While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences... I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening a box of hand-written records on a shelf in our offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as “The Greatest Generation,” he also knew the importance of sacrifice, generosity, democratic freedoms, civic investment, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust, he left a legacy, which is still being written.
If generosity cost nothing, the world would be full of philanthropists. — Old Jewish Proverb

Over the last couple of years I have had the great opportunity to interview a number of Jack Murdock’s contemporaries—colleagues from Tektronix, members of his extended family, friends, and children of friends. It has been an insightful and helpful reminder of the life and legacy that launched the work of the Trust 35 years ago and it can be seen in the video, Jack Murdock: A Life Well Lived.

While reflecting on the early days of the Trust, I also think about Sam Smith, the first executive director, and the first generation of Trustees who sought to implement the mission of this new charitable trust in the 1970s. From gas lines to Iranian hostages, from the fall of Saigon to Watergate, they were working in a challenging and changing economic and political context not dissimilar to our own. In the midst of these changing times, they sought to creatively, purposefully, and fruitfully partner with organizations and leaders who renewed, built, and dreamed of a culture where individuals, families, and communities would thrive. And they carefully and deliberately sought to invest in those places that would make a difference, with particular attention to the Pacific Northwest region. They also soon realized that to make a difference for future generations, they would have to carefully steward the endowment as well.

Now 35 years later, we can celebrate the vision, stewardship, and generosity, as well as the creativity and thoughtfulness, of those who have gone before. Starting with a base of approximately $91 million when the Trust was launched, more than 4,500 grants totaling more than $624 million have been made and numerous programs provided in the first three and one-half decades. Today that endowment has grown to about $800 million. In 2010 alone, the Trust’s thirty-fifth year, we were able to invest $26 million in partnership with organizations throughout the Northwest. In addition, nearly 1,400 science educators, presidents, development officers, researchers, students, emerging leaders, and others have participated in leadership development, programs, and activities of the Trust, representing more than 500 different organizations. The mission Jack Murdock and the first generation of leaders of the Trust envisioned 35 years ago continues on.

Our work joins that of the 76,000 grant-making foundations in the United States that invest more than $46 billion in a widely diverse number of places and needs. Eighty-nine percent of Americans make a charitable donation each year! It is a rich and vibrant part of the American experience that has begun to be replicated in many other countries throughout the world. We celebrate this growing movement of generosity, civic engagement, and stewardship. Nurturing and protecting the diversity of philanthropic commitments and experiences is foundational to the best of human flourishing, creativity, and growth.

But it is also important to note that in the United States, foundation giving is a significant but relatively small percentage of total charitable giving. One recent report showed that total charitable giving in a recent year totaled more than $310 billion, with the highest percent (74) coming from individual donors. Many of those individuals are also giving through the work of corporations, which in turn give about 6 percent of charitable giving and provide hundreds of thousands of hours of service as board members and volunteers. Of course the business sector gives in so many other ways—from providing jobs and employee payrolls, to state and local revenue. As Jack Murdock once said, “When business thrives and serves as good corporate citizens, everyone in the community thrives.” It is also worth noting that since before the time of the founding
of the Murdock Trust, total giving in the United States has increased by an average of 2.8 percent per year, every year, up to the present. Generosity is not only good for the soul, it makes a difference!

As any organization knows, it is the people who bring the mission to life, and with the Trust this is especially true. In 2010, as Kathy Kidwell moved into retirement and we celebrated her 13 years of service, the Trust entered a new season where a generation of our staff will move into retirement and pass the baton to a new generation. As well, Dave Coleman marked his five-year anniversary as a program director. Dave has faithfully crisscrossed our region making site visits and encouraging organizations of all sizes to work toward excellence.

Through the Trust’s Visiting Scholar program, we benefitted from the thoughtful contributions of Dr. Stephen Mayer, on sabbatical from his role as chair of the chemistry department at the University of Portland. Through the Trust’s Visiting Scholar program, we benefitted from the thoughtful contributions of Dr. Stephen Mayer, on sabbatical from his role as chair of the chemistry department at the University of Portland. An additional part of our commitment to be a learning organization is to welcome interns—recent college graduates—interested in the work of philanthropy and nonprofits. The class of 2010 had a gifted and energetic group that included Megan Bryant (North Park University), Victoria Davis (Baylor University), Bryana Gardner (George Fox University), Karrson Koivisto (Western Oregon University), and Dylan Smith (Concordia University). We celebrate the work that all of them are now doing in education, youth development, and the non-profit world.

Each year, as a part of their work, our staff consult and advise nonprofits and foundations across the region and the country. A few noteworthy examples illustrate the ways nearly all staff are involved. Julie Cicelha has provided outstanding leadership to the Community Foundation for Southwest Washington and Philanthropy Northwest and has been actively involved with the network of organizations battling human trafficking—a scourge that respects no boundaries. John Van Zytveld, now serving as a senior fellow of the Trust, can often be found with his wife, Carol, trekking through Eastern Europe serving the Greater European Mission. In his “spare time,” Jim Martin, CIO of the Trust, serves on the board of Kids in Sports and Alaska’s Rasmuson Foundation, and was also named the 2010 Small Foundation Manager of the Year by Institutional Investor. Jan Kennedy, a much sought-after resource for non-profit gatherings, and Jennifer Larson, who some call the Vancouver Rotary Club’s secret weapon, represent the mission of the Trust in a wide variety of organizations and activities around Vancouver. These are but a few examples of the gifted and giving staff who, together, help our mission come to life in large and small ways, in ordinary and remarkable ways, and in ways that add up to make a difference as we partner with hundreds of others in the Pacific Northwest and beyond who serve the common good. Whether board members, volunteers, executives, staff, or those being served by nonprofits, it is for the good of all that we build communities where business thrives, government serves, and the non-profit world weaves together those elements where every person reaches his or her full potential. Our nation’s founders call it “life, liberty, and the pursuit of happiness,” and it has never been more hungered for around the world than today.

Advances, discoveries, and innovations are changing how we connect to information and to each other. Who would have imagined in 1975 that in 2000 a group of volunteers would launch a tiny website called Wikipedia, and in 2010 it would become the most widely used reference work in the world? The ways in which we engage in public dialogue, coordinate and solve problems, and overcome obstacles are changing as I write. Though we are but a small voice in the big scheme of things, our history shows that small voices working together can make a difference. Whether it be in scientific research or rural health, regional theater or tutoring youth, local food banks or the wide array of those working in human services, you will discover by looking through this report that there are a multitude of reasons to be hopeful about the future. While we are grateful to pause and celebrate the work of 35 years, we are excited to see what 2011 and beyond will bring. I imagine Jack Murdock and his friends must be smiling.

Steven G. W. Moore
Executive Director
Noteworthy Grants in Arts & Culture

1998 | Alaska Native Heritage Center
Native Cultural Center
To provide a community gathering place for education
Anchorage, AK | $500,000

1999 | Classical Chinese Garden Trust
Construction of Classical Chinese Garden
For cultural and educational purposes
Portland, OR | $500,000

2000 | Columbia River Maritime Museum
Construction and Renovation
For new U.S. Coast Guard exhibit
Astoria, OR | $500,000

2008 | Fox Theater
Restoration of Historic Fox Theater
To serve as a regional performing arts theater
Spokane, WA | $300,000

Note:

Over the last 35 years we have had the opportunity to partner with hundreds of organizations and thousands of individuals across the Pacific Northwest region. As well, we have seen the creative and thoughtful ways in which people are making a difference in the lives of families and communities. We cannot begin to point out all of those, but as we celebrate 35 years of grantmaking, it provides the opportunity to highlight some noteworthy grants across the region and in the various sectors in which we partner.

