Democracy in America has, since its publication in 1835, been a helpful and insightful work into the uniqueness of the “American Experience.” Most today are unaware that the original purpose for Alexis de Tocqueville’s journey to the United States was for a smaller, more focused project; he had been charged to examine the prison system in the States to inform and assist the French government in its prison reform efforts. De Tocqueville completed his report as assigned after his nine-month sojourn around North America, but he was far more fascinated—in fact, captivated—by the democratic and civic life in America. He observed, “I encountered a thousand things beyond my imagination!” He went on to write about those “1,000 Things,” and because of those writings we remember de Tocqueville as one of the most astute and insightful observers of the Unique American Experience.

The rest, as they say, is history.

De Tocqueville was amazed and impressed by thriving voluntary societies, religious organizations, and trade associations; a deep commitment among all peoples to education, both formal and informal; and community involvement from widely diverse sectors and groups of people. The concepts of charitable giving, community service, and care for the needy were already woven into the fabric of the American experience. There was little talk of “blame,” and there were many expressions of creativity, innovation, hard work, and community, as well as individual responsibility. It was by no means a perfect world, but the “American democratic experiment” was vital, thriving, and growing.

The same, we think, is true today.

One of the exciting opportunities we have at the Murdock Trust is to see that same vitality and creativity at work in a region of the United States that was hardly taking shape on the maps when de Tocqueville visited our country.

In this annual report we provide but a glimpse into the organizations and individuals that in our day help form the mosaic of vitality in our communities and in our region. It includes a wide variety of sectors and types of organizations, such as the following:
Alaska Community Foundation, which is cultivating generosity throughout Alaska

Birch Community Services, which is meeting the physical needs of people in Oregon with food and clothing

FareStart, which is providing opportunities to the homeless in Seattle through culinary training

George Fox University in Oregon, which launched a new physical therapy program to respond to the need and demand of underserved populations in the Northwest

Glendive Medical Center in Montana, serving a wide range of people with creative inpatient and outpatient services

Hopa Mountain Foundation, which is educating tribal children and their families in rural Montana

Idaho Shakespeare Festival, which produces outstanding theater arts in one of the most beautiful settings in the Northwest

PATH in Seattle, which is providing international leadership making vaccines and treatments available, affordable, and accessible to the most underserved and remote populations in the world

These groups are but a representative sampling of those all across the region and the nation that are meeting the challenges of the world in which we live. They represent the worlds of arts and culture, education, science education and research, and health and human services. A full listing of the 2011 grants is available on our website, as well as in this report.

There is another set of partners with which we are privileged to work. Nearly 40 fund managers help steward the Trust’s resources and enable us to do what we do. They are skilled investors who not only work to grow local, regional, national, and international businesses, but they are also people deeply committed to the work of the nonprofits we serve and the foundations, pension plans, and universities they serve through their invested funds. While some have found it fashionable to criticize those who work in these sectors, we find a majority of fund managers to be thoughtful and committed people seeking to help individuals, businesses, and the economies of the world to thrive! We are fortunate to have long-term relationships with many of our managers, such as:

- Van Hoisington and team at Hoisington Investment Management Company
- Howard Marks and team at Oaktree Capital Management
- Mitch Milias and team at PRIMECAP Management Company
- Mike Moritz and team at Sequoia Capital
- Nancy Zevenbergen and team at Zevenbergen Capital Investments
All of these fund managers work to maximize return on investment in ways that help us serve and partner with more organizations that help individuals, families, and communities flourish in and beyond the Northwest. These partners are also a significant and important part of the fabric of philanthropy and the work of building strong communities.

A full listing of our fund managers, their organizations, and our investment philosophy is available in this report and on our website.

And speaking of partners, at our 2011 Founder’s Day celebration, we recognized two partners that have been vital to our nationally recognized program serving high school science teachers, Partners in Science (PIS). Designed to provide professional development, enhance great science education, and bring research into the teaching and learning of public and private high schools, PIS honored two institutions that have hosted high school teachers in their labs since the program’s creation nearly 22 years ago. Recognized for their outstanding investment were Oregon Health & Science University, with 100 high school partners and 47 university mentors, and Portland State University, with 50 high school partners and 29 university mentors.

To date PIS has involved more than 400 high school partners and dozens of universities in our region. Numerous efforts on several fronts by Murdock and other foundations to build stronger science, technology, engineering, and mathematics (STEM) programs again show the beauty and complexity of what helps shape a healthy STEM ecosystem in our region and nation. Partnership, collaboration, and connections are alive and well!

Partners is but one example of our Enrichment programs and the commitment of the Trust to leadership development and capacity building in the region. A more detailed look at these Enrichment Initiatives follows in this report.

As you peruse the 2011 Annual Report, you will very quickly see that the commitment to partnership and collaboration is a steady theme running throughout all our work. More than 1,300 leaders from nearly 500 organizations engaged in our Enrichment programs in 2011. More than double those numbers have been a part of the grant process, and an even wider number have engaged through the work of nonprofit support organizations across the region.

Interestingly, this happens at the Trust through the outstanding staff and adjunct leaders who bring the mission of the Trust to life. In 2011 we reached a number of markers in the life of the Trust. We saw the retirement of Colleen Allbee, technology coordinator (28 years of service, the longest serving employee in the history of the Trust). We welcomed Camille Cotton, grants program assistant; Karen deRenne, senior accountant; and Hugh Vander Plas, program director, an outstanding and remarkably gifted group of new staff. Our 2011 class of interns included Kari Foss, Washington State University; Kylie Grader, Whitworth University; Kole Krieger, Linfield College; Kevin Petermeyer, Linfield College; plus
Shapiro Scholar Kelly Bartz, George Washington University. They are now serving nonprofits in our region or, hopefully, working to finish their last year of school! Our visiting scholar, Michael McGill, enriched our thinking and our work in the area of emerging leadership development and relief organizations in the developing world. He joined a growing list of those who achieve, extend, and support the work and mission of Murdock.

Annual reports, in some ways, are like a few frames taken from a full-length movie. They don’t tell the whole story but merely give a glimpse into it. Of course, one of the unique stories of the Northwest in recent generations is that of Jack Murdock. To learn more about Jack, we have collected stories from his friends, colleagues, and co-workers in a creative video produced by Joe Kaleel. Over and over we heard people tell about the entrepreneurial, humble, innovative, resourceful humanitarian, Jack Murdock, whose estate launched the Trust. It reminds me of another insight from de Tocqueville, that the health of a democratic society may be best measured by the quality of the contributions of its citizens, not the extent to which government is the solution. We seek to honor Jack’s intent to see individuals, families, and communities flourish through all we do. This 2011 Annual Report celebrates the people, places, and projects that intersect in some way with Trust mission. We hope you, like de Tocqueville, are amazed and encouraged as you journey through this report.

Steven G. W. Moore
ARTIST TRUST—SEATTLE, WA
Grant Title: Program Expansion—
To support statewide business training for artists
This unique organization supports individual artists through technical assistance, financial grants, and community recognition for their art in order to enrich communities in Washington. The Murdock Trust’s 2011 grant of $148,000 supports an expansion of Artist Trust’s training programs to provide two-day career training workshops and a regional speaker’s bureau to offer targeted business-related speaking topics. As a result, Artist Trust is able to expand its reach to smaller communities throughout the state and provide valuable knowledge, tools, and peer networks to aid artists in successfully navigating the arts business.

PORTLAND TAIKO—PORTLAND, OR
Grant Title: Program Expansion—
To increase earned income
Taiko, or Japanese drumming, is a unique blend of artistry and innovation where culture, art, rhythm, movement, and visceral sound come together. Through its mission, Portland Taiko affirms Asian-American pride, inspires audiences, builds community, and educates about Japanese culture and heritage. The Trust’s $69,500 grant in 2011 allows Portland Taiko to build its capacity to reach a greater audience in order to fulfill its high performance demand and bring diversity to the community by educating the public about Japanese culture.

ALASKA DANCE THEATRE—ANCHORAGE, AK
Grant Title: New Artistic Staff—
To support professional dance company and education programs
Alaska Dance Theatre promotes dance through professional education, performance, and advocacy in Alaska. It has a pre-professional program, a professional dance company, and a dance school, which is the largest and most established in Alaska, providing high-caliber professional dance education. Alaska Dance Theatre provides tickets for low-income families and children, spreading the beauty of the arts throughout the entire community. A 2011 Trust grant of $80,000 was made to hire a company manager for the professional dance company, elevating its artistic quality and allowing it to reach a larger audience and attract more competitive dancers.

