | Eugene, OR | $200,000

Northwest Leadership Foundation
Vision and Call Internship Program
Health & Human Services | Tacoma, WA | $70,400

Northwest Maritime Center
New Facilities Construction
To provide educational programs and hands-on activities
Education > Informal Education | Port Townsend, WA | $300,000

Northwest Nazarene University, Inc.
Systems Biology of Retinol Metabolism: Interference of Ethanol and NADH in the Development of Disease
Scientific Research > Murdock College Research Program for Life Sciences | Nampa, ID | $40,500

ONE/Northwest
New Staff
To lead Civic Engagement technology initiative
Health & Human Services | Seattle, WA | $165,000

Opportunity Foundation of Central Oregon
New Warehouse and Equipment
To expand services to adults with disabilities
Health & Human Services | Redmond, OR | $50,000

Oregon Health & Science University Foundation
Study of Models for Preserving Ovarian Function from Anti-Cancer Therapy
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon Health & Science University Foundation
Gender-Based Renal Pathology and Compensatory Nitric Oxide Synthesis in Knockout Mice
Scientific Research > Partners in Science | Portland, OR | $15,000
Oregon Health & Science University Foundation
Identification and Characterization of Key Proteases Necessary for Ovulation
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon Health & Science University Foundation
Impact of Menopause and Hormone Replacement Therapy on the Immune Response to Vaccination
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon Health & Science University Foundation
Acquisition of Equipment for Marine Science Studies
For research on the lower Columbia River estuary
Scientific Research > General Scientific Research | Portland, OR | $495,000

Oregon Health & Science University Foundation
Purchase of a Next-Generation Sequencer
For genetics-related medical research
Scientific Research > General Scientific Research | Portland, OR | $475,000

Oregon Scottish Rite Clinics
New Speech Clinic
To serve children in rural Oregon
Health & Human Services | Portland, OR | $97,000

Oregon State University
Study of Pollination by Honey Bees and Native Bumble Bees
Scientific Research > Partners in Science | Corvallis, OR | $15,000

Oregon State University Foundation
Single Molecule Electron Diffraction of Laser Oriented Ions
Scientific Research > Exceptional Opportunity | Corvallis, OR | $50,000

Pacific Legal Foundation
Program Support
To provide research on environmental and growth management issues
Education > Informal Education | Sacramento, CA | $375,000
Did You Know?

75 interns in 17 organizations were a part of the 2009 Vision & Call Internship Program preparing recent college graduates for emerging leadership in Pacific Northwest nonprofit sectors.

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**Pacific Lutheran University, Inc.**

**Temperature Effects on Digestive Physiology and Growth of Herbivorous and Omnivorous Prickleback Fishes**

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $36,000

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**Pacific Lutheran University, Inc.**

**Start-Up Research Package for New Position in Chemistry**

Scientific Research > Faculty Start-Up | Tacoma, WA | $40,000

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**Pacific Lutheran University, Inc.**

**Phylogeography of Mississippi Embayment Fishes**

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $47,500

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**Pacific Lutheran University, Inc.**

**Song Divergence in North American Red Crossbills (“Loxia curvirostra” Complex)**

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $40,000

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**Pacific University**

**Malaria Infection Impacts Metabolism and Thermoregulation in the Western Fence Lizard, "Sceloporus occidentalis"**

Scientific Research > Murdock College Research Program for Life Sciences | Forest Grove, OR | $45,500

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**Pacific University**

**Murdock College Science Research Program**

For strengthening faculty and student research in the sciences

Scientific Research > Murdock College Science Research Program | Forest Grove, OR | $325,000

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**Paris Gibson Square, Inc.**

**New Staff and Equipment**

To support management of collections and community education

Education > Informal Education | Great Falls, MT | $67,300

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**Peacemaker Ministries**

**Implement "Church Team" Project**

To expand peacemaking programs

Health & Human Services | Billings, MT | $190,000
Pendleton Round-Up Foundation
Centennial Grandstand Project
To provide covered seating visitor amenities
Health & Human Services | Pendleton, OR | $250,000