2005 | Missoula Art Museum
Museum Expansion and Renovation
To expand educational programs, exhibits, and visitor services
Missoula, MT | $400,000

2002 | Museum of Glass
New Equipment
To serve regional and national interests in contemporary art
Tacoma, WA | $750,000

1998 | Portland Art Museum
Museum Expansion
To support the renovation of conservation laboratory
Portland, OR | $1,300,000

2009 | Rialto Community Theatre
Historic Building Renovation
To provide a performance venue for children and families
Deer Lodge, MT | $300,000

1998 | Seattle Symphony Orchestra
New Concert Hall
For a 540-seat recital hall
Seattle, WA | $750,000
Noteworthy Grants in Education

1997 | Alaska Pacific University
Rural Adult Education Program
For distance learning for Alaska Natives
Anchorage, AK | $499,000

1992 | George Fox University
Science Building Construction
To improve science education and undergraduate research
Newberg, OR | $1,300,000

2003 | Gonzaga University
Renovation of Hughes Hall
To improve undergraduate science teaching and research
Spokane, WA | $1,000,000

2008 | Heritage University
Science Building Construction
To serve undergraduate science and nursing
Toppenish, WA | $1,000,000

1980 | Linfield College
Natural Science Division Program
For science education and undergraduate research
McMinnville, OR | $1,400,000

2007 | Northwest Nazarene University
Science Building Construction
To improve undergraduate science education and research
Nampa, ID | $1,100,000

2007 | Oregon Institute of Technology
Acquisition of Echocardiography Equipment
To support a new allied health degree program
Klamath Falls, OR | $325,000

1981 | Pacific Lutheran University
Science Laboratory Program
To enhance science education and undergraduate research
Tacoma, WA | $1,300,000

2000 | Reed College
Building Expansion and Renovation
For teaching and research in biology
Portland, OR | $1,600,000

1996 | Rocky Mountain College
Educational Resource Center
To strengthen learning and instruction
Billings, MT | $400,000

1989 | Seattle Pacific University
New Library
To improve student access to resource material
Seattle, WA | $1,250,000

2000 | University of Puget Sound
Renovation of Collins Library
For modernization of information services
Tacoma, WA | $1,000,000

2001 | Whitworth University
Establish Lifelong Learning Program
To prepare students to integrate beliefs and practices
Spokane, WA | $1,014,000

Noteworthy Grants in Health & Human Services

2007 | Alaska Native Tribal Health Consortium
New Dental Therapist Program
For improved rural access to care
Anchorage, AK | $337,000

2008 | Boy Scouts of America
Develop Denali High Adventure Scout Base
To expand camping opportunities for young people
Anchorage, AK | $400,000
2000 | Boys & Girls Clubs of Ada County
Facility Expansion and Renovation
To enhance programs and services
Garden City, ID | $190,000

2008 | Life Services of Spokane
Nursing Staff Expansion
To extend medical clinic services in Spokane and
Cheney
Spokane, WA | $267,000

2010 | Luis Palau Evangelistic Association
Expand Season of Service Program
To build partnerships that address community needs
Portland, OR | $322,500

2000 | Children’s Relief Nursery
Building Purchase and Renovation
For early childhood program
Portland, OR | $300,000

2002 | Children’s Relief Nursery
Construction of Warehouse and Office Facility
To enhance services to Oregon and Clark County,
Washington
Portland, OR | $600,000

2011 | Bozeman Deaconess Hospital
Emergency Room Expansion
To improve services for rural patients
Bozeman, MT | $300,000

2008 | Catholic Charities
New Service Center
For consolidation and expansion of services to needy populations
Portland, OR | $750,000

2001 | Institute for Systems Biology
Acquisition of Proteomics Laboratory Equipment
Seattle, WA | $828,500

2005 | Montana State University
Cold Chamber Laboratory Facilities
Bozeman, MT | $591,500

1987 | Benaroya Research Institute at Virginia Mason Medical Center
Establish Research Component of the Diabetes Center
Seattle, WA | $738,000

1992 | Fred Hutchinson Cancer Research Center
Core Equipment for Structural Biology Program
Seattle, WA | $700,000

1978 | Good Samaritan Infant Hearing Resource Hospital & Medical Center
Development of Neurological Sciences Center
Portland, OR | $850,000

1993 | Oregon Graduate Institute of Science & Technology
Center for Lifelong Learning and Computer Science and Engineering Facilities
Portland, OR | $2,000,000

1985 | Oregon Health Sciences University
Start-up Support for the Institute for Advanced Biomedical Research
Portland, OR | $1,800,000

1985 | Oregon Graduate Institute of Science & Technology
Center for Lifelong Learning and Computer Science and Engineering Facilities
Portland, OR | $2,000,000

1978 | Good Samaritan Infant Hearing Resource Hospital & Medical Center
Development of Neurological Sciences Center
Portland, OR | $850,000
### 35 Years of Partnership*

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th># OF GRANTS</th>
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<tr>
<td>Arts &amp; Culture</td>
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<td>Education</td>
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<td>Scientific Research</td>
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<td><strong>35-Year Grand Total</strong></td>
<td><strong>4,523</strong></td>
<td><strong>$617,537,110</strong></td>
</tr>
</tbody>
</table>

* Does not include Trust Matching Gifts

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**2010 | Oregon State University**  
Acquisition of Engineering Research Equipment  
Corvallis, OR | $430,000

**2003 | Seattle Biomedical Research Institute**  
Acquisition of Equipment for Global Infectious Diseases  
Seattle, WA | $638,000

**2000 | University of Alaska–Fairbanks**  
Renovation of Environmental Chambers  
Fairbanks, AK | $393,500

**1997 | University of Idaho**  
High Performance NMR and Mass Spectrometers  
Moscow, ID | $436,300

**1992 | University of Washington**  
Instrumentation for the Center for Biomolecular Structure  
Seattle, WA | $940,700

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**NOTEWORTHY GRANTS IN**  
Noteworthy Alaska Grants

2001 | Alaska Christian College
Establish College
To increase spiritual leadership skills among Natives
Soldotna, AK | $493,000

2010 | Alaska Community Foundation
Neal O. Thorpe Memorial Scholarship Fund
To serve first generation Alaskan college students
Anchorage, AK | $350,000

2006 | Anchorage Museum
Museum Expansion and Renovation
To improve exhibition galleries, collection areas, and programs
Anchorage, AK | $1,000,000

2006 | ASHNHA Program Services Company
Establish Rural Telehealth Network
For connectivity and digital transmission for Alaska frontier hospitals
Juneau, AK | $500,000

2002 | Perseverance Theatre
Theater Addition
To expand production and educational space
Douglas, AK | $250,000

1992 | Prince William Sound Science & Technology Institute
Ecosystem Conservation for the Greater Prince William Sound
Support to develop program for comprehensive description and understanding of Greater Prince William Sound
Cordova, AK | $300,000

1996 | Association for the Advancement of Marine Science
Alaska SeaLife Center Construction
For research, rehabilitation, education, and public exhibitions
Seward, AK | $500,000

2002 | Southcentral Foundation
Family Wellness Warriors Initiative
To provide faith-based training to address domestic violence and abuse
Anchorage, AK | $729,500

2001 | United Way of Anchorage
Establish Foraker Group Non-Profit Support Organization
To enhance training for staff and volunteers of non-profit organizations
Anchorage, AK | $350,000

2001 | University of Alaska–Fairbanks
Museum of the North Exhibit Fabrication
To support arts education
Fairbanks, AK | $500,000

Noteworthy Idaho Grants

2007 | Boise Rescue Mission
Building Purchase and Renovation
To expand services in southwest Idaho
Boise, ID | $400,000

1997 | Boise State University
Near-Surface Sediments Laboratory
Equipment for on-campus and field laboratories
Boise, ID | $369,000

2006 | Idaho Public Television KAID-KIPT
Acquisition of Production and Editing Equipment
To support a transition to digital broadcasting
Boise, ID | $367,000

2008 | Lutherhaven Camp
Shoshone Base Camp Purchase
To expand camping ministries
Coeur d’Alene, ID | $300,000

2007 | Mission Aviation Fellowship
New National Headquarters Construction
To support international mission and humanitarian services
Nampa, ID | $800,000

2006 | Quest Aircraft Company
Program Related Investment
To produce new Kodiak humanitarian airplane
Sandpoint, ID | $5,000,000

2008 | Safe Place Ministries
New Administrative Services Center
To better serve abused women and children
Boise, ID | $300,000
Noteworthy Montana Grants

2008 | Salvation Army
Construction of Kroc Community Center
To provide services to northern Idaho communities
Coeur d’Alene, ID | $500,000

2000 | University of Idaho
Acquisition of Equipment
For biomolecular research in the College of Agriculture
Moscow, ID | $375,000