Grant recipient Paul Rucker plays his cello to demonstrate the transformative effect support from Artist Trust has on his capacity to sustain creative practice. Photo by Miguel Edwards
Children’s Museum of Tacoma (Informal Education)—Tacoma, WA

Grant Title: Facility Renovation and Exhibit Construction—To expand services for visitors

Children’s Museum of Tacoma provides opportunities for young children to play and learn with uniquely interactive exhibits, while supporting, educating, and empowering parents and caregivers to nurture their children’s development and education. It offers free weekday off-site programs that help children become school-ready through social and play experiences, and it has implemented a Pay As You Will model for the museum to eliminate cost barriers, allowing it to serve more children and support more parents and caregivers. Children’s Museum of Tacoma received a grant of $300,000 from the Trust in 2011 to renovate a new museum space in an improved location, allowing it better accessibility, a greater reach to children and parents in the community, and an expanded exhibit area.
FEATED GRANTS
EDUCATION

BOISE COMMUNITY RADIO PROJECT (INFORMAL EDUCATION) — BOISE, ID
Grant Title: New Equipment— To serve the Treasure Valley

Serving Boise and the surrounding area with locally produced, community-based radio programming, Boise Community Radio Project seeks to inspire thoughtful discussion, enhance social, cultural, and environmental awareness, and cultivate a strong sense of place in the Treasure Valley. Its programming is comprised of local public affairs and educational programs, additionally highlighting local musicians and non-profit organizations. The all-volunteer organization was awarded a Trust grant of $60,000 in 2011 toward the purchase of broadcasting and studio equipment to complete its radio station and increase its reach in the community.

GEORGE FOX UNIVERSITY (FORMAL EDUCATION) — NEWBERG, OR
Grant Title: Building Renovation— To establish Doctor of Physical Therapy program

George Fox University is a national-level university and one of the top Christian colleges in the Pacific Northwest. With 17 graduate program offerings, it is responding to the need, the demand, and the under-served population in the Pacific Northwest by adding a Doctor of Physical Therapy program. The Trust supported the creation of this innovative program in 2011 with a grant of $400,000 toward building renovations, which will allow George Fox to provide health education, resulting in countless benefits to the region.

Boise Community Radio Project’s Saturday music programmer, Liam Marchant (age 13), speaks with local fifth graders starting up a statewide elementary school recycling program.
George Fox University students learn hands-on physical therapy training in the new Doctor of Physical Therapy program.
**FEATURED GRANTS**

### HEALTH AND HUMAN SERVICES

#### ARCTIC BARNABAS—KENAI, AK

**Grant Title:** Aircraft Modifications and Maintenance Equipment—To build program capacity

Serving in the most rural places in Alaska, Arctic Barnabas Ministries serves missionaries who can only be reached by plane. It takes on the practical, pastoral, and spiritual tasks of keeping pastors and their families engaged in ministry in Alaska’s remote villages. These missionaries serve in some of the harshest missionary conditions in the world, and the support that Arctic Barnabas provides allows them to have a longer lasting impact on the Native Alaskans they serve. The Trust’s 2011 grant of $115,000 refurbished and upgraded two aircraft and purchased equipment for continued maintenance.

![Arctic Barnabas Ministries’ Piper Navajo plane flies into Port Alsworth, Alaska](image)

#### SISTER SCHOOLS—SEATTLE, WA

**Grant Title:** New Program Staff—To expand education program

Sister Schools connects Seattle-area elementary and middle schools with schools in Uganda, Africa, through the act of giving. Seattle-area schools are paired with sister schools in Uganda; the American schools then collect needed supplies and clothing and choose a project to fundraise for and support. Sister Schools often targets low-income schools where students are usually on the receiving end of charity to allow them to experience the joy of giving. The Trust provided $144,000 for a new executive director in 2011 to help fulfill its mission to develop social awareness and strong moral character in young students while improving living conditions for children in Uganda.

![Sister Schools connects American and Ugandan students through the act of giving](image)

#### GLENDIVE MEDICAL CENTER—GLENDIVE, MT

**Grant Title:** New CT Equipment—To diagnose and treat rural patients

A rural health clinic that is the only clinic in its county, Glendive Medical Center offers a wide range of services in its commitment to a healthier community. Among its many services are a nursing home, an assisted living home, in-patient and out-patient behavioral health services, and a dozen specialty services provided by local physicians. A new CT scanner was purchased with help from a 2011 Trust grant of $250,000. The sophisticated unit allows for lower patient radiation doses and a wide array of diagnostic capacity, which in turn allows patients to stay closer to home and enjoy accurate diagnoses.

![Glendive Medical Center staff with the new CT scanner](image)
Located in rural Oregon, Menucha Retreat and Conference Center serves about 10,000 people and 400 groups each year by providing retreat space for leadership development, spiritual formation, and team building. Wright Hall, Menucha’s main house, contains the dining hall, main gathering hall, and sleeping quarters for 50 people; it has suffered severe weathering from 80 years of exposure to the harsh conditions in the Columbia Gorge.

In 2011 the Trust supported the renovation of Wright Hall with a grant of $85,000 to help preserve the building from major damage and improve its appearance and safety for guests.
TRINITY WESTERN UNIVERSITY—LANGLEY, BC
Grant Title: The Role of ILK in the Differentiation and Progression of Retinoblastomas (MCRPLS)

The Trust awarded a Murdock College Research Program for Life Sciences grant of $48,500 to Dr. Julia Mills in 2011 to study childhood cancer in the eye. Also pictured is William Sikkema, a student whose research was made possible because of a summer research stipend provided by the same award. Dr. Mills’ research was conducted in the new cell biology laboratory located in the Neufeld Science Research Centre, funded by a 2010 Trust grant, one of the top science programs in Western Canada.

MONTANA STATE UNIVERSITY BOZEMAN—BOZEMAN, MT
Grant Title: Acquisition of Confocal Microscope System—To support live imaging development

Montana State University Bozeman is creating a dedicated live-imaging facility that will allow faculty and students to perform research in neuroscience with powerful new approaches. The Trust granted $450,000 in 2011 for a new confocal microscopy system and laser for live imaging that will enable neuroscientists to research and understand how neural circuits contribute to neural function and behavior, as well as optically record the activity of specific neural circuits. This state-of-the-art microscope serves the work of biology researchers and students not only in the Northwest but throughout the United States.

Dr. Julia Mills studies childhood eye cancer with undergraduate students at Trinity Western University

Microbiology graduate student Kristen Brileya works with the new confocal microscope at Montana State University Bozeman
Technology Enhancements—
To improve financial and project management of global health initiatives

An international leader in the global health field, PATH makes vaccines and treatments affordable, accessible, and available to the most underserved and remote populations in the world. PATH develops vaccine technology in its Seattle laboratories and selects developing-world companies to manufacture and distribute these life-saving products to their vulnerable communities. The Trust granted $255,000 in 2011 toward organizational infrastructure improvements to advance PATH’s global health mission to serve the health needs of the developing world.
The Trust supplements its grantmaking efforts with Enrichment Initiatives to fulfill its desire to strengthen and enrich the quality of life of individuals and communities in the Pacific Northwest. Through these Enrichment Initiatives, the Trust seeks to nurture and strengthen sectors of particular interest by addressing difficult and persistent issues, enhancing the quality and capacity of individual organizations, and improving the abilities and skills of those who are in positions of leadership. Enrichment programs are offered in science education, organizational capacity building, leadership development, and special grants programs.

**ENRICHMENT INITIATIVES IN 2011:**

1. **SCIENCE EDUCATION**
   - Enrichment programs in science education add value to the work done by secondary school teachers and higher education faculty and their students. Our science education Enrichment programs are carried out through grants and supported by Trust-hosted and Trust-sponsored conferences. Five programs make up science education: Murdock College Science Research Program, Partners in Science (PIS), PIS Supplemental, Murdock College Research Program for Life Sciences, and Research Start-Up Grants for New Science Faculty.

2. **CAPACITY BUILDING**
   - Non-profit organizations operate in an increasingly complex society and marketplace. Within this environment, an organization’s ability to build its capacity is crucial to sustaining, enhancing, and expanding necessary programs. To assist organizations, the Trust provides a number of workshops designed to address critical issues in areas such as fundraising and board development. Capacity Building programs include Essentials of Development, Advanced Development, and Board Leadership and Development.

3. **CHRISTIAN LEADERSHIP**
   - Christian Leadership convenes leaders, educators, and advisors in order to help them meet the critical and persistent leadership needs faced by Northwest organizations. The Trust’s goal is to bolster organizational efforts by developing more effective leaders who are better prepared to serve mission-based organizations and their communities. The three programs in Christian Leadership are Christian Leadership Advance, Vision and Call Internship Program, and Women in Leadership.