Pickford Film Center
New Arts Facility
To serve families and children
Arts & Culture | Bellingham, WA | $175,000

Portland Leadership Foundation
New Staff
To establish urban youth program
Health & Human Services | Portland, OR | $130,000

Portland State University
Characterization of Microbial Signatures and Silica Phases in Hydrothermal Silica Sinters
Scientific Research > Partners in Science |
Portland, OR | $15,000

Portland State University
Study of Watershed Contamination in Rocky Intertidal Marine Habitat
Scientific Research > Partners in Science
Portland, OR | $15,000

Potlatch Fund
Establish Development Program
To serve Native Americans
Health & Human Services | Seattle, WA | $224,500

POWER Academy at Roosevelt Campus, Portland Public Schools
Biotechnology Project-Based Learning
Scientific Research > Partners in Science Supplemental | Portland, OR | $7,000

Pro Athletes Outreach
Hire Area Coordinators
To expand program
Health & Human Services | Issaquah, WA | $46,500
The Murdock Trust staff contributed nearly $150,000 to 120 organizations through the Trust’s matching gifts program in 2009, and more than $1,160,000, cumulative, since 2001.

**Quiet Waters Outreach**  
**New Respite Home**  
To serve the developmentally disabled  
Health & Human Services | Sherwood, OR | $175,000

**REACH**  
**Establish Development Program**  
To serve families affected by life threatening diseases  
Health & Human Services | Tacoma, WA | $145,000

**Reach Out & Care Wheels, Inc.**  
**Wheelchair Manufacturing Unit**  
To benefit children in developing countries  
Health & Human Services | Bozeman, MT | $47,000

**Rebound of Whatcom County**  
**New Program Staff**  
To coordinate family ministry  
Health & Human Services | Bellingham, WA | $114,000

**Reed Institute DBA Reed College**  
**Analysis of Living Embryos Rewrites the Canonical Model of Spider Gastrulation**  
Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | $39,000

**Regional Arts & Culture Council**  
**New Staff**  
To expand arts education initiative  
Arts & Culture | Portland, OR | $128,000

**Rialto Community Theatre, Inc.**  
**Historic Building Restoration**  
To provide a performance venue for children and families  
Arts & Culture | Deer Lodge, MT | $300,000

**Rural Development Initiatives, Inc.**  
**Program Expansion**  
To connect services, resources, and peers online  
Health & Human Services | Eugene, OR | $150,000

**Seattle Area Youth for Christ**  
**Vision and Call Internship Program**  
Health & Human Services | Seattle, WA | $65,000

**Seattle Biomedical Research Institute**  
**Construction and Furnishing of a New BSL-3 Laboratory**  
For studies of tuberculosis and for drug development  
Scientific Research > General Scientific Research | Seattle, WA | $525,000

**Regional Arts & Culture Council**  
**New Staff**  
To expand arts education initiative  
Arts & Culture | Portland, OR | $128,000

**Rialto Community Theatre, Inc.**  
**Historic Building Restoration**  
To provide a performance venue for children and families  
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**Seattle Biomedical Research Institute**  
**Construction and Furnishing of a New BSL-3 Laboratory**  
For studies of tuberculosis and for drug development  
Scientific Research > General Scientific Research | Seattle, WA | $525,000

Olympic Mountains, Washington
**Seattle Pacific University**

Establish Center for Biblical and Theological Education
To address biblical literacy
Education > Formal Education | Seattle, WA | $592,000

**Seattle Pacific University**

Expand School of Theology Graduate Program
To prepare students for Christian service
Education > Formal Education | Seattle, WA | $390,000

**Seattle Symphony Orchestra, Inc.**

New Staff and Software
To enhance development and marketing to new patrons
Arts & Culture | Seattle, WA | $171,000

**Seattle University**

Circadian Regulation of the Hypothalamic-Pituitary-Adrenal Axis
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, WA | $52,000

**Seattle University**

Evolution of Kinematic Skills: Do Kinematic Mating Displays of "Poecilia reticulata" Guppies Indicate Fitness Differently in Different Environments?
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, WA | $42,500