2004 | Young Men’s Christian Association of Idaho Falls
Purchase and Renovate Indoor Sports Arena
To expand community programs
Idaho Falls, ID | $250,000

Noteworthy Oregon Grants

2002 | Boy Scouts of America Cascade Pacific Council
Camp Meriwether Facilities Improvements
To upgrade septic systems
Portland, OR | $400,000

1993 | Carroll College
Strengthen Mathematics, Science, and Engineering
To enhance students’ learning experience
Helena, MT | $275,000

2007 | Eagle Mount
Property Purchase
To expand recreational program serving people with disabilities
Bozeman, MT | $360,000

2008 | McLaughlin Research Institute for Biomedical Sciences
Acquisition of Biomedical Research Equipment
To upgrade laboratory facilities
Great Falls, MT | $498,000

1998 | Montana Children’s Home and Hospital
New Facility
To provide residential and outpatient treatment for mentally ill children
Helena, MT | $300,000

2002 | Montana State University
Biofilm Imaging Equipment Acquisition
To support research on bacterial communities
Bozeman, MT | $629,500

2005 | Museum of the Rockies
Exhibit Fabrication
For “Dinosaurs Under the Big Sky”
Bozeman, MT | $600,000

2005 | Nature Conservancy of Montana
Matador Ranch Acquisition
To conserve and restore grasslands and sagebrush steppe habitat
Helena, MT | $450,000

2004 | Ronald McDonald House Charities of Montana
New Missoula Facility
To serve sick children and their families
Missoula, MT | $300,000

1999 | University of Montana
Research Equipment Acquisition
To establish a core laboratory for environmental molecular toxicology
Missoula, MT | $673,000

1995 | High Desert Museum
Education Center
For improved visitor experience
Bend, OR | $1,300,000

2004 | Liberty Restoration
Historic Theater Renovation
To improve safety and environment
Astoria, OR | $350,000

2009 | Mercy Corps
New Headquarters
To serve global humanitarian and development efforts
Portland, OR | $600,000

2008 | C.M. Russell Museum
New Permanent Exhibit: The Bison
To educate visitors about the Northern Plains
Great Falls, MT | $300,000

2007 | Nature Conservancy of Montana
Northeast Oregon Land Acquisition
For the Zumwalt Prairie project
Portland, OR | $450,000

1995 | M. J. Murdock Charitable Trust
Annual Report

17 | M. J. Murdock Charitable Trust | Annual Report

18 | M. J. Murdock Charitable Trust | Annual Report
1990 | Oregon Museum of Science and Industry
New Facilities
To expand the auditorium and other educational space
Portland, OR | $1,500,000

2010 | Shriners Hospitals for Children
New Portland Construction and Renovation
To increase capacity to treat birth anomalies
Portland, OR | $750,000

1999 | SPARC Enterprises
Expansion and Renovation of Training Center
To employ and train the developmentally disabled
Grants Pass, OR | $250,000

2000 | St. Mary’s Home
Facility Construction
To provide transition program and community outreach
Beaverton, OR | $800,000

1999 | Young Life
Construction of Dining Hall
To expand camper capacity at Washington Family Ranch
Amicope, OR | $2,000,000

Noteworthy Washington Grants

2005 | Confluences
Lewis & Clark Bicentennial Land Bridge Construction and Education Outreach
To connect Fort Vancouver with the Columbia River
Vancouver, WA | $650,000

1994 | Fort Vancouver Historic Trust
M. J. Murdock Aviation Center and the O. O. Howard House
To create a museum and national monument of flight
Vancouver, WA | $1,000,000

1999 | KCTS Television
Acquisition of Digital Television Equipment
To establish operations center
Seattle, WA | $1,000,000

2010 | Mobius Spokane
Science Center Construction
For experiential learning
Spokane, WA | $500,000

1989 | Naval Undersea Museum
Completion of Auditorium
To improve visitor experience
Keyport, WA | $400,000

2008 | Northwest Harvest
Purchase and Retrofit Warehouse
To relieve hunger in Washington
Seattle, WA | $300,000

2009 | Tacoma Rescue Mission
Adams Square Family Center
To expand transitional housing capacity
Tacoma, WA | $350,000

1999 | Warm Beach Christian Camps & Conference Center
Cedar Lodge Renovation
To improve and expand kitchen and other amenities
Stanwood, WA | $490,000

2008 | Island Wood
Campus Expansion
To increase outdoor education opportunities
Bainbridge Island, WA | $400,000

2006 | Woodland Park Zoological Society
Children’s Zoomazium Play Space Construction
For innovative all-season use
Seattle, WA | $400,000

Noteworthy National & British Columbia Grants

2008 | Association of Christian Schools International
K-12 Christian Schools Capacity Building Initiative
For fund development training program for the Pacific Northwest
Colorado Springs, CO | $503,000

2009 | Care Net
Pacific Northwest Staff
To strengthen pregnancy resource centers
Lansdowne, VA | $270,000

2008 | Focus on the Family
Integrate Software Platforms
To enhance constituent services
Colorado Springs, CO | $360,000

2005 | Intercollegiate Studies Institute
Outreach to Science and Technology Students
To further an understanding of economic, political, and spiritual values
Wilmington, DE | $390,000

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Wilmington, DE | $390,000

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2003 | InterVarsity Christian Fellowship USA
Alumni Program Expansion
To connect graduates with national and local ministries
Madison, WI | $270,000

2000 | National Strategy Information Center Research Project
To analyze non-traditional security challenges
Washington, DC | $350,000

2006 | Regent College
New Library Construction
To provide theological education
Vancouver, BC, CN | $500,000

1998 | Research Corporation
Pacific Northwest Partners in Science Program
To support high school fellowship teachers
Tucson, AZ | $423,000

2010 | Trinity Western University
Science Centre Expansion
To add biology, chemistry, and nursing laboratories
Langley, BC, CN | $500,000

2010 | U.S. Foundation for the Inspiration and Recognition of Science and Technology
FIRST Robotic Program Expansion
To serve Pacific NW middle and high school students
Manchester, NH | $500,000

2005 | Young Life
Malibu Club New Staff Housing and Kitchen/Dining Hall Expansion
To accommodate staff and campers
Egmont, BC, CN | $1,000,000

2006 | InterVarsity Christian Fellowship USA
Murdock Science Research Program Expansion
Serving undergraduate science educators in private colleges in the Pacific Northwest
Vancouver, BC, CN | $500,000

2005 | Young Life
Murdock Science Research Program Expansion
Serving undergraduate science educators in private colleges in the Pacific Northwest
Vancouver, BC, CN | $500,000

NOTEWORTHY Programs and Initiatives
Exceptional Opportunity Grants Program:
Serving science innovation and research in select research universities

Fundraising and Capacity Building Programs:
Strengthening the core competencies of new or small nonprofits

K–12 Christian Schools Initiative:
Building the financial, professional, and organizational capacity of Pacific Northwest schools

Mentoring Experience:
Building the capacity of mid-level and veteran leaders

Murdock College Science Research Program:
Serving undergraduate science educators in private colleges in the Pacific Northwest

Non-Profit Support Organization Initiative:
Building the capacity of non-profit support organizations in the Pacific Northwest

Partners in Science Program:
Serving public and private high school science teachers in the Pacific Northwest

Research Start-up Grants for New Science Faculty:
Serving private college science education

Vision and Call Internship Program:
Raising up a new generation of leaders in the Pacific Northwest

Women in Leadership:
Building the leadership capacity of emerging and mid-level leaders

STATE # OF GRANTS $ GRANTED
Alaska 182 $31,608,115
Idaho 174 $23,068,300
Montana 389 $52,908,133
Oregon 1,948 $269,088,630
Washington 1,329 $182,659,913
National & Canada 501 $58,204,019
35-Year Grand Total* 4,523 $617,537,110

* Does not include Trust Matching Gifts grants

Total Grants 1975–2010 4,533
Total Grant Dollars 1975–2010 $617,537,110
Total Trust Matching Gifts Program 2001–2010 $1,306,966
A 35-Year Legacy of Stewardship: Trustees of the Murdock Charitable Trust

Past Trustees

**Paul Boley, 1910–1986**
Paul was a lawyer’s lawyer to whom other attorneys would go for counsel. He set up not only the Trust, but also the Meyer Memorial Trust and advised leaders and organizations too numerous to count.