4. **SPECIAL GRANTS**
   - Special grants support Nonprofit Support Organizations and K-12 Private Education.
MURDOCK COLLEGE
SCIENCE RESEARCH PROGRAM (MCSRP)

The goal of MCSRP is to strengthen faculty and undergraduate student research efforts in the natural sciences in private four-year liberal arts colleges in the Trust’s grant-making region. The Trust sponsors an accompanying MCSRP Conference each fall, which celebrated its twentieth year in 2011.

PARTNERS IN SCIENCE (PIS) PROGRAM

The PIS Program allows high school science teacher partners to work with investigator mentors in science labs doing cutting-edge research over the course of two summers for the purpose of bringing the knowledge from the research lab back into the high school science classroom. Corresponding conferences occur in Vancouver, Washington, each August and in San Diego each January. Fourteen teacher-mentor partnerships were funded in 2011.

Randy Harper of Elkton High School in Oregon discusses his work with fellow partner Ben Hart at the Partners in Science Conference. Randy is working with Jon Hennebold at the Oregon National Primate Research Center at OHSU researching Characterization of Transcriptome in Primate Ovarian Function.
High school teachers who have completed two summers of research in the PIS Program may apply for a Supplemental award in order to implement ideas from the research partnership into their classrooms. Ten awards were given in 2011.

Spotlight on one of our Partners:

RANDALL JAMES

Randy is a teacher at North Central High School in Spokane, Washington. He participated in the Partners in Science program in 1998 and 1999, when he worked in the laboratory of Dr. Donald Lightfoot at Eastern Washington University (EWU) in Cheney, Washington. In 2000 he received a Partners in Science Supplemental award to support student research at his high school, which measured the amount of soil DNA to determine the vitality of soil microbe ecosystems in active farm soils under a variety of farming practices.

Randy has put his Partners experience to great use. He has transformed his classroom to be more of a research laboratory than a traditional high school classroom in that it is more inquiry focused with opportunities for students to participate in molecular biology research. He has continued his connection with EWU for the benefit of his students. As the result of his continuing efforts, he has received several other grants, a number of his colleagues were drawn to participate in the Partners in Science Program, and several of his students have gone on to college to pursue science degrees.
MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES (MCRPLS)

MCRPLS is designed to support research in the life sciences at private, predominantly undergraduate colleges and universities in the Trust’s funding region. The fourteenth round of grants was given in 2011 for ten life sciences projects.

RESEARCH START-UP GRANTS FOR NEW SCIENCE FACULTY

The Faculty Start-Up program offers support to supplement start-up costs for the establishment of new faculty positions in the natural sciences at private undergraduate colleges and universities in the Trust’s five-state region. Five grants were awarded in 2011, for a total of 51 grants to 16 institutions since the program was established in 2005.
**ENRICHMENT INITIATIVES**

**CAPACITY BUILDING**

**ESSENTIALS OF DEVELOPMENT**

- *This seminar* is designed to help small or start-up organizations build a sustainable development structure. A three-member faculty of Pacific Northwest leaders presents valuable materials and strategies to about ten organizations in a pair of two-day sessions. A cohort of 11 organizations began program improvements and upgrades in 2011; those results will be assessed in 2012.

**ADVANCED DEVELOPMENT**

- The *Advanced Development seminar* helps larger organizations with a basic development structure in place to enhance their fund-raising skills and focus their strategies. In 2011, 20 individuals representing six organizations benefitted from the program.

**BOARD LEADERSHIP AND DEVELOPMENT**

- *This pilot program* helps young non-profit organizations identify the strategic steps and benchmarks needed to create a sustainable future to fulfill their unique missions as they build the capacity of their board and staff. A cohort of eight organizations participated in the pilot program in 2011, with a program assessment slated for 2012.

**CHRISTIAN LEADERSHIP**

**ENRICHMENT INITIATIVES**

**CHRISTIAN LEADERSHIP ADVANCE**

- The *Leadership Conference* was established for leaders who have the privilege and responsibility of training other people to become leaders. Participants include Christian ministry leaders, educators, trainers, businessmen, and others. In 2011 about 190 leaders representing 125 organizations gathered for the seventh annual conference.

**VISION AND CALL INTERNSHIP PROGRAM**

- The *Vision and Call Internship Program* exists to foster a sense of societal responsibility in college-aged students by connecting them with internship sites in and around the Northwest. Operating on an apprenticeship model, Vision and Call internships allow students to consider their vocational direction while gaining meaningful ministry or work experience. About 75 interns representing 21 organizations are participating in the 2011–2012 program.
Women in Leadership is a program designed for female professionals in middle management or its equivalent. The biannual Women in Leadership conferences offer a chance for networking and skill-building in a welcoming environment. Nearly 130 women attended the conferences in 2011, representing 55 organizations.
**ENRICHMENT INITIATIVES**

**SPECIAL GRANTS**

**NONPROFIT SUPPORT ORGANIZATIONS**

- The Trust has a long history of supporting the non-profit community’s capacity building activities and funding nonprofits that provide this capacity building support. As a result of a 2007 study conducted with several Pacific Northwest nonprofit support organizations, the Trust committed to providing multi-year core program support for statewide and regional supporting entities that provide quality capacity building education programs and services. In 2008 the Trust made grants to build the internal capacity of these nonprofit support organizations, with a follow-up renewal grant in 2011.

**K-12 PRIVATE EDUCATION**

- Throughout its history, the Trust has sought to strengthen and support the work of K-12 private and Christian schools, a vital subsector of the region’s dynamic and complex system of education. After a 2007 study was conducted to determine how the Trust might have a greater impact on these schools, a number of conversations and roundtables were held to identify priorities of need in this area of the education sector. The Trust made several grants in 2008 to building capacity in these schools and renewed these grants in 2011.

**TRUSTFACTS**

Over 1,300 leaders from more than 475 organizations and institutions participated in one of the Murdock Trust’s Enrichment programs in 2011.
The Murdock Trust hosts its own group of interns each summer as part of its enrichment activities.
Grants Awarded in the Pacific Northwest, British Columbia, and Nationally in 2011

Alaska
- Grants: 12
- $1,790,000

British Columbia
- Grants: 1
- $48,500

Montana
- Grants: 26
- $4,233,000

Oregon
- Grants: 80
- $10,839,600

Idaho
- Grants: 17
- $3,053,577

National
- Grants: 27
- $4,834,678
Alaska Dance Theatre, Inc.
New Artistic Staff
To support professional dance company and education programs
Arts & Culture | Anchorage, AK | $80,000

Artist Trust, A Resource for Washington
Program Expansion
To support statewide business training for artists
Arts & Culture | Seattle, WA | $148,000

Center for Religious Humanism
Development Program Expansion
To advance the intersection of art and faith
Arts & Culture | Seattle, WA | $196,000

Craterian Performances Company
Sound Equipment
To enhance audience experience
Arts & Culture | Medford, OR | $81,000

Alaska Dance Theatre’s ballet company performs Othello: The Moor of Venice

Artist Trust grant recipient Anne Drew Potter’s self-portrait with her work Curious
A Neskowin Coast Foundation workshop student works in encaustic, or hot wax, painting.
GRANTS AWARDED 2011
Arts & Culture

Neskowin Coast Foundation
Capital Improvements
To enhance arts education programs
Arts & Culture | Otis, OR | $175,000

Northwest Professional Dance Project
New Marketing and Development Director
To support performance and education
Arts & Culture | Portland, OR | $135,200

Oregon Rail Heritage Foundation
New Building
To house historic steam locomotives
Arts & Culture | Portland, OR | $500,000

Oregon Symphony Association
Expand Development Program
To support programming
Arts & Culture | Portland, OR | $307,000

Pentacle Theatre, Inc.
Production Equipment
To enhance theater experience
Arts & Culture | Salem, OR | $75,000

Portland Classical Chinese Garden
Technology Enhancements
To enrich visitor experience
Arts & Culture | Portland, OR | $125,000

Portland Taiko
Program Expansion
To increase earned income
Arts & Culture | Portland, OR | $69,500

Pratt Fine Arts Center
Establish New Program
For students of the wood arts
Arts & Culture | Seattle, WA | $150,000

Sarah Slipper, founding artistic director of Northwest Professional Dance Project, trains company dancers for her latest work

The traditional Lantern Viewing Evening at Portland Classical Chinese Garden that ends its Chinese New Year celebration
Alaska Christian College
Establish Development Program
To support Alaska Native education
Education > Formal | Soldotna, AK | $180,000