**Seattle's Union Gospel Mission**

Hope Place Women and Children Shelter
To expand transitional housing capacity
Health & Human Services | Seattle, WA | $400,000

**SEND International of Alaska**

Small Aircraft Refurbishing
To support villages' missions
Health & Human Services | Glennallen, AK | $71,100

**Sheridan Memorial Hospital Association**

New Laboratory Equipment
To expand testing capacity for rural patient care
Health & Human Services | Plentywood, MT | $75,000
<table>
<thead>
<tr>
<th>Organization</th>
<th>Project Description</th>
<th>Location</th>
<th>Amount</th>
</tr>
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<tbody>
<tr>
<td><strong>Spokane Civic Theatre, Inc.</strong></td>
<td>Studio Theater Renovation</td>
<td>Spokane, WA</td>
<td>$50,000</td>
</tr>
<tr>
<td></td>
<td>To improve audience experience</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Arts &amp; Culture</td>
<td></td>
<td></td>
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<tr>
<td><strong>St. Agatha School</strong></td>
<td>New Science Classroom</td>
<td>Portland, OR</td>
<td>$39,000</td>
</tr>
<tr>
<td></td>
<td>To enhance K-8 instruction</td>
<td></td>
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<tr>
<td></td>
<td>Education &gt; Formal Education</td>
<td></td>
<td></td>
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<tr>
<td><strong>St. Luke Community Hospital</strong></td>
<td>New Digital Mammography Equipment</td>
<td>Ronan, MT</td>
<td>$185,000</td>
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<tr>
<td></td>
<td>To improve disease detection</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Health &amp; Human Services</td>
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<tr>
<td><strong>Standupgirl.com Foundation</strong></td>
<td>New Website</td>
<td>Salem, OR</td>
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<td></td>
<td>To educate young women about adoption</td>
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<td></td>
<td>Health &amp; Human Services</td>
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<tr>
<td><strong>Street Youth Ministries</strong></td>
<td>New Program Director</td>
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<td>$90,000</td>
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<td>For life skills and activities</td>
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<td></td>
<td>Health &amp; Human Services</td>
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<tr>
<td><strong>Swedish Medical Center Foundation</strong></td>
<td>Stroke Partnership Program</td>
<td>Seattle, WA</td>
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<td></td>
<td>For patients in non-urban Washington hospitals</td>
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<tr>
<td></td>
<td>Health &amp; Human Services</td>
<td></td>
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<tr>
<td><strong>Tacoma Rescue Mission, Inc.</strong></td>
<td>Adams Square Family Center</td>
<td>Tacoma, WA</td>
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<tr>
<td></td>
<td>To expand transitional housing capacity</td>
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<tr>
<td></td>
<td>Health &amp; Human Services</td>
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<td></td>
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<tr>
<td><strong>Twin Rocks Friends Conference Association</strong></td>
<td>Vision and Call Internship Program</td>
<td>Rockaway Beach, OR</td>
<td>$54,500</td>
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<td>Health &amp; Human Services</td>
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<td><strong>Union Gospel Mission Association of Olympia</strong></td>
<td>Land Acquisition</td>
<td>Olympia, WA</td>
<td>$50,000</td>
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<tr>
<td></td>
<td>To improve access</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Health &amp; Human Services</td>
<td></td>
<td></td>
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<tr>
<td><strong>University of Oregon Foundation</strong></td>
<td>New Materials Science Equipment</td>
<td>Eugene, OR</td>
<td>$425,000</td>
</tr>
<tr>
<td></td>
<td>To support research in materials science</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Scientific Research &gt; General Scientific Research</td>
<td></td>
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</tr>
<tr>
<td><strong>University of Oregon Foundation</strong></td>
<td>A Study of Intracellular Protein Trafficking</td>
<td>Eugene, OR</td>
<td>$38,700</td>
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<tr>
<td></td>
<td>Scientific Research &gt; Exceptional Opportunity</td>
<td></td>
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</tr>
</tbody>
</table>