**Jim Castles, 1915–1995**
Jim incorporated Tektronix, Inc. in 1946, was its general counsel for 35 years, and was a board member from 1964 until 1988, the longest tenure of any director. Executor of Jack’s estate, he managed its assets carefully until the Trust’s launch in 1975.

**Walter Van Dyke, 1914–1995**
Scientist, entrepreneur, and educator, Walt was the grand thinker on everything from electrons to the universe. He was science advisor to then Gov. Mark Hatfield (and informally to Jack Murdock) and chairman of the governor’s science, engineering, and new technologies committee.

**Neal Thorpe, 1938–2010**
A humble, quiet, and thoughtful man, Neal Thorpe was a research scientist and educator. He served the Trust as senior program officer, Trustee, and executive director. He initiated new programs in the sciences at the Trust, which helped transform and strengthen scientific and medical research in Pacific Northwest higher education.

Current Trustees

**Lynwood Swanson**
Trustee since 1987
Lyn Swanson succeeded founding Trustee Paul Boley. He has a wide background in research and in academic teaching and administration. He is also founder of FEI, a diversified scientific instrumentation company, featuring electron and ion-beam microscopes.

**John Castles**
Trustee since 1995
John Castles succeeded his late father, founding Trustee Jim Castles, in 1995. He has served as founder, director, or officer of numerous emerging companies, and he volunteers his time to several non-profit organizations, helping to coach their leaders and encourage their work.

**Jeffrey Grubb**
Trustee since 2010
Our newest Trustee, Jeff Grubb, succeeded Neal Thorpe in 2010. With many years in the financial industry, he currently serves as executive vice president and senior managing director for Wells Fargo Bank. His wide-ranging interests have led to leadership roles in many community organizations.
Grantees

A Rocha USA, Inc.
New Stewardship Coordinator
For Northwest Washington restoration project
Health & Human Services | Fredericksburg, TX | $182,500

ARC–Spokane
Purchase and Renovate Service Center
To serve the developmentally disabled
Health & Human Services | Spokane, WA | $200,000

Acton Institute for the Study of Religion & Liberty
Pilot Project
To promote stewardship and generosity
Education > Informal Education | Grand Rapids, MI | $250,000

Africa New Life Ministries International
New Staff Positions
To increase child sponsorships
Health & Human Services | Portland, OR | $148,000

Alaska Community Foundation
Neal O. Thorpe Memorial Scholarship Fund
To serve first generation Alaskan college students
Education > Formal Education | Anchorage, AK | $350,000

Alberta Bair Theater Corporation
Technology Upgrade
To improve ticketing and website
Arts & Culture | Billings, MT | $60,000

American Indian Institute
New Headquarter Facility
To support cultural programs
Health & Human Services | Bozeman, MT | $90,000

American National Red Cross–S. Oregon Chapter
Building Renovations
To improve energy efficiency
Health & Human Services | Medford, OR | $55,000

Arc of Tri-Cities
New Service Center
To serve the developmentally disabled
Health & Human Services | Richland, WA | $150,000

M. J. Murdock Charitable Trust | Annual Report | 26
<table>
<thead>
<tr>
<th>Organization</th>
<th>Project Description</th>
<th>Objectives</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arrow Leadership Ministries, Inc.</td>
<td>Establish Development Department</td>
<td>To expand leadership programs</td>
<td>Education &gt; Informal Education</td>
<td>$234,000</td>
</tr>
<tr>
<td>Arts, Communication, and Technology School on the Roosevelt Campus</td>
<td>Immunocytostaining of SNF5 in Schwann Cells</td>
<td>Scientific Research &gt; Partners in Science Supplemental</td>
<td>Portland, OR</td>
<td>$7,000</td>
</tr>
<tr>
<td>Astor Street Opry Company</td>
<td>Building Purchase</td>
<td>To support North Coast community theater Arts &amp; Culture</td>
<td>Astoria, OR</td>
<td>$50,000</td>
</tr>
<tr>
<td>Big Horn Hospital Association</td>
<td>New Imaging Equipment</td>
<td>To serve rural patients Health &amp; Human Services</td>
<td>Hardin, MT</td>
<td>$75,000</td>
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<tr>
<td>BizTech High School, Marshall Campus</td>
<td>Advanced Molecular Techniques in the High School Laboratory</td>
<td>Scientific Research &gt; Partners in Science</td>
<td>Portland, OR</td>
<td>$5,400</td>
</tr>
<tr>
<td>Blackfoot Challenge, Inc.</td>
<td>Program Expansion</td>
<td>To support private landowner water conservation practices Health &amp; Human Services</td>
<td>Ovando, MT</td>
<td>$174,800</td>
</tr>
<tr>
<td>Blue Mountain Healthcare Foundation</td>
<td>New Endoscopy Equipment</td>
<td>To serve rural patients Health &amp; Human Services</td>
<td>John Day, OR</td>
<td>$55,000</td>
</tr>
<tr>
<td>Boise State University</td>
<td>Investigating Mechanisms of Alcohol-Induced Liver Fibrosis</td>
<td>Scientific Research &gt; Partners in Science</td>
<td>Boise, ID</td>
<td>$15,000</td>
</tr>
<tr>
<td>Broadway Center for the Performing Arts</td>
<td>Technology Upgrade</td>
<td>To expand revenue Arts &amp; Culture</td>
<td>Tacoma, WA</td>
<td>$142,000</td>
</tr>
<tr>
<td>CRISTA Ministries</td>
<td>New Development Staff</td>
<td>For Haiti relief and reconstruction Health &amp; Human Services</td>
<td>Seattle, WA</td>
<td>$109,000</td>
</tr>
<tr>
<td>Calvin College</td>
<td>Developing Scholars</td>
<td>To mentor emerging thought leaders Education &gt; Formal Education</td>
<td>Grand Rapids, MI</td>
<td>$173,000</td>
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<tr>
<td>Camas Valley High School</td>
<td>Energy Crop Research</td>
<td>Scientific Research &gt; Partners in Science Supplemental</td>
<td>Camas Valley, OR</td>
<td>$7,000</td>
</tr>
<tr>
<td>Camp Bighorn</td>
<td>Establish Development Program</td>
<td>To enhance revenues Health &amp; Human Services</td>
<td>Plains, MT</td>
<td>$130,000</td>
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<tr>
<td>Canadian Inter-Varsity Christian Fellowship, Inc.</td>
<td>New British Columbia Staff</td>
<td>To expand programs for college and university students Health &amp; Human Services</td>
<td>Toronto, ON, CN</td>
<td>$85,000</td>
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<tr>
<td>Cancer Lifeline of King County</td>
<td>New Native American Program</td>
<td>To improve survivors’ quality of life Health &amp; Human Services</td>
<td>Seattle, WA</td>
<td>$150,000</td>
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<tr>
<td>Carroll College</td>
<td>Laboratory Renovation</td>
<td>To improve biology education Education &gt; Formal Education</td>
<td>Helena, MT</td>
<td>$250,000</td>
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<tr>
<td>Cascade Medical Center</td>
<td>Clinic Expansion</td>
<td>To serve rural patients Health &amp; Human Services</td>
<td>Leavenworth, WA</td>
<td>$125,000</td>
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<tr>
<td>Catholic Charities of Spokane</td>
<td>Software Upgrades</td>
<td>For finance and development Health &amp; Human Services</td>
<td>Spokane, WA</td>
<td>$40,300</td>
</tr>
<tr>
<td>Chehalem Center Association</td>
<td>New Cultural Center</td>
<td>To foster arts education Arts &amp; Culture</td>
<td>Newberg, OR</td>
<td>$150,000</td>
</tr>
<tr>
<td>Children's Relief Nursery</td>
<td>New Staff</td>
<td>For eastside expansion Health &amp; Human Services</td>
<td>Portland, OR</td>
<td>$230,000</td>
</tr>
</tbody>
</table>

85 interns in 21 organizations were a part of the 2010 Vision & Call Internship Program preparing recent college graduates for emerging leadership in Pacific Northwest non-profit sectors.
China Outreach Ministries, Inc.  
Northwest Staff Expansion  
To serve Chinese graduate and visiting scholar students  
Health & Human Services | Mechanicsburg, PA | $155,000