Association of Christian Schools International
K-12 Christian Schools Capacity-Building Initiative Extension
For fund development training program
Education > Formal | Colorado Springs, CO | $167,200

George Fox University
Building Renovation
To establish Doctor of Physical Therapy program
Education > Formal | Newberg, OR | $400,000

George Fox University
K-12 Christian Schools Capacity-Building Initiative Extension
For mentoring and professional development for educators
Education > Formal | Newberg, OR | $200,000

Linfield College
Renovation of Historic Building
For enhanced teaching technologies
Education > Formal | McMinnville, OR | $285,000

Mars Hill Graduate School
Establish Continuing Education Program
To train ministry and lay leaders
Education > Formal | Seattle, WA | $300,000

Northwest District - Lutheran Church Missouri Synod
K-12 Christian Schools Capacity-Building Initiative Extension
For financial sustainability program
Education > Formal | Portland, OR | $154,000

Our Lady of the Lake Catholic Church
New Science and Technology Classrooms
To enhance K–8 school
Education > Formal | Lake Oswego, OR | $150,000

Pacific Lutheran University
KPLU Radio Equipment
To manage digital music library and playlists
Education > Formal | Tacoma, WA | $70,400

Portland State University Foundation
Electron Microscope Training and Loan Program
To improve middle and high school science instruction
Education > Formal | Portland, OR | $260,000

Seattle Pacific University
K-12 Christian Schools Capacity-Building Initiative Extension
For professional learning communities program
Education > Formal | Seattle, WA | $200,000

Washington State University Foundation
Acquisition of Laboratory Equipment
For Vancouver campus’ renewable energy track
Education > Formal | Pullman, WA | $250,500

Western Baptist College, dba Corban University
Establish Online Graduate Program
To prepare students for ministry
Education > Formal | Salem, OR | $337,000
GRANTS AWARDED 2011

**Education ~ Informal**

**Alaska Zoo**
*Educational Signage*
To enhance visitor experience
Education > Informal | Anchorage, AK | $62,000

**Atomic Heritage Foundation**
*Hanford Exhibit Development*
To interpret role in the Manhattan Project
Education > Informal | Washington, DC | $165,000

**Boise Community Radio Project, Inc.**
*New Equipment*
To serve the Treasure Valley
Education > Informal | Boise, ID | $60,000

**Captain Michael King Smith Evergreen Aviation Educational Institute**
*Magic Planet Museum Exhibit*
To motivate and educate visitors
Education > Informal | McMinnville, OR | $130,000

**Catholic Broadcasting Northwest, Inc.**
*New Equipment*
To expand programming to central and southern Oregon
Education > Informal | Portland, OR | $100,000

**Center for Religion and Diplomacy, Inc.**
*Expand Educational Reform Project*
To develop programs for teacher training
Education > Informal | Washington, DC | $225,000

**Children’s Museum of Tacoma**
*Facility Renovation and Exhibit Construction*
To expand services for visitors
Education > Informal | Tacoma, WA | $300,000

**Coos County Historical Society**
*New Museum*
To educate visitors about regional culture and history
Education > Informal | North Bend, OR | $250,000

**Foundation for Research on Economics and the Environment**
*Economics and Environmental Seminars*
For religious leaders
Education > Informal | Bozeman, MT | $60,000

**Foundation for Teaching Economics**
*Pacific Northwest Educational Workshops*
To support classroom instruction of economic principles
Education > Informal | Davis, CA | $90,000

**Freedoms Foundation at Valley Forge**
*Teacher Workshops*
To advance the ideals of American citizenship
Education > Informal | Valley Forge, PA | $120,000

**Friends of KSPS**
*New Equipment*
For program distribution and productions
Education > Informal | Spokane, WA | $200,000

**Friends of Montana PBS, Inc.**
*New Equipment Acquisition*
To expand public television to Flathead County
Education > Informal | Bozeman, MT | $150,000

**Heritage Foundation**
*Education Research and Outreach*
To address educational reform
Education > Informal | Washington, DC | $375,000

**Institute for Humane Studies, Inc.**
*Pacific Northwest Program*
To advance the principles of liberty through education
Education > Informal | Arlington, VA | $90,000
The Alaska SeaLife Center at the Seward Association for the Advancement of Marine Science
Grants Awarded 2011
Education ~ Informal

Intercollegiate Studies Institute, Inc.  
Pacific Northwest Leadership Project  
To further students’ understanding of economic, political, and spiritual values  
Education > Informal | Wilmington, DE | $260,000

National Center for Policy Analysis  
Health Care Study  
To promote personal choice and free-market competition  
Education > Informal | Dallas, TX | $450,000

National Strategy Information Center, Inc.  
Security Research  
To prepare educators and policymakers for a new environment  
Education > Informal | Washington, DC | $350,000

Oregon Museum of Science and Industry  
Renewable Energy Exhibit  
To educate visitors  
Education > Informal | Portland, OR | $230,000

Philanthropy Roundtable  
Alliance for Charitable Reform Program  
To promote the value of charitable giving  
Education > Informal | Washington, DC | $120,000

Political Economy Research Center, Inc.  
dba Property Environment Research Center  
Research, Outreach, and Education Program  
To apply free market environmentalism to Pacific Northwest Indian reservations  
Education > Informal | Bozeman, MT | $360,000

Seward Association for the Advancement of Marine Science  
Capital Improvements  
To support research, rehabilitation, and education  
Education > Informal | Seward, AK | $233,000

Sitka Sound Science Center  
New Hatchery Equipment  
To improve education  
Education > Informal | Sitka, AK | $57,000

University of Montana Foundation  
New Radio Transmission and Production Equipment  
For programming in Flathead Lake region communities  
Education > Informal | Missoula, MT | $145,000

Washington Policy Center  
Expand Research Center  
To address challenges in education  
Education > Informal | Seattle, WA | $180,000

A hands-on exhibit in OMSI’s Turbine Hall captures the attention of a young child.  
Photo by Gia Goodrich
Abuse Recovery Ministry & Services
New Spokane Staff
To expand victim care
Health & Human Services | Hillsboro, OR | $125,000

Adventist World Aviation
Gifted Program Related Investment
For improved aircraft access
Health & Human Services | Berrien Springs, MI | $59,262

Air Serv International, Inc.
Gifted Program Related Investment
For improved aircraft access
Health & Human Services | Warrenton, VA | $177,784

Allelon International, Inc.
New Staff and Program Development
To develop global social enterprise initiative
Health & Human Services | Eagle, ID | $250,000

Arctic Barnabas Ministries, Inc.
Aircraft Modifications and Maintenance Equipment
To build program capacity
Health & Human Services | Kenai, AK | $115,000

Arrow Leadership Ministries, Inc.
New Program Staff
To train Northwest leaders
Health & Human Services | Blaine, WA | $181,000

Barrett Hospital and Health
New Diagnostic Imaging Equipment
To serve rural Montana patients
Health & Human Services | Dillon, MT | $200,000

Big Brothers Big Sisters of Puget Sound
Washington State Performance Manager
To serve youth
Health & Human Services | Seattle, WA | $177,000

Billings District Council of the Society of St. Vincent de Paul
Service Center Remodel
To expand client services
Health & Human Services | Billings, MT | $100,000

Birch Community Services, Inc.
New Truck
To increase perishable food capacity
Health & Human Services | Portland, OR | $50,500

Blanchet House of Hospitality
New Service Center Construction
To serve Portland’s homeless
Health & Human Services | Portland, OR | $450,000
Melissa’s mother participated in Children’s Home Society of Washington’s SPARK program, which teaches parents communication, conflict management, and stress management skills to benefit their children.
**GRANTS AWARDED 2011**

**HEALTH & HUMAN SERVICES**

**Boys & Girls Club of Red Lodge & the Beartooth Front, Inc.**  
**Clubhouse Renovation and Expansion**  
To serve youth in Carbon County  
Health & Human Services | Red Lodge, MT | $250,000

**Boys & Girls Clubs of the Columbia Basin**  
**New Club Building**  
To serve youth  
Health & Human Services | Moses Lake, WA | $250,000

**Bozeman Deaconess Foundation**  
**Emergency Department Expansion**  
To improve services for rural patients  
Health & Human Services | Bozeman, MT | $300,000

**Camp Fire USA Alaska Council**  
**Camp K Community Hall**  
To serve campers  
Health & Human Services | Anchorage, AK | $100,000

**Camp Fire USA Portland Metro Council**  
**New Staff**  
To support growth and sustainability  
Health & Human Services | Portland, OR | $106,000

**Capitol Ministries**  
**Program Expansion**  
To serve elected officials and staff in nation's capital  
Health & Human Services | Santa Clarita, CA | $225,000