**Did You Know?**

The National Partners in Science Conference held in San Diego involves many partnerships including Research Corporation for Science Advancement and Columbia University.
University of Portland
Engineering Building Renovation and Expansion
To improve student learning environment
Education > Formal Education | Portland, OR | $1,000,000

University of Portland
Contributions of Wnt Palmitoylation and Glycosaminoglycans in Wnt-Frizzled Complex Formation
Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | $51,000

University of Washington
Study of New "Caenorhabditis" Nematode Species
Scientific Research > Partners in Science | Seattle, WA | $15,000

University of Washington
New Mass Spectrometer
For studies of metabolites
Scientific Research > General Scientific Research | Seattle, WA | $379,000

University of Washington
Development of an Ocean Observing Sensor Array
For studies of Washington coastal waters
Scientific Research > General Scientific Research | Seattle, WA | $450,000

University of Washington
High Value Chemicals from Glycerol by Hydrogenolysis
Scientific Research > Partners in Science | Seattle, WA | $15,000

Urban Impact
Vision and Call Internship Program
Health & Human Services | Seattle, WA | $105,600

Veritas School
New Development Director
To increase support for a classical Christian school
Education > Formal Education | Newberg, OR | $137,000

Wallowa Resources
New Staff
To manage student and adult education programs
Health & Human Services | Enterprise, OR | $176,000

Warm Beach Christian Camps and Conference Center
Vision and Call Internship Program
Health & Human Services | Stanwood, WA | $65,000
**Washington Legal Foundation**
Expand Investor Protection Program
To promote principles of a free market economy
Education > Informal Education | Washington, DC | $375,000

**Washington State University Foundation**
Studies of Minority Carrier Mobility in Semiconductor Nanowires
Scientific Research > Partners in Science | Pullman, WA | $15,000

**Washington State University Foundation**
Acquisition of Chemistry Research Equipment
To instrument a mobile laboratory for atmospheric studies
Scientific Research > General Scientific Research | Pullman, WA | $480,500

**Washington State University Foundation**
Study of Nutritional Stoichiometry of Lupine Herbivores
Scientific Research > Partners in Science | Pullman, WA | $15,000

**Watson Children’s Shelter, Inc.**
New Residential Facility
To increase capacity
Health & Human Services | Missoula, MT | $125,000

**Wellspring Revival Ministries**
New Joel’s Place Director
To serve at-risk youth
Health & Human Services | Fairbanks, AK | $91,500

**West Linn High School**
New Inquiry-Rich Molecular Biology Studies
Scientific Research > Partners in Science Supplemental | West Linn, OR | $7,000

**Western Seminary**
Establish Mentoring Pilot Project
To prepare students for ministry
Education > Formal Education | Portland, OR | $340,000

**Western Washington University**
Biochemical Engineering of Molecules that Regulate Blood Coagulation
Scientific Research > Partners in Science | Bellingham, WA | $15,000

**Whitman College Board of Trustees**
Renovation of Science Building
To upgrade teaching and research laboratories
Education > Formal Education | Walla Walla, WA | $350,000
Whitworth University
Vision and Call Internship Program
Health & Human Services | Spokane, WA | $65,000

Wild Horse Events, Inc.
New Business Development Program
To expand fund-raising capacity
Health & Human Services | Beaverton, OR | $155,000

Wildlife Conservation Society
New Staff
To work with Northern Rockies communities
Health & Human Services | Bronx, NY | $210,000

Wildlife Images Rehabilitation and Education Center
New Facility
To educate visitors about small mammals
Education > Informal Education | Merlin, OR | $104,500

Willamette University
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up | Salem, OR | $40,000

Willamette University
Parental Care, Feeding, and Migration in a Bill-Load Handling Seabird
Scientific Research > Murdock College Research Program for Life Sciences | Salem, OR | $45,500

Willamette University
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Salem, OR | $40,000

World Vision, Inc.
Vision and Call Internship Program
Health & Human Services | Federal Way, WA | $59,000