Clatskanie High School  
Microsatellite Studies of Evergreen Blackberry  
Scientific Research > Partners in Science Supplemental | Clatskanie, OR | $7,000

College of Idaho, Inc.  
Start-Up Research Package for New Position in Biology  
Scientific Research > Faculty Start-Up | Caldwell, ID | $40,000

Concordia University  
Establish Center for Applied Lutheran Leadership  
To develop young adults for Christian service  
Education > Formal Education | Portland, OR | $300,000

Ecotrust  
New Staff  
To develop tools for forest management  
Health & Human Services | Portland, OR | $277,000

Ethics and Public Policy Center, Inc.  
Program Support  
To inform the media concerning religious issues  
Education > Informal Education | Washington, DC | $150,000

Family Renewal Shelter  
New Development Staff  
To serve victims of domestic violence  
Health & Human Services | Tacoma, WA | $97,000

Fir Point Bible Conference  
New Service Building  
To improve camper safety  
Health & Human Services | Glendale, OR | $49,000

Focus on the Family  
TrueU Program Expansion  
To teach Christian worldview to young people  
Health & Human Services | Colorado Springs, CO | $300,000

Average growth rate of the Murdock Trust assets value after grants and administrative expenses have been paid out is 7.1 percent, while the average inflation rate since inception is 4.1 percent.

Forests Forever, Inc.  
Classroom Construction  
To support educational programs for students and public Education > Informal Education | Oregon City, OR | $50,000

Forward Edge International  
New Team Coordinator  
For Haiti reconstruction  
Health & Human Services | Vancouver, WA | $59,000

Foundation for Healthy Relationships  
New Executive Director and Staff  
To strengthen marriage mentoring initiative  
Health & Human Services | Seattle, WA | $270,000

Fred Hutchinson Cancer Research Center  
Acquisition of a High-Performance Optical Microscope  
For studies of living cells  
Scientific Research > General Scientific Research | Seattle, WA | $473,000

Fred Hutchinson Cancer Research Center  
Studies of Genes in “Heliobacter pylori”  
Scientific Research > Partners in Science | Seattle, WA | $13,000

Friends of the Children of King County  
Expansion of Mentoring Program for National Research Project  
To serve additional children  
Health & Human Services | Seattle, WA | $82,000

Friends of the Wallowa County Museum  
Museum Expansion  
To support new programs, exhibits, and research  
Education > Informal Education | Joseph, OR | $80,000

Fruitland Bible Camp, General Council of the Assemblies of God  
Utilities Upgrade  
To improve water system and fire suppression  
Health & Human Services | Fruitland, WA | $110,000

George Fox University  
Vitamin D Regulation in Breast Cancer Cells  
Scientific Research > Murdock College Research Program for Life Sciences | Newberg, OR | $39,500

Grantmakers in the Arts  
New Communications Program Manager  
To advance online service, research, and lorum  
Education > Informal Education | Seattle, WA | $128,000

Great Basin Society, Inc.  
New Staff  
To support natural history field studies  
Health & Human Services | Princeton, OR | $116,300
Hands On Children’s Museum
New Building
To serve young children and families
Education > Informal Education | Olympia, WA | $350,000

Harney District Hospital
New Digital Mammography Unit
To serve rural patients
Health & Human Services | Burns, OR | $75,000

Holy Trinity Church, Episcopal Diocese of Alaska
New Performing Arts Venue
To serve the community
Arts & Culture | Juneau, AK | $200,000

Idaho Public Television
New Equipment Acquisition
For digital information handling and storage
Education > Informal Education | Boise, ID | $314,500

Immaculate Heart Retreat Center
Replace Septic System
To upgrade infrastructure
Health & Human Services | Spokane, WA | $119,000

Japanese Garden Society of Oregon
Expand Development Program
To support public programs
Arts & Culture | Portland, OR | $153,000

Jefferson County Historical Society
New Storage Facility
To consolidate collections
Education > Informal Education | Port Townsend, WA | $200,000

Jonah Ministries
Building Purchase and Renovation
To improve camp and retreat facilities
Health & Human Services | Trout Lake, WA | $94,000

Junior Achievement – Columbia Empire, Inc.
New Development Staff
To serve youth with applied business education
Health & Human Services | Portland, OR | $171,000

Junior Achievement of Montana, Inc.
New Program Staff
To serve youth with applied business education
Health & Human Services | Bozeman, MT | $92,500

Kaiser Foundation Hospitals/Center for Health Research
Purchase of Medical Research Equipment
For establishment of a biorepository
Scientific Research > General Scientific Research | Portland, OR | $185,000

Kenai Peninsula Food Bank, Inc.
Expand and Renovate Regional Distribution Center
To serve more people
Health & Human Services | Seldovia, AK | $200,000

Kodiak Area Native Association
New Service Center
To expand social services to Native and non-Native populations
Health & Human Services | Kodiak, AK | $160,000

Kodiak Baptist Mission
Building Construction
For the Woody Island Heritage Center
Health & Human Services | Kodiak, AK | $250,000

La Conner Quilt & Textile Museum in the Historic Gaches Mansion
Historic Building Restoration
To protect exhibits and improve facilities
Education > Informal Education | La Conner, WA | $80,000

Lewis & Clark College
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up | Portland, OR | $40,000

Lewis & Clark College
Start-Up Research Package for New Position in Physics
Scientific Research > Faculty Start-Up | Portland, OR | $40,000

Linfield College
Population-Level Phylogenomics of Pines (Pinus)
Scientific Research > Murdock College Research Program for Life Sciences | McMinnville, OR | $39,000

The MCSRP Conference involves almost 500 top students and faculty from the leading private college undergraduate programs in the Pacific Northwest. Included are an estimated 90,000 hours of student work presented by participating students.
Expand Season of Service Program
To build partnerships that address community needs
Health & Human Services | Portland, OR | $322,500

New Artistic Director
To support children's theater program
Arts & Culture | Missoula, MT | $71,500

Studies of Olympia Oyster Restoration
Scientific Research > Partners in Science
Supplemental | Coos Bay, OR | $7,000

Facility Expansion
To meet growing education, exhibit, and collection needs
Arts & Culture | Goldendale, WA | $400,000

New Staff
For Haiti relief and development
Health & Human Services | Portland, OR | $125,000

New Staff
To develop summer missions program
Health & Human Services | Wapato, WA | $96,500

New Staff
For outpatient and assessment services
Health & Human Services | Springfield, OR | $250,000

New Program Officer
For Haiti relief and recovery work
Health & Human Services | Portland, OR | $122,000

New Program Officer
For Haiti relief and recovery work
Health & Human Services | Portland, OR | $122,000

Program Expansion
To serve military dependents in the Pacific Northwest
Health & Human Services | Colorado Springs, CO | $120,000

Science Center Construction
For experiential learning
Education > Informal Education | Spokane, WA | $500,000

Acquisition of Microscopy Equipment
For studies of biofilms
Scientific Research > General Scientific Research | Bozeman, MT | $406,500

Proteomics of Extremophile Virus-Host Interactions
Scientific Research > Partners in Science | Bozeman, MT | $15,000

Transmission and Impacts of Cereal Viruses in Winter Wheat
Scientific Research > Partners in Science | Bozeman, MT | $15,000

Role of Sex Pheromones as Reproductive Barriers During Moth Speciation
Scientific Research > Partners in Science | Bozeman, MT | $15,000

Acquisition of Optical Instrumentation
For research in basic energy science
Scientific Research > General Scientific Research | Bozeman, MT | $473,000

New CT Equipment
To serve rural patients
Health & Human Services | Heppner, OR | $90,000

Integrating of Computation Chemistry into a High School Chemistry Lab
Scientific Research > Partners in Science
Supplemental | Moscow, ID | $7,000

Technology Enhancement
To support fund development
Education > Informal Education | Portland, OR | $46,800
NW Furniture Bank
New Executive Director
To expand services to families
Health & Human Services | Wauna, WA | $104,000

Native Arts and Cultures Foundation, Inc.
Establish Development Program
To support cultural programs
Education > Informal Education | Vancouver, WA | $225,000

Nature of Words
New Program Director
To expand writing instruction programs
Education > Informal Education | Bend, OR | $76,000