**Center for Transforming Mission**  
**New Staff**  
To develop City as Classroom initiative  
Health & Human Services | Tacoma, WA | $60,000

**Children’s Home Society of Washington**  
**New Development Staff**  
To serve families in the Spokane region  
Health & Human Services | Seattle, WA | $185,000

**Christianity Today International**  
**Multimedia Storytelling**  
To reach a new generation of readers  
Health & Human Services | Carol Stream, IL | $201,000

**Clallam County Hospital District No. 1, dba Forks Community Hospital**  
**New Equipment**  
To serve rural cardiology patients  
Health & Human Services | Forks, WA | $43,000

**College Success Foundation**  
**New Program Staff**  
For training center  
Health & Human Services | Issaquah, WA | $208,500

**Columbia River Community Health Services**  
**New Clinic**  
To expand services for rural patients  
Health & Human Services | Boardman, OR | $200,000

A staff member of Camp Fire Portland’s Elementary School helps a student with her homework after school.
<table>
<thead>
<tr>
<th>Project Name</th>
<th>Description</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compass Housing Alliance</td>
<td>Transitional Housing Construction</td>
<td>Seattle, WA</td>
<td>$190,000</td>
</tr>
<tr>
<td>DePaul Industries</td>
<td>Production Equipment</td>
<td>Portland, OR</td>
<td>$150,000</td>
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<tr>
<td>Emergency Food Network of Tacoma and Pierce County</td>
<td>Capital Improvements</td>
<td>Lakewood, WA</td>
<td>$100,000</td>
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<tr>
<td>FareStart</td>
<td>Catalyst Kitchens Replication</td>
<td>Seattle, WA</td>
<td>$220,000</td>
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<tr>
<td>Farm in the Dell Great Falls, Inc.</td>
<td>New Housing Unit</td>
<td>Great Falls, MT</td>
<td>$150,000</td>
</tr>
<tr>
<td>Financial Stewardship Resources, Inc.</td>
<td>Program Expansion</td>
<td>Philomath, OR</td>
<td>$157,000</td>
</tr>
<tr>
<td>Flying Mission USA, Inc.</td>
<td>Gifted Program Related Investment</td>
<td>Worthington, MN</td>
<td>$59,262</td>
</tr>
<tr>
<td>The Foraker Group</td>
<td>Nonprofit Support Organization Initiative Extension</td>
<td>Anchorage, AK</td>
<td>$300,000</td>
</tr>
<tr>
<td>Fourth Memorial Church</td>
<td>Riverview Camp Tunnel Construction</td>
<td>Spokane, WA</td>
<td>$170,000</td>
</tr>
<tr>
<td>Franklin County Medical Center</td>
<td>New Hospital Equipment</td>
<td>Preston, ID</td>
<td>$145,000</td>
</tr>
<tr>
<td>Friends of Menucha Foundation</td>
<td>Historic Hall Restoration</td>
<td>Corbett, OR</td>
<td>$85,000</td>
</tr>
</tbody>
</table>
Friends of the Children – Portland
*New Staff*
To serve southeast Portland
Health & Human Services | Portland, OR | $209,000

Friends of the Teton River, Inc.
*New Education Staff*
To support conservation education programs
Health & Human Services | Driggs, ID | $110,000

General Conference of Seventh Day Adventists
*Gifted Program Related Investment*
For improved aircraft access
Health & Human Services | Silver Spring, MD | $118,523

Glendive Medical Center
*New CT Equipment*
To diagnose and treat rural patients
Health & Human Services | Glendive, MT | $250,000

Grays Harbor County Public Hospital District No. 1
*New Equipment*
To serve rural patients
Health & Human Services | McCleary, WA | $150,000

Great Falls Community Food Bank
*Regional Warehouse Expansion and Renovation*
To serve the central Montana region
Health & Human Services | Great Falls, MT | $130,000

Habitat for Humanity of Lincoln County
*Staff Expansion*
To support rural low-income home building
Health & Human Services | Newport, OR | $62,000

Habitat for Humanity of Oregon
*New Staff*
To support local affiliates
Health & Human Services | Salem, OR | $145,000

Habitat for Humanity Portland/Metro East
*New Project Manager*
To increase capacity for home construction
Health & Human Services | Portland, OR | $111,000

Hands On Portland
*New Program Staff*
To encourage volunteerism
Health & Human Services | Portland, OR | $102,000

Healing the Culture
*New Educational Program*
For high school students
Health & Human Services | Kenmore, WA | $55,000

Hopa Mountain Foundation
*StoryMakers Program Expansion*
To serve rural and tribal children and families
Health & Human Services | Bozeman, MT | $158,000
**Grants Awarded 2011**

**Health & Human Services**

**Idaho Corporation of Benedictine Sisters**
*Water System Improvements*
To serve residents and visitors
Health & Human Services | Cottonwood, ID | $149,000

**Idaho Nonprofit Development Center, Inc.**
*Nonprofit Support Organization Initiative Extension*
To strengthen internal capacity to serve the non-profit community
Health & Human Services | Boise, ID | $80,000

**Intermountain Deaconess Home for Children**
*Building Construction*
To serve children with mental illness
Health & Human Services | Helena, MT | $225,000

**Intermountain Lutheran Camp Association, dba Luther Heights Bible Camp**
*Facility Improvements*
To serve campers
Health & Human Services | Shoshone, ID | $100,000

**International Traditional Games Society**
*New Staff*
To advance Native American culture
Health & Human Services | East Glacier Park, MT | $86,000

**JAARS, Inc.**
*Gifted Program Related Investment*
For improved aircraft access
Health & Human Services | Waxhaw, NC | $118,523

**Jesuit Volunteer Corps Northwest**
*New Staff*
To encourage older adults to serve
Health & Human Services | Portland, OR | $154,000

**Kenai Watershed Forum**
*Building Renovation*
To support education, research, and restoration programs
Health & Human Services | Soldotna, AK | $150,000

**Kootenai Youth Recreation Organization**
*Construct Community Ice Arena*
To serve youth and families in region
Health & Human Services | Post Falls, ID | $150,000

*Chelsea O’Neill of Jesuit Volunteer Corps Northwest weaves with an indigenous woman in Juneau, Alaska*
**Grants Awarded 2011**

**Health & Human Services**

**Little Red School House, Inc.**  
*Technology Improvements*  
To serve children with disabilities  
Health & Human Services | Everett, WA | $60,000

**Loaves and Fishes Centers, Inc.**  
*New Rockwood Center*  
To serve senior citizens  
Health & Human Services | Portland, OR | $150,000

**Lutheran Community Services Northwest**  
*Mental Health Assessment Tool*  
To serve refugees  
Health & Human Services | SeaTac, WA | $119,000

**Medical Teams International Northwest**  
*Medical Teams*  
*New Staff and Equipment*  
For donor information management  
Health & Human Services | Portland, OR | $210,000

**Mercy Air, Inc.**  
*Gifted Program Related Investment*  
For improved aircraft access  
Health & Human Services | Holland, MI | $59,262

**Minidoka Memorial Hospital**  
*New Imaging and Surgical Equipment*  
To better serve rural patients  
Health & Human Services | Rupert, ID | $150,000

**Mission Aviation Fellowship**  
*Gifted Program Related Investment*  
For improved aircraft access  
Health & Human Services | Nampa, ID | $651,877

**Mission Padamo Aviation and Support, Inc.**  
*Gifted Program Related Investment*  
For improved aircraft access  
Health & Human Services | Luray, VA | $59,262

**Montana Community Development Corporation**  
*New Chief Financial Officer*  
To serve low-income, disadvantaged populations  
Health & Human Services | Missoula, MT | $175,000

**Montana Nonprofit Association, Inc.**  
*Nonprofit Support Organization Initiative Extension*  
To strengthen internal capacity to serve the non-profit community  
Health & Human Services | Helena, MT | $120,000

**National Indian Child Welfare Association, Inc.**  
*New Staff*  
To serve American Indian children and families  
Health & Human Services | Portland, OR | $158,000

**New Tribes Mission, Inc.**  
*Gifted Program Related Investment*  
For improved aircraft access  
Health & Human Services | Sanford, FL | $770,400