Xerces Society, Inc.
Invertebrate Monitoring Tool
To assess the biological integrity of freshwater wetlands
Scientific Research > General Scientific Research | Portland, OR | $25,000

Yakima Valley Memorial Hospital Charitable Foundation
Children’s Village Facility Addition
For expansion of dental, medical, and mental health services
Health & Human Services | Yakima, WA | $230,000
**Young Life**  
Washington Family Ranch Capital Improvements  
To support camp infrastructure  
Health & Human Services | Colorado Springs, CO | $500,000

**Young Life**  
Vision and Call Internship Program  
Health & Human Services | Colorado Springs, CO | $88,000

**Young Men's Christian Association**  
Tillamook County  
Facility Expansion  
To support health programming  
Health & Human Services | Tillamook, OR | $150,000

**Youth for Christ U.S.A., Inc./Tacoma Area**  
Tillicum Youth and Family Center  
To expand programs  
Health & Human Services | Tacoma, WA | $250,000

**Young Men's Christian Association of Greater Seattle**  
New Highline Family Center  
To expand services to youth and families  
Health & Human Services | Seattle, WA | $250,000

**You're Not Alone, Inc.**  
Northwest Radio Ministry Expansion  
For parents of children who abuse drugs and alcohol  
Health & Human Services | Scottsdale, AZ | $14,400

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### Grants Awarded by State

<table>
<thead>
<tr>
<th>State</th>
<th>Total Grants</th>
<th>Total Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oregon</td>
<td>70 Grants</td>
<td>$8,942,900</td>
</tr>
<tr>
<td>Washington</td>
<td>74 Grants</td>
<td>$12,376,484</td>
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<tr>
<td>National</td>
<td>20 Grants</td>
<td>$3,881,100</td>
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### Grants Awarded by Category

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th># OF GRANTS</th>
<th>$ GRANTED</th>
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</thead>
<tbody>
<tr>
<td>Arts &amp; Culture</td>
<td>14</td>
<td>$1,959,000</td>
</tr>
<tr>
<td>Education</td>
<td>31</td>
<td>$7,860,800</td>
</tr>
<tr>
<td>Health &amp; Human Services</td>
<td>94</td>
<td>$12,915,100</td>
</tr>
<tr>
<td>Scientific Research</td>
<td>57</td>
<td>$6,183,200</td>
</tr>
<tr>
<td>Trust Matching Gifts Program*</td>
<td>1</td>
<td>$145,584</td>
</tr>
<tr>
<td><strong>Total Grants Awarded</strong></td>
<td><strong>197</strong></td>
<td><strong>$29,063,684</strong></td>
</tr>
</tbody>
</table>

*Trust Matching Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.*
The M.J. Murdock Charitable Trust embraces a long-term investment strategy—see “strategic asset allocation,” focusing on total return, using “best of breed” outside investment managers. As illustrated in the accompanying graph, the Trust’s commitment to a long-term, well-diversified plan has resulted in growth in assets from $221 million at December 31, 1989, to $701 million at December 31, 2009.

I am blessed to be able to work with some of the brightest investment minds (our “investment managers”) in the world and so very fortunate to be governed by Trustees who are willing to “think outside the box” and help create investment mandates focusing on making money (total return), while minimizing risk.

Notwithstanding the daily trauma associated with world “markets” and the economy, it is a humbling honor and pure pleasure to be a small part of managing the Trust investment program—working with Trustees who “get it,” an Executive Director who “supports it,” and a loyal and talented staff, all with the single focus of doing whatever it takes to maximize our grant making potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer
INVESTMENT MANAGERS

LOW RISK - BUCKET 1
- Anchor Point Capital, LLC
- Common Sense Investment Management, LLC
- Hoisington Investment Management Co.
- Metropolitan West Asset Management, LLC
- Pacific Alternative Asset Management Co., LLC
- Rimrock Capital Management, LLC