Neighborcare Health
Rainier Beach Clinic Construction
To expand service to low-income neighborhood
Health & Human Services | Seattle, WA | $230,000

Northwest Family Services
Marriage Education Program
To serve church youth leaders
Health & Human Services | Portland, OR | $228,000

Northwest Nazarene University, Inc.
Toward an Understanding of the Molecular Basis of Alcohol-Related Diseases
Scientific Research > Partners in Science | Nampa, ID | $15,000

Northwest Nazarene University, Inc.
Arboreal Amphibians and Water Sources as Potential Reservoirs for the Pathogenic Fungus “Batrachochytrium dendrobatidis”
Scientific Research > Murdock College Research Program for Life Sciences | Nampa, ID | $54,300

Northwest Parkinson’s Foundation
New Staff
To serve patients and families
Health & Human Services | Seattle, WA | $137,000

Northwest Youth Corps
Renovate Conservation Education Center
For program services
Health & Human Services | Eugene, OR | $250,000

Operation Nightwatch Portland
Purchase Mobile Hospitality Vehicle
To serve homeless
Health & Human Services | Portland, OR | $30,000

Options for Southern Oregon
New IT Equipment
To improve mental health case management
Health & Human Services | Grants Pass, OR | $100,000

Oregon Coast Aquarium
Education Program Expansion
To serve on-site, off-site, and virtual audiences
Education > Informal Education | Newport, OR | $235,000

Oregon Community Warehouse, Inc.
Building Purchase and Renovation
To provide furniture and household goods to low-income families
Health & Human Services | Portland, OR | $130,000

Oregon Electric Railway Historical Society, Inc.
Construct Museum Interpretive Center
To educate the public
Education > Informal Education | Salem, OR | $73,000

Oregon Food Bank, Inc.
Warehouse Purchase and Renovation
To improve food distribution in Washington County and statewide
Health & Human Services | Portland, OR | $350,000

Oregon Health & Science University Foundation
Role of Hyaluronan in Ethanol-Induced Changes in Neurogenesis
Scientific Research > Partners in Science | Portland, OR | $13,000

Oregon Health & Science University Foundation
Studies of Ureaplasma Invasion of Epithelial Cell
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon Health & Science University Foundation
Murdock Undergraduate Collaborative Research Program
For undergraduate training in medical research
Scientific Research > General Scientific Research | Portland, OR | $208,600

Oregon Health & Science University Foundation
Factors Underlying Alopecia in Rhesus Macaques
Scientific Research > Partners in Science | Portland, OR | $13,000
Oregon Health & Science University Foundation
Circadian Clock Mechanisms in the Brain and Peripheral Organs
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon Health & Science University Foundation
Biomedical Research
A study of liver glycogen
Scientific Research > Exceptional Opportunity | Portland, OR | $50,000

Oregon Health & Science University Foundation
Gene Expression in the Primate Corpus Luteum During Early Pregnancy
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon State University
Circadian Clock Disruption Effects on (GnRH) Hormone
Scientific Research > Partners in Science | Corvallis, OR | $15,000

Oregon State University
Acquisition of Engineering Research Equipment
For development and testing of micro and nano devices
Scientific Research > General Scientific Research | Corvallis, OR | $430,000

Pacific Lutheran University, Inc.
Characterization of Two Enzymes from “Staphylococcus aureus”
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $42,000

Pacific Lutheran University, Inc.
Characterization and Molecular Identification of Fertile Coil Alleles of Arabidopsis
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $38,000

Pacific Science Center Foundation
Wellness Exhibit
To educate and motivate visitors
Education > Informal Education | Seattle, WA | $300,000

Pacific University
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Forest Grove, OR | $40,000

Peace Community Center
New Development Director
For education outreach
Education > Informal Education | Port Townsend, WA | $128,000

Peace Harbor Hospital Foundation
New Imaging Equipment
For women’s health
Health & Human Services | Florence, OR | $150,000

Philanthropy Roundtable
“Alliance for Charitable Reform” Program
To educate and promote the value of charitable giving
Education > Informal Education | Washington, DC | $40,000

Port Townsend Aero Museum
Building Construction
To increase restoration shop capacity
Education > Informal Education | Chimacum, WA | $250,000

Port Townsend Marine Science Society
New Program Staff
For education outreach
Education > Informal Education | Port Townsend, WA | $128,000

Portland Adventist Community Services
Capital Improvement
For client safety
Health & Human Services | Portland, OR | $51,000

Our United Villages
New Vehicle Purchase
To recycle building materials
Health & Human Services | Portland, OR | $30,000

Our United Villages
New Vehicle Purchase
To recycle building materials
Health & Human Services | Portland, OR | $30,000

Pacific Lutheran University, Inc.
Characterization of Two Enzymes from “Staphylococcus aureus”
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $42,000

Pacific Lutheran University, Inc.
Characterization and Molecular Identification of Fertile Coil Alleles of Arabidopsis
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $38,000

Pacific Science Center Foundation
Wellness Exhibit
To educate and motivate visitors
Education > Informal Education | Seattle, WA | $300,000

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Building Construction
To increase restoration shop capacity
Education > Informal Education | Chimacum, WA | $250,000

Port Townsend Marine Science Society
New Program Staff
For education outreach
Education > Informal Education | Port Townsend, WA | $128,000

Portland Adventist Community Services
Capital Improvement
For client safety
Health & Human Services | Portland, OR | $51,000

Our United Villages
New Vehicle Purchase
To recycle building materials
Health & Human Services | Portland, OR | $30,000

Oregon Health & Science University Foundation
Circadian Clock Mechanisms in the Brain and Peripheral Organs
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon Health & Science University Foundation
Biomedical Research
A study of liver glycogen
Scientific Research > Exceptional Opportunity | Portland, OR | $50,000

Oregon Health & Science University Foundation
Gene Expression in the Primate Corpus Luteum During Early Pregnancy
Scientific Research > Partners in Science | Portland, OR | $15,000

Oregon State University
Circadian Clock Disruption Effects on (GnRH) Hormone
Scientific Research > Partners in Science | Corvallis, OR | $15,000

Oregon State University
Acquisition of Engineering Research Equipment
For development and testing of micro and nano devices
Scientific Research > General Scientific Research | Corvallis, OR | $430,000

Pacific Lutheran University, Inc.
Characterization of Two Enzymes from “Staphylococcus aureus”
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $42,000

Pacific Lutheran University, Inc.
Characterization and Molecular Identification of Fertile Coil Alleles of Arabidopsis
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $38,000

Pacific Science Center Foundation
Wellness Exhibit
To educate and motivate visitors
Education > Informal Education | Seattle, WA | $300,000

Pacific University
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Forest Grove, OR | $40,000

Peace Community Center
New Development Director
For education outreach
Education > Informal Education | Port Townsend, WA | $128,000

Peace Harbor Hospital Foundation
New Imaging Equipment
For women’s health
Health & Human Services | Florence, OR | $150,000

Philanthropy Roundtable
“Alliance for Charitable Reform” Program
To educate and promote the value of charitable giving
Education > Informal Education | Washington, DC | $40,000

Port Townsend Aero Museum
Building Construction
To increase restoration shop capacity
Education > Informal Education | Chimacum, WA | $250,000

Port Townsend Marine Science Society
New Program Staff
For education outreach
Education > Informal Education | Port Townsend, WA | $128,000

Portland Adventist Community Services
Capital Improvement
For client safety
Health & Human Services | Portland, OR | $51,000

Our United Villages
New Vehicle Purchase
To recycle building materials
Health & Human Services | Portland, OR | $30,000