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**Trust Facts**

The Trust contributed nearly $291,500 to 140 organizations through the staff and trustee matching gifts program in 2011 and almost $1,600,000 cumulative since 2001.
<table>
<thead>
<tr>
<th>Organization</th>
<th>Type</th>
<th>Description</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Next Door, Inc.</td>
<td>Facility Renovation</td>
<td>To serve children and families</td>
<td>Hood River, OR</td>
<td>$162,000</td>
</tr>
<tr>
<td>Olive Crest</td>
<td>Program Expansion</td>
<td>To launch Safe Families for Children in Washington</td>
<td>Santa Ana, CA</td>
<td>$111,000</td>
</tr>
<tr>
<td>Open Arms International, Inc.</td>
<td>New Staff</td>
<td>For organizational restructuring and development programming</td>
<td>Portland, OR</td>
<td>$224,000</td>
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<tr>
<td>Portland Habilitation Center, Inc.</td>
<td>New Machine Shop Equipment</td>
<td>To train adults with disabilities</td>
<td>Portland, OR</td>
<td>$100,000</td>
</tr>
<tr>
<td>Puget Sound Christian Clinic</td>
<td>New Staff</td>
<td>To establish fund development program</td>
<td>Seattle, WA</td>
<td>$132,000</td>
</tr>
<tr>
<td>Red Feather Development Group</td>
<td>Program Expansion</td>
<td>To establish Northern Cheyenne office</td>
<td>Bozeman, MT</td>
<td>$142,000</td>
</tr>
<tr>
<td>Reid Saunders Evangelistic Association</td>
<td>New Communications Director</td>
<td>To support programs</td>
<td>Salem, OR</td>
<td>$151,500</td>
</tr>
<tr>
<td>Responder Life</td>
<td>Establish Development Program</td>
<td>To expand programs for first responders</td>
<td>Sandy, OR</td>
<td>$200,500</td>
</tr>
<tr>
<td>Salvation Army - Alaska Division</td>
<td>New Community Center</td>
<td>To serve children and families</td>
<td>Anchorage, AK</td>
<td>$250,000</td>
</tr>
<tr>
<td>Sanford Clinic</td>
<td>Pediatric Clinic Construction</td>
<td>To serve children of the Klamath Basin</td>
<td>Sioux Falls, SD</td>
<td>$225,000</td>
</tr>
<tr>
<td>Sister Schools, Inc.</td>
<td>New Program Staff</td>
<td>To expand education program</td>
<td>Seattle, WA</td>
<td>$144,000</td>
</tr>
<tr>
<td>Spokane District Dental Society Foundation</td>
<td>Clinic Equipment</td>
<td>To serve low-income patients</td>
<td>Spokane, WA</td>
<td>$250,000</td>
</tr>
<tr>
<td>Spokane Turbine Center</td>
<td>Gifted Program Related Investment</td>
<td>For improved aircraft access</td>
<td>Spokane, WA</td>
<td>$59,261</td>
</tr>
<tr>
<td>St. Andrew Legal Clinic</td>
<td>New Staff</td>
<td>To support non-profit organizations that serve low-income clients</td>
<td>Portland, OR</td>
<td>$120,000</td>
</tr>
</tbody>
</table>

A child’s tears turn to a smile in Kenya, where Open Arms International carries out its vision to transform Africa one life at a time.
**GRANTS AWARDED 2011**

**HEALTH & HUMAN SERVICES**

**St. John’s Lutheran Hospital Foundation**
New Radiographic and Fluoroscopic Equipment
For improved rural patient care
Health & Human Services | Libby, MT | $115,000

**St. Joseph Hospital Foundation**
Peace Island Medical Center Imaging Equipment
To serve San Juan Islanders
Health & Human Services | Bellingham, WA | $250,000

**Technical Assistance for Community Service, dba Nonprofit Association of Oregon**
Nonprofit Support Organization Initiative Extension
To strengthen internal capacity to serve the non-profit community
Health & Human Services | Portland, OR | $300,000

**Teen Challenge International Pacific Northwest Centers**
Montana Facility Renovation and Expansion
To serve women
Health & Human Services | Lebanon, OR | $150,000

**Trout Creek Bible Camp, Inc.**
Cabin Construction
To support year-round use
Health & Human Services | Corbett, OR | $207,000

**United Way of Linn County**
New Dental Staff
For free clinic
Health & Human Services | Albany, OR | $140,000

**Ursuline Historical Foundation, Inc.**
Centre Restoration Project
To serve constituents
Health & Human Services | Great Falls, MT | $150,000

**Vadis**
Building Renovation
To serve adults with disabilities
Health & Human Services | Sumner, WA | $50,000

**Western Rivers Conservancy**
John Day River Project
To acquire conservation land
Health & Human Services | Portland, OR | $140,000

**Western Rivers Conservancy’s John Day River Project**
Permanently protects more than 16 river miles and 16,000 acres of habitat
*Photo by Peter Marbach*

**Trust Facts**
The Nonprofit Support Organization Initiative of the Murdock Trust provided training and development to hundreds of nonprofits in the Pacific Northwest in 2011.
GRANTS AWARDED 2011

HEALTH & HUMAN SERVICES

Whidbey Institute
Program Expansion
To enhance civic engagement
Health & Human Services | Clinton, WA | $150,000

Whidbey Island Hospital Foundation
New Dispensing System
To improve care for rural patients
Health & Human Services | Coupeville, WA | $150,000

Willamette Valley Development Officers
New Staff
To support expanding programs
Health & Human Services | Portland, OR | $64,000

World Vision, Inc.
New Development Software
To enhance fund-raising capacity
Health & Human Services | Federal Way, WA | $500,000

Yakima Valley Memorial Hospital Charitable Foundation
Children’s Village Autism Coordinator
To serve special needs children
Health & Human Services | Yakima, WA | $204,000

Young Men’s Christian Association of Columbia-Willamette
New Program Staff
To advance the mission
Health & Human Services | Portland, OR | $152,000

Youth for Christ USA, Inc. – Spokane
New City Life Center
For Hillyard area youth
Health & Human Services | Spokane, WA | $244,000

A pharmacy staff tests the medication dispensing unit that will be used in Whidbey Island Hospital’s Emergency Department.

A group of young people enjoys Youth for Christ’s weekly outreach program City Life Club at the newly built Youth Center.
GRANTS AWARDED 2011

VISION AND CALL INTERNSHIP PROGRAM

Aglow International
Vision and Call Internship Program
Health & Human Services > Vision and Call | Edmonds, WA | $20,000

All God’s Children International
Vision and Call Internship Program
Health & Human Services > Vision and Call | Portland, OR | $105,600

Allelon International, Inc.
Vision and Call Internship Program
Health & Human Services > Vision and Call | Eagle, ID | $70,400

Christian School Society of Portland Oregon, dba Portland Christian Schools
Vision and Call Internship Program
Health & Human Services > Vision and Call | Portland, OR | $40,000

Christianity Today International
Vision and Call Internship Program
Health & Human Services > Vision and Call | Carol Stream, IL | $40,200

The College of Idaho, Inc.
Vision and Call Internship Program
Health & Human Services > Vision and Call | Caldwell, ID | $35,200

Earl Palmer Ministries
Vision and Call Internship Program
Health & Human Services > Vision and Call | Seattle, WA | $23,000

George Fox University
Vision and Call Internship Program
Health & Human Services > Vision and Call | Newberg, OR | $13,500

Gonzaga University, Corporation of
Vision and Call Internship Program
Health & Human Services > Vision and Call | Spokane, WA | $47,000

Inland Northwest Lutheran Outdoor Ministries, Inc., dba Lutherhaven Ministries
Vision and Call Internship Program
Health & Human Services > Vision and Call | Coeur d’Alene, ID | $32,000

The Navigators
Vision and Call Internship Program
Health & Human Services > Vision and Call | Colorado Springs, CO | $70,400

New Horizons Ministries
Vision and Call Internship Program
Health & Human Services > Vision and Call | Seattle, WA | $35,000

North Pacific Conference
Vision and Call Internship Program
Health & Human Services > Vision and Call | Mercer Island, WA | $40,000

Northwest Leadership Foundation
Vision and Call Internship Program
Health & Human Services > Vision and Call | Tacoma, WA | $46,000

Northwest Nazarene University, Inc.
Vision and Call Internship Program
Health & Human Services > Vision and Call | Nampa, ID | $105,600

Oregon Leadership Development Institute
Vision and Call Internship Program
Health & Human Services > Vision and Call | Portland, OR | $79,200

TRUSTFACTS
Seventy-five interns in 21 organizations took part in the 2011 Vision and Call Internship Program, preparing recent college graduates for emerging leadership in Pacific Northwest non-profit sectors. A total of 335 interns representing 25 organizations have participated in Vision and Call since its inception.
GRANTS AWARDED 2011

Vision and Call Internship Program

Oregon Leadership Development Institute
Vision and Call Internship Program
Health & Human Services > Vision and Call | Portland, OR | $62,000