MEDIUM RISK - BUCKET 2
- Anchor Point Capital, LLC
- Blackrock Realty Advisors, Inc.
- Brandes Investment Partners, L.P.
- Capital Guardian Trust Company
- Capital International, Inc.
- Chinook Capital Management, LLC
- Commonfund Realty, Inc.
- KSL Capital Partners, LLC
- Nicholas Applegate Capital Management
- Oaktree Capital Management, L.P.
- Pinnacle Associates Ltd.
- Primecap Management Company
- VEF Advisors, LLC
- W.P. Stewart & Co., Ltd.
- Zevenbergen Capital Investment, LLC

HIGH RISK - BUCKET 3
- Abbott Capital Management, LLC
- ABRY Partners, LLC
- Acorn Investors, LLC
- Alchemy Partners
- AXA Private Equity
- Brooke Private Equity Advisors
- Capital International, Inc.
- Collier Capital
- Endeavour Capital
- First Reserve Corporation
- Keyhaven Capital Partners, Ltd.
- Knightsbridge Advisers, LLC
- New Venture Partners, LLC
- Oaktree Capital Management, L.P.
- Resource Capital Funds
- Sequoia Capital
- Spur Capital Partners, LLC
- Standard Life Investments
- Technology Partners
- The TCW Group, Inc.

STRATEGIC ASSET ALLOCATION

1. Capital Preservation (Risk Bucket 1)
   - Cash; Alternative Cash; Fixed Income Relative Value; Hedge Funds; Long US Treasuries

2. Equities/Value-Added Real Estate (Risk Bucket 2)
   - Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate

3. Alternative Investments (Risk Bucket 3)
   - Domestic & International Private Equity; Distressed Securities; Venture Capital, Buyouts, & Special Situations including Energy, Natural Resources & Media

ACTUAL ALLOCATION

- 20%
- 33%
- 47%

TARGET ALLOCATION

- 15%
- 50%
- 35%
These guidelines apply to all requests other than scientific research or focused Trust programs. To make an application to the Trust for financial support, the following FOUR steps should be done in order:

1. Determine your organization’s eligibility to apply for Trust support.
2. Consider if your project or program is a possible match with Trust interests and limitations.
4. Complete and submit a completed formal application.

This document will lead you through Step 3. Step 4 can only be taken if the project you proposed is determined by the Trust to be eligible for a formal application.

**STEP 1: Is your organization eligible to apply for a grant?**

Applications for grants are considered from organizations which have been ruled to be tax-exempt under Section 501(c)(3) of the Internal Revenue Code and which are not private foundations as defined in Section 509(a)(3) of the Code. Charitable organizations applying for support must have in hand such IRS documentation of status. If tax exempt as a government entity, the Trust will provide a generic letter to use in certifying such status. This will be made available for those reaching Step 4.

Priority is given to applications for the support of projects and programs conducted by qualified organizations within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Of major interest are organizations and projects which are not primarily or normally financed by tax funds.

**STEP 2: Is the project for which you seek support within Trust interests?**

While the Trust supports a wide variety of projects and programs in the region, there are limitations in Trust interest. Some brief guidelines follow to assist you in determining if your project is clearly out of the question or perhaps only of marginal interest.

**The Following Kinds of Applications ARE NOT Considered:**

1. For the benefit of specific individuals.
2. By individuals acting on behalf of, but without the authority of, qualified tax-exempt organizations.
3. For grants to conduit organizations, i.e., to tax-exempt organizations for passing funds on to organizations not tax-exempt in their own right.
4. For propagandizing or for influencing legislation and elections.
5. By institutions which in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
6. By sectarian or religious organizations whose principal activity is for the benefit of their own members or adherents.
7. For loans, debt retirement, or operational deficits.
8. For grants to organizations which are organized and operated outside any state or territory of the United States.
The Following Kinds of Applications USUALLY ARE NOT Considered:

1. For normal ongoing operations including existing staff.
2. For contributions to general fund drives or annual charitable appeals.
3. For continuation of programs previously financed from other external sources.
4. For emergency funding, such as in filling gaps between grants or for crash programs.
5. For granting of funds to an organization for distribution to ultimate beneficiaries of its own choosing.
6. For endowment.