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M. J. Murdock Charitable Trust | Annual Report | 38
<table>
<thead>
<tr>
<th>Organization</th>
<th>Project Description</th>
<th>Location</th>
<th>Funding Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Portland Art Museum</td>
<td>Technology Enhancement To reach and engage audiences</td>
<td>Portland, OR</td>
<td>$257,000</td>
</tr>
<tr>
<td>Portland State University</td>
<td>Dark Current in Organic Semiconductors Scientific Research &gt; Partners in Science</td>
<td>Portland, OR</td>
<td>$15,000</td>
</tr>
<tr>
<td>Portland State University</td>
<td>Studies of Amplifiers in CCDs Scientific Research &gt; Partners in Science</td>
<td>Portland, OR</td>
<td>$15,000</td>
</tr>
<tr>
<td>Portland State University</td>
<td>Studies of Porphyrin Sensitizers for Solar Cells Scientific Research &gt; Partners in Science</td>
<td>Portland, OR</td>
<td>$15,000</td>
</tr>
<tr>
<td>Pregnancy Care Center of Grants Pass</td>
<td>New Service Center To improve client care</td>
<td>Grants Pass, OR</td>
<td>$200,000</td>
</tr>
<tr>
<td>Prime Time</td>
<td>Lodge Renovation To serve developmentally disabled families</td>
<td>Yakima, WA</td>
<td>$150,000</td>
</tr>
<tr>
<td>Project PATCH</td>
<td>New Goldendale Family Center To strengthen families</td>
<td>Vancouver, WA</td>
<td>$100,000</td>
</tr>
<tr>
<td>Pullman High School</td>
<td>Biotechnology and Genomics in High School Biology Labs Scientific Research &gt; Partners in Science</td>
<td>Pullman, WA</td>
<td>$7,000</td>
</tr>
<tr>
<td>Reed Institute DBA Reed College</td>
<td>Enhanced Antioxidants in Poplar Scientific Research &gt; Murdoch College Research Program for Life Sciences</td>
<td>Portland, OR</td>
<td>$50,500</td>
</tr>
<tr>
<td>Ryther Child Center, Inc.</td>
<td>Capital Improvement For children's safety</td>
<td>Portland, OR</td>
<td>$58,300</td>
</tr>
<tr>
<td>Salem Free Medical Clinic</td>
<td>Leasehold Improvements To provide medical care</td>
<td>Salem, OR</td>
<td>$148,000</td>
</tr>
<tr>
<td>Seattle Children's Hospital Foundation</td>
<td>Acquisition of New Flow Cytometer To support medical research in immunology</td>
<td>Seattle, WA</td>
<td>$418,000</td>
</tr>
<tr>
<td>Seattle University</td>
<td>Lab Equipment For nursing education Education &gt; Formal Education</td>
<td>Seattle, WA</td>
<td>$167,000</td>
</tr>
<tr>
<td>Seattle University</td>
<td>Program Expansion To combat domestic sex trafficking and train first responders</td>
<td>Vancouver, WA</td>
<td>$248,000</td>
</tr>
<tr>
<td>Shriners Hospitals for Children–A Colorado Corporation</td>
<td>New Portland Construction and Renovation To increase capacity to treat birth anomalies</td>
<td>Portland, OR</td>
<td>$750,000</td>
</tr>
<tr>
<td>Sound Choice Pharmaceutical Institute</td>
<td>Support for Biomedical Research For vaccine studies</td>
<td>Portland, OR</td>
<td>$500,300</td>
</tr>
<tr>
<td>South Salem High School</td>
<td>Interactions Between Corvids and Squirrels Scientific Research &gt; Partners in Science</td>
<td>Salem, OR</td>
<td>$7,000</td>
</tr>
<tr>
<td>Southeast Alaska Regional Health Consortium</td>
<td>Human Patient Simulator Equipment To train rural staff and first responders</td>
<td>Juneau, AK</td>
<td>$175,000</td>
</tr>
<tr>
<td>Special K Ranch, Inc.</td>
<td>New Housing Unit To serve developmentally disabled adults</td>
<td>Columbus, MT</td>
<td>$200,000</td>
</tr>
<tr>
<td>St. Mary's Academy</td>
<td>Biotech Investigations in High School Biology Labs Scientific Research &gt; Partners in Science</td>
<td>Portland, OR</td>
<td>$7,000</td>
</tr>
<tr>
<td>St. Stephen's Academy</td>
<td>School Facility Expansion To serve a growing student body</td>
<td>Beaverton, OR</td>
<td>$75,000</td>
</tr>
<tr>
<td>Tacoma-Pierce County Chaplaincy</td>
<td>Program Staff To support the work of first responders</td>
<td>Fircrest, WA</td>
<td>$65,500</td>
</tr>
</tbody>
</table>

The Murdock Trust staff contributed nearly $150,000 to 105 organizations through the Trust’s Matching Gifts Program in 2010 and more than $1,300,000 since 2001.
Taproot Theatre
Facility Expansion
To advance theater programs
Arts & Culture | Seattle, WA | $350,000

Tillamook County
4-H Livestock Pavilion
To serve youth programs
Health & Human Services | Tillamook, OR | $150,000

Transitional Youth
New Executive Director
To serve homeless young men
Health & Human Services | Portland, OR | $112,000

Trinity Western University
Science Centre Expansion
To add biology, chemistry, and nursing laboratories
Education > Formal Education | Langley, BC, CN | $500,000

Twin Rocks Friends Conference Association
Perimeter Road and Greenway Construction
To improve safety
Health & Human Services | Rockaway Beach, OR | $200,000

U.S. Foundation for the Inspiration and Recognition of Science and Technology
FIRST Robotic Program Expansion
To serve Pacific NW middle and high school students
Education > Informal Education | Manchester, NH | $500,000

Union Gospel Mission Association of Salem
Facility Purchase
To establish transitional housing for men
Health & Human Services | Salem, OR | $50,000

University of Idaho
Use of Nanoparticle Probes for Biosensing
Scientific Research > Partners in Science | Moscow, ID | $15,000

University of Montana Foundation
Acquisition of Research Equipment
For a fluorescence cytometry shared core facility
Scientific Research > General Scientific Research | Missoula, MT | $96,300

University of Oregon Foundation
Acquisition of Computing Equipment
To support research in genetic analysis
Scientific Research > Exceptional Opportunity | Eugene, OR | $50,000

University of Portland
Development of an Affinity Column to Concentrate Microtubule-Binding Compounds
Scientific Research > Partners in Science | Portland, OR | $15,000

University of Puget Sound
New Center for Health Sciences
To serve undergraduate and graduate students
Education > Formal Education | Tacoma, WA | $400,000

University of Puget Sound
Gene Regulation in a Bacterial Predator
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $37,000

University of Puget Sound
Sexually Selected Signals of Female Striped Plateau Lizards
Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | $48,300

University of Washington
Study of Rotation Period of an Accreting White Dwarf Star
Scientific Research > Partners in Science | Seattle, WA | $15,000

Valley Cities Counseling and Consultation
New IT Equipment
To improve case management
Health & Human Services | Kent, WA | $75,000

Vera Project, The
Information Technology Upgrade
To serve youth arts program
Health & Human Services | Seattle, WA | $41,000

Village Theatre
Reconstruction of First Stage
For youth theater education
Arts & Culture | Issaquah, WA | $250,000

Warner Pacific College
Establish New Ministry Program
To prepare young adults for Christian service
Education > Formal Education | Portland, OR | $292,000
Washington State University Foundation
Acquisition of Research Equipment
For support of biological studies
Scientific Research > General Scientific Research | Pullman, WA | $432,000

West Salem High School
Studies of Amphibians as a Model of Ecological Change
Scientific Research > Partners in Science Supplemental | Salem, OR | $7,000

Westside Christian High School, Inc.
Technology Upgrade
To unify instruction tools and management efficiencies
Education > Formal Education | Lake Oswego, OR | $59,000

Whidbey Island Center for the Arts
Facility Expansion
To enhance performing arts programs
Arts & Culture | Langley, WA | $250,000

Whitman College Board of Trustees
Harper Joy Theatre Renovation
To serve students and patrons
Education > Formal Education | Walla Walla, WA | $200,000

Whitman College Board of Trustees
Start-Up Research Package for New Position in Geology
Scientific Research > Faculty Start-Up | Walla Walla, WA | $40,000

Whitman College Board of Trustees
Human Eye-Head Coordination During Gaze Shifts in the Natural Environment
Scientific Research > Murdock College Research Program for Life Sciences | Walla Walla, WA | $46,500

Whitworth University
New Science Building
For biological and chemical sciences
Education > Formal Education | Spokane, WA | $800,000

Williamette University
Novel Derivatives of Tetracaine as Enhanced Ion Channel Blockers
Scientific Research > Partners in Science | Salem, OR | $15,000

Williamette University
Studies of the Regulated Mechanical Activity of the Motor Protein Myosin
Scientific Research > Murdock College Research Program for Life Sciences | Salem, OR | $36,500