Portland Leadership Foundation
Vision and Call Internship Program
Health & Human Services > Vision and Call | Portland, OR | $70,400

Seattle Area Youth for Christ
Vision and Call Internship Program
Health & Human Services > Vision and Call | Seattle, WA | $52,000

Twin Rocks Friends Conference Association
Vision and Call Internship Program
Health & Human Services > Vision and Call | Rockaway Beach, OR | $45,000

University of Portland
Vision and Call Internship Program
Health & Human Services > Vision and Call | Portland, OR | $46,200

Urban Impact
Vision and Call Internship Program
Health & Human Services > Vision and Call | Seattle, WA | $70,000

Warm Beach Christian Camps and Conference Center
Vision and Call Internship Program
Health & Human Services > Vision and Call | Stanwood, WA | $43,000

Whitworth University
Vision and Call Internship Program
Health & Human Services > Vision and Call | Spokane, WA | $52,800

World Vision, Inc.
Vision and Call Internship Program
Health & Human Services > Vision and Call | Federal Way, WA | $55,000

Young Life
Vision and Call Internship Program
Health & Human Services > Vision and Call | Colorado Springs, CO | $70,400

Young Life
Vision and Call Internship Program
Health & Human Services > Vision and Call | Colorado Springs, CO | $57,200

Youth Dynamics
Vision and Call Internship Program
Health & Human Services > Vision and Call | Burlington, WA | $105,600

Interns at the annual Vision and Call retreat
Scientific Research General

Boise VA Medical Center
Acquisition of Biomedical Research Equipment
For studies of infectious diseases
Scientific Research | Boise, ID | $337,500

Montana State University Bozeman
Purchase of a Micro X-Ray CT Scanner
For studies of materials at sub-zero temperatures
Scientific Research | Bozeman, MT | $301,000

Montana State University Bozeman
Acquisition of Confocal Microscope System
To support live imaging development
Scientific Research | Bozeman, MT | $450,000

Oregon Health & Science University Foundation
Acquisition of a Super-Resolution Light Microscope
For studies of cells and tissues
Scientific Research | Portland, OR | $450,000

Oregon State University
Acquisition of a High-Resolution Transmission Electron Microscope
For studies of biological, soft sample, and novel hard materials
Scientific Research | Corvallis, OR | $425,000

PATH (Program for Appropriate Technology in Health)
Technology Enhancements
To improve financial and project management of global health initiatives
Scientific Research | Seattle, WA | $255,000

Prince William Sound Science & Technology Institute
Research Vessel Upgrades
To support studies of the marine ecosystem
Scientific Research | Cordova, AK | $248,000

Puget Sound Blood Center and Program
Purchase of Medical Research Instrumentation
For studies of blood and blood-related diseases
Scientific Research | Seattle, WA | $400,000

University of Idaho Foundation, Inc.
Acquisition of Bioinformatics Computer Core Equipment
For studies of evolutionary processes
Scientific Research | Moscow, ID | $335,000

University of Idaho Foundation, Inc.
Equipment Acquisition for Research in Mechanical Engineering
For studies to improve internal combustion engines
Scientific Research | Moscow, ID | $292,000

Washington State University Foundation
Acquisition of Specialized Environment Chambers
For research on impacts of global climate change
Scientific Research | Pullman, WA | $382,000

Washington State University Foundation
Acquisition of Engineering Research Equipment
For studies of biomass processing
Scientific Research | Pullman, WA | $179,000

Western Washington University Foundation
Multi-Disciplinary Science Research Program
To support undergraduate research
Scientific Research | Bellingham, WA | $138,500

Willamette University
Acquisition of a Laser Scanning Confocal System
To advance research and training in biology, chemistry, and physics
Scientific Research | Salem, OR | $171,000

Dr. Xiaoping Wu conducts an experiment using Puget Sound Blood Center’s new FACSAria III Cell Sorter
Centralia College
Use of Dendrochronology for Investigating “Ghost Forest” at Mount Hood, Oregon
Scientific Research > Partners in Science | Centralia, WA | $15,000

Evergreen State College
Monitoring P02 and Hemoglobin Saturation in Skin Grafts
Scientific Research > Partners in Science | Olympia, WA | $15,000

Evergreen State College
Needle-less Methods for Delivering Gene-Based Vaccines to Rainbow Trout
Scientific Research > Partners in Science | Olympia, WA | $15,000

Gonzaga University, Corporation of
Studies of Plethodontid Salamanders Pheromone Gene Variation
Scientific Research > Partners in Science | Spokane, WA | $15,000

Montana State University Bozeman
Investigating Relationships Between Vegetation, Climate Change, and Fire History
Scientific Research > Partners in Science | Bozeman, MT | $15,000

Montana State University Bozeman
Studies of Hyperthermophilic Archaeal Viruses
Scientific Research > Partners in Science | Bozeman, MT | $15,000

Oregon Health & Science University
Studies of Cryopreservation of Ovarian Function from Anti-Cancer Therapy
Scientific Research > Partners in Science | Beaverton, OR | $15,000

Oregon Health & Science University
Characterization of Endometrium Retinoid Receptors
Scientific Research > Partners in Science | Beaverton, OR | $15,000

Oregon Health & Science University
Characterization of Transcriptome in Primate Ovarian Function
Scientific Research > Partners in Science | Beaverton, OR | $15,000

University of Montana
Use of Modified Silica Polymeine Composites for Microbial and Viral Capture
Scientific Research > Partners in Science | Missoula, MT | $15,000

University of Washington
Studies of Bone Marrow Transplant-Derived Microglia
Scientific Research > Partners in Science | Seattle, WA | $15,000

Washington State University Foundation
Role of Planctonic Grazers in Cyanobacteria Toxin Production
Scientific Research > Partners in Science | Pullman, WA | $15,000

Willamette University
Ethylene Regulation of Floral Transition in “Arabidopsis Thaliana”
Scientific Research > Partners in Science | Salem, OR | $15,000
Greg Whatley of South Salem High School, Oregon, performs research with Partners in Science mentor Sarah Kirk and a graduate student at Willamette University.
Anaconda High School
*Exploration of Hot Springs Microorganisms*
Scientific Research > Partners in Science Supplemental | Anaconda, MT | $7,000

Eastlake High School
*Biotechnological Studies of Nematode Worm Species*
Scientific Research > Partners in Science Supplemental | Sammamish, WA | $7,000

Gladstone High School
*Synthesis and Spectrographic Analysis of Gold Nanoparticles*
Scientific Research > Partners in Science Supplemental | Gladstone, OR | $7,000

Heppner Jr./Sr. High School
*A Spectroscopic Study of Metalloproteins*
Scientific Research > Partners in Science Supplemental | Heppner, OR | $7,000

Illinois Valley High School
*Human Pathology Studies*
Scientific Research > Partners in Science Supplemental | Cave Junction, OR | $7,000

Lincoln High School
*Astronomy Research Using Digital Imaging Equipment*
Scientific Research > Partners in Science Supplemental | Portland, OR | $7,000

McMinnville High School
*Application of Molecular Biology Techniques*
Scientific Research > Partners in Science Supplemental | McMinnville, OR | $7,000

Prairie High School
*Inquiry-Based Investigations of Lupins*
Scientific Research > Partners in Science Supplemental | Battle Ground, WA | $7,000

Roosevelt High School
*Investigating Organic Compounds Using Gas Chromatography*
Scientific Research > Partners in Science Supplemental | Portland, OR | $7,000

Wellpinit High School
*Water Quality Studies of the Spokane River*
Scientific Research > Partners in Science Supplemental | Wellpinit, WA | $7,000

**TrustFacts**

The twentieth annual Murdock College Science Research Program Conference was held in 2011 and involved 420 top students and faculty from the leading private college undergraduate programs in the Pacific Northwest. Involved is an estimated 90,000 hours of work presented by participating students.
Murdock College Research Program for Life Sciences

GRANTS AWARDED 2011

Pacific University
Study of Plant Secondary Metabolites from “Gaultheria shallon”
Scientific Research > Murdock College Research Program for Life Sciences | Forest Grove, OR | $48,500

Reed Institute, dba Reed College
Neural Mechanisms Underlying Feeding Phenotypes in a New Cichlid Model for Metabolic Research
Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | $49,500

Seattle Pacific University
Paralytic Shellfish Toxins and the Seastar-Mussel Interaction
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, WA | $40,000

Seattle Pacific University
Social Brain and Vasopressin: Regulation of Maternal Behavior and Aggression in the California Mouse
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, WA | $40,000

Seattle University
Study of Packaging Determinants Within the C-terminus of Foamy Virus Polymerase Protein
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, WA | $58,000