A recommended way to test the fit of your project with Trust interests is to review lists of recently awarded grants.

**STEP 3: Submit a Letter of Inquiry**

If your organization and project appear to pass these first two steps, the only way to find out for sure whether your anticipated request is appropriate is to submit a Letter of Inquiry to the Trust. This letter, no longer than two pages, should carefully address all items outlined below.

**What to address:**

1. A brief background on your organization, including an abbreviated mission statement, date founded, a history of its existence, the size of staff and board, the constituency and geographic region served, the type of service provided, and the size of your operational budget.
2. A description of the project for which support is being requested. Include a discussion of how the decision was reached to mount the project, the factors that contribute to the need or opportunity for the project, the importance of the project for your organization and your constituency, and the level and nature of commitment of staff and board to the project.
3. A proposed budget for the total cost of the project and for the amount you intend to request from the Trust. If possible, identify the budget items for which you would be requesting Trust support. Indicate potential or real sources of support for the project in addition to the Trust.
4. A discussion as to why you are approaching the Trust for the project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

The Trust will provide a written response to your Letter of Inquiry indicating if Step 4 is appropriate for you. If so, you will receive instructions on how to proceed. After completing Step 4 and submitting a completed formal application, the Trust requires an additional 6-9 months to process, evaluate, and make a decision on your request.

**Timing Considerations**

A Letter of Inquiry may be submitted to the Trust at any time. Once the Trust has it in hand, it will be reviewed and you can expect a response within about three weeks. The response is likely to be one of three types:

1. What you propose is eligible for formal consideration by the Trust.
2. What you propose is eligible, but some advice is provided to help in the development of a formal request.
What you propose is not eligible for formal consideration by the Trust.

A positive response will include instructions to follow in submitting a formal request to the Trust.

**STEP 4: Submit a completed formal application.**

You will be given instructions on how to download the application form from our web site, with a provided password, and complete the proposal. Following directions, hard copies of the completed application form should be submitted to the Trust.

There are no specific deadlines for receipt of formal applications for general purposes. Applications may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application form. In general, a proposal should be submitted early enough to allow staff sufficient time to thoroughly study the proposal and, if appropriate, conduct a site visit to meet with the principals of the project.

The thorough nature of the review process and considerations of fairness to all applicants precludes responding to crisis situations.

**The Review Process**

Letters of Inquiry are reviewed to determine if a proposed project sufficiently fits Trust interests and guidelines to warrant submission of a full proposal. A positive response to the Letter of Inquiry will include directions for application completion. Completed formal application forms are reviewed initially to determine whether all required materials have been submitted. Each proposal is assigned to a Program Director who will take the lead in preparing the request for submission to the Board of Trustees for action. The Program Director may request additional information, an interview with the applicant, or a visit to the applicant’s organization. The proposal, including staff summary and analysis, is made available to the Trustees for their consideration and decision.

The applicant is notified promptly when a decision has been reached. While some level of merit is evident in nearly every proposal received by the Trust, only a fraction of the requests reviewed can result in awards. When an application has been declined, it will not be carried over for future consideration. Under normal circumstances, re-submission of a proposal that was declined is not permitted.

Each proposal becomes the property of the Trust and will not be returned. It will be treated as a privileged communication with the understanding, however, that it may be peer reviewed.

Letters of Inquiry should be addressed to Mr. Dana Miller, Senior Program Director, and either e-mailed to LOI@murdock-trust.org, or mailed to the Trust at the following post office box:

**Mr. Dana Miller**
Senior Program Director
M. J. Murdock Charitable Trust
P. O. Box 1618
Vancouver, WA 98668

**For More Help**
If your questions have not been answered by this document or you need some additional information, please call us at 360.694.8415.
Mailing Address
M J Murdock Charitable Trust
PO Box 1618
Vancouver, Washington 98668

Office Location
M J Murdock Executive Plaza
703 Broadway, Suite 710
Vancouver, Washington 98660

Contact
T 360.694.8415
F 360.694.1819
murdock-trust.org