World Vision, Inc.
New Staff
For Haiti shelter construction
Health & Human Services | Federal Way, WA | $125,000

Whitby Institute for Science and Environment
Staff Expansion
To increase educational programs
Education > Informal Education | Copper Center, AK | $72,000

Wrangell Medical Center
Imaging Equipment and Facility Upgrades
To serve rural patients
Health & Human Services | Wrangell, AK | $200,000

Yamhill Community Action Partnership
New Regional Food Bank
To increase services
Health & Human Services | McMinnville, OR | $200,000

Young Life
Native Ministry Expansion
To share Christian message with young people
Health & Human Services | Colorado Springs, CO | $204,000

Youth for Christ USA, Inc.
City Life Program Expansion
To serve youth in urban settings
Health & Human Services | Englewood, CO | $196,000

STATE # OF GRANTS $ GRANTED
Alaska 8 $1,607,000
Idaho 7 $461,000
Montana 15 $2,166,800
Oregon 81 $9,370,800
Washington 57 $10,430,300
National 12 $2,504,300
Canada 2 $585,000
2010 Grand Total 182 $27,125,400

CATEGORY # OF GRANTS $ GRANTED
Arts & Culture 12 $2,333,500
Education 35 $8,347,300
Health & Human Services 76 $11,660,600
Scientific Research 59 $4,784,000
Trust Matching Gifts Program* 1 $146,030
2010 Grand Total 183 $27,271,430

* Trust Matching Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.

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The M. J. Murdock Charitable Trust embraces a long-term investment strategy—see strategic asset allocation—focusing on total return and using “best of breed” outside investment managers. As illustrated in the accompanying graph, the Trust’s commitment to a long-term, well-diversified plan has resulted in growth in assets from under $100 million in 1975 to nearly $800 million at December 31, 2010.

I am blessed to be able to work with some of the brightest investment minds (our investment managers) in the world and so very fortunate to be governed by Trustees who are willing to think outside the box and help create investment mandates focusing on making money (total return) while minimizing risk. We are proud of our long-term relationship with the managers and the collective results they have achieved (more than 14 percent annualized since inception).

Notwithstanding the daily trauma associated with world markets and the economy, it is a humbling honor and pure pleasure to be a small part of managing the Trust investment program—working with Trustees who “get it,” an executive director who supports it, and a loyal and talented staff, all with the single focus of doing whatever it takes to maximize our grantmaking potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer
**Investment Managers**

**LOW RISK—BUCKET 1**
- Anchor Point Capital, LLC (2007)
- Common Sense Investment Management, LLC (1999)
- Metropolitan West Asset Management, LLC (1997)

**MEDIUM RISK—BUCKET 2**
- Allianz Global Investors Capital (1991)
- Anchor Point Capital, LLC (2007)
- Blackrock Realty Advisors, Inc. (1997)
- Capital Guardian Trust Company (1997)
- Commonwealth Realty, Inc. (2006)
- KSL Capital Partners, LLC (2005)
- Pinnacle Associates Ltd. (2000)
- VEF Advisors, LLC (1998)
- W.P. Stewart & Co., Ltd. (1988)
- Zevenbergen Capital Investments, LLC (1994)

**HIGH RISK—BUCKET 3**
- ABRY Partners, LLC (2001)
- Acorn Investors, LLC (2004)
- Alchemy Special Opportunities, LLP (2007)
- AXA Private Equity (1999)
- Coller Capital (2002)
- Endeavour Capital (2000)

**STRATEGIC ASSET ALLOCATION**

**RISK BUCKET 1**
- Capital Preservation
- Cash; Alternative Cash; Fund Income Relative Value; Hedge Funds; Long U.S. Treasuries

**RISK BUCKET 2**
- Equities/Value-Added Real Estate
- Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate

**RISK BUCKET 3**
- Alternative Investments
- Domestic & International Private Equity; Distressed Securities; Venture Capital, Buyouts, & Special Situations including Energy, Natural Resources, Media, & Business Services

**ACTUAL ALLOCATION**

1. **LOW RISK—BUCKET 1**
   - 34%

2. **MEDIUM RISK—BUCKET 2**
   - 50%

3. **HIGH RISK—BUCKET 3**
   - 16%

**TARGET ALLOCATION**

1. **LOW RISK—BUCKET 1**
   - 35%

2. **MEDIUM RISK—BUCKET 2**
   - 50%

3. **HIGH RISK—BUCKET 3**
   - 15%
To make an application to the Trust, the following four steps should be done in the following order:

1. Review your organization’s potential eligibility to apply to the Trust.
2. Determine the potential match of your project with Trust interests and limitations.
4. If eligible, complete and submit an application.

Step 1: Is your organization eligible to apply for a grant?

Requests for grants are considered from organizations that fit with current Trust interests and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code. Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources.
Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the Grants section of the Trust’s website or call the Trust office.

Step 2: Is the project for which you seek support within Trust interest?

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current Trust interest is generally reflected in past successes. To review a list of recently funded projects, please visit the Grants Awarded section of the Trust’s website.

The following kinds of requests ARE NOT considered:

1. For specific individuals and/or their personal benefit.
2. For individuals unauthorized to act on behalf of a qualified tax-exempt organization.
3. For funds that will ultimately be passed through to other organizations.
4. For propagandizing or for influencing legislation and elections.
5. For institutions that in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
6. For sectarian or religious organizations whose principal activity is for the primary benefit of their own members.
7. For long-term loans, debt retirement, or operational deficits.

The following kinds of requests ARE RARELY considered:

1. For normal ongoing operations or the continuation of existing projects.
2. For endowments or revolving funds that act as such.
3. For continuation of programs previously financed from other external sources.
4. For urgent needs, emergency, or gap funding.
5. For organizations organized and operating outside any state or territory of the United States.

Step 3: Prepare and submit a Letter of Inquiry

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of Trust interest, you should consider submitting a Letter of Inquiry. This letter, limited to two pages in length, should minimally address the items below.

What to address:

1. A brief background on your organization, including an abbreviated mission statement, the date founded, the size of staff and board, the constituency and geographic region served, the type of service provided, and the size of the annual operating budget.
2. A description of the project for which you are requesting support. Include a discussion of how you reached the decision to mount this project, the factors that contribute to the need or opportunity, the project’s importance to your organization and constituency, and the level and nature of commitment of your staff and board.
3. A proposed expense budget, in summary form, for the total cost of this project and for the amount you intend to request from the Trust. If possible, identify the specific budget item(s) for which you would be requesting Trust support. Indicate potential or real sources of support in addition to the Trust.
4. A brief discussion as to why you are approaching the Trust for this project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

Timing considerations:

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interests and guidelines to warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed, and you can expect a response within about three weeks. The response is likely to be one of two types:

1. What you propose is eligible for consideration by the Trust, and an invitation to submit a full application is given. If appropriate, specific advice will be provided.
2. What you propose is not eligible for formal consideration by the Trust.
Step 4: Complete and submit an application.

If you receive an invitation to submit a full application, you will be given instructions on how to download the application from the Trust website using the password provided. Once the application, required attachments, and all related items are ready, hard copies should be submitted to the Trust. Mail to: Mr. Dana Miller, Senior Program Director, M. J. Murdock Charitable Trust, PO Box 1618, Vancouver, WA 98668.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project.

The Application Review Process

An application is reviewed initially to determine whether all required materials have been submitted. Each application is assigned to a program director, who will take the lead in preparing the request for submission to the Trustees for action. The program director may request additional information, an interview with the applicant, or a visit to the applicant’s organization.

The application, including staff summary and analysis, is made available to the Trustees for their consideration and decision. Due to the nature of projects considered by the Trust, the size of most requests, and the thorough evaluation of proposals, the typical time frame for most decisions is six to nine months. The applicant is notified promptly when a decision has been reached.

While merit is evident in nearly every application received by the Trust, only a fraction of the requests reviewed can result in awards. When an application has been declined, it will not be carried over for future consideration. Under normal circumstances, resubmission of an application that was declined is not permitted.

Each application becomes the property of the Trust and is treated as a privileged communication. In some circumstances it may be peer reviewed. It will not be returned or made available to others.

For More Help

If your questions have not been answered or additional information is needed, please call the Trust at 360-694-8415.