Seattle University
Circadian Regulation of Hypothalamic-Pituitary-Adrenal Responsivity
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, WA | $50,500

Trinity Western University
Role of ILK in the Differentiation and Progression of Retinoblastomas
Scientific Research > Murdock College Research Program for Life Sciences | Langley, BC | $48,500

University of Portland
Effect of Fatty Acid Modification and Glycosaminoglycan Association on Wnt-Frizzled Binding Affinity
Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | $54,000

Willamette University
Genomic Tools for Studies of Coevolution
Scientific Research > Murdock College Research Program for Life Sciences | Salem, OR | $48,000

Willamette University
Characterizing the Cellular Effects of Stress Steroids on Neurons
Scientific Research > Murdock College Research Program for Life Sciences | Salem, OR | $50,500

David Dalton, professor of Biology at Reed College, conducts research with a student. Photo by Matt D’Annunzio
GRANTS AWARDED 2011

FACULTY START-UP

Reed Institute, dba Reed College
Start-Up Research Package for New Position in Biology
Scientific Research > Faculty Start-Up | Portland, OR | $30,000

Seattle University
Start-Up Research Package for New Position in Cell & Molecular Biology
Scientific Research > Faculty Start-Up | Seattle, WA | $30,000

University of Puget Sound
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Tacoma, WA | $30,000

Whitworth University
Start-Up Research Package for New Position in Chemistry
Scientific Research > Faculty Start-Up | Spokane, WA | $25,000

GRANTS AWARDED 2011

EXCEPTIONAL OPPORTUNITY

Oregon Health & Science University Foundation
Medical Research Support
For a study of the genetics of autism
Scientific Research > Exceptional Opportunity | Portland, OR | $50,000

Oregon State University
Data Collection to Study the Emerging Role of Zinc-Containing Metalloproteins in Human Diseases
To enhance NIH grant application
Scientific Research > Exceptional Opportunity | Corvallis, OR | $50,000

Oregon State University
Support for Coastal Marine Research
For studies of oxygen uptake at the ocean floor
Scientific Research > Exceptional Opportunity | Corvallis, OR | $50,000

TrustFacts
In 2011 the Trust crossed the threshold of $650 million in grants to over 2,000 organizations through more than 4,750 grants.

TrustFacts
The average growth rate of the Murdock Trust assets value after grants and administrative expenses have been paid out is 6.92 percent, while the average inflation rate since inception is 4.1 percent.

In 2011 the Trust crossed the threshold of $650 million in grants to over 2,000 organizations through more than 4,750 grants.
**Grants Awarded by State in 2011**

<table>
<thead>
<tr>
<th>State</th>
<th>Number of Grants</th>
<th>Amount Granted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alaska</td>
<td>12</td>
<td>$1,790,000</td>
</tr>
<tr>
<td>Idaho</td>
<td>17</td>
<td>$3,053,577</td>
</tr>
<tr>
<td>Montana</td>
<td>26</td>
<td>$4,233,000</td>
</tr>
<tr>
<td>National</td>
<td>28</td>
<td>$4,883,178</td>
</tr>
<tr>
<td>Oregon</td>
<td>80</td>
<td>$10,839,600</td>
</tr>
<tr>
<td>Washington</td>
<td>70</td>
<td>$8,655,061</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>233</strong></td>
<td><strong>$33,454,416</strong></td>
</tr>
</tbody>
</table>

**Grants Awarded by Type in 2011**

<table>
<thead>
<tr>
<th>Type</th>
<th>Number of Grants</th>
<th>Amount Granted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts &amp; Culture</td>
<td>12</td>
<td>$2,041,700</td>
</tr>
<tr>
<td>Education</td>
<td>38</td>
<td>$7,716,100</td>
</tr>
<tr>
<td>Health &amp; Human Services</td>
<td>127</td>
<td>$18,270,116</td>
</tr>
<tr>
<td>Scientific Research</td>
<td>56</td>
<td>$5,426,500</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>233</strong></td>
<td><strong>$33,454,416</strong></td>
</tr>
</tbody>
</table>

*Trust Matching Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.*
People at the Trust

Trustees

JOHN CASTLES
JEFFREY GRUBB
LYNWOOD SWANSON

Executive Staff

Steven G. W. Moore
Executive Director

Julie Cieloha
Chief Financial Officer

Jim Martin
Chief Investment Officer

Dana Miller
Senior Program Director for Grant Programs

Terry Stokesbary
Senior Program Director for Enrichment Initiatives
**People at the Trust**

**Program Directors**

- Dave Coleman  
  Program Director
- Kit Gillem  
  Program Director
- Bart Hadder  
  Program Director
- Jan Kennedy  
  Program Director
- Jill Tatum  
  Program Director
- Hugh Vander Plas  
  Program Director

**Program Staff**

- Colleen Allbee  
  Technology Coordinator
- Camille Cotton  
  Program Assistant
- Sheila Flannigan  
  Program Assistant
- Kathy Freitas  
  Executive Assistant
- Marybeth Stewart Goon  
  Senior Program Assistant
- Mary Hill  
  Program Assistant
- Conner Peckham  
  Administrative Assistant and Receptionist
People at the Trust

Investment and Finance Staff

Karen deRenne
Senior Accountant

Jennifer Larson
Investment & Finance Specialist

Mark Pyatt
Investment Analyst

Adjunct Staff

Senior fellows and visiting scholars contribute to the work of the Trust by advising on programs, serving on panels, and providing connections to key resources

Jay Barber
Senior Fellow

Michael McGill
Visiting Scholar

Kent Thornburg
Senior Fellow

John Van Zytveld
Senior Fellow
The M. J. Murdock Charitable Trust embraces a long-term investment strategy (see strategic asset allocation), focusing on total return and using “best of breed” outside investment managers. As illustrated in the accompanying graphs, the Trust’s commitment to a long-term, well-diversified plan has resulted in growth in assets from under $100 million in 1975 to nearly $800 million as of December 31, 2011.

The opportunity to work with some of the brightest investment minds in the world—our investment managers—is truly a blessing. The collective result they have achieved is only surpassed by their dedication to our mission. It is an honor to be their client.

We are fortunate to be governed by Trustees who “get it” and are willing to think outside the box to help create investment mandates focusing on making money (total return) while minimizing risk. Their willingness to embrace such mandates has been invaluable to the Trust’s long-term success. It is a privilege to be a small part of managing the Trust’s investment program and to work for a supportive executive director and with a talented and committed staff, all of whom are dedicated to maximizing our grantmaking potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer
Assets and Qualifying Distributions

<table>
<thead>
<tr>
<th>Year</th>
<th>Assets</th>
<th>Total Qualifying Distributions</th>
<th>Grants Paid</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(Millions)

- 1975: $100
- 1976: $90
- 1977: $80
- 1978: $70
- 1979: $60
- 1980: $50
- 1981: $40
- 1982: $35
- 1983: $30
- 1984: $25
- 1985: $20
- 1986: $15
- 1987: $10
- 1988: $5
- 1989: $1
- 1990: $0
- 1991: $0
- 1992: $0
- 1993: $0
- 1994: $0
- 1995: $0
- 1996: $0
- 1997: $0
- 1998: $0
- 1999: $0
- 2000: $0
- 2001: $0
- 2002: $0
- 2003: $0
- 2004: $0
- 2005: $0
- 2006: $0
- 2007: $0
- 2008: $0
- 2009: $0
- 2010: $0
- 2011: $0
Assets/Cumulative Grants Approved

Millions

- Assets
- Cumulative Grants Approved
Cumulative Grant Payments & Growth in Net Assets Since Inception

Net Assets + Cumulative Grant Payments

Net Assets

Cumulative Grant Payments

Millions

Investment Managers

Risk Bucket I – Low Risk
- Common Sense Investment Management, LLC (1999)
- TCW/Metropolitan West Asset Management, LLC (1997)

Risk Bucket II – Medium Risk
- Acorn Investors, LLC (2004)
- Allianz Global Investors Capital, LLC (1991)
- Calamos Investments, LLC (2011)
- Commonfund Realty, Inc. (2006)
- KSL Capital Partners, LLC (2005)
- Pinnacle Associates Ltd. (2000)
- VEF Advisors, LLC (1998)
- W.P. Stewart & Co., Ltd. (1988)
- Zevenbergen Capital Investments, LLC (1994)

Risk Bucket III – High Risk
- ABRY Partners, LLC (2001)
- Algiers Private Equity (2000)
- Alchemy Special Opportunities, LLP (2007)
- AXA Private Equity (1999)
- Coller Capital (2002)
- Endeavour Capital (2000)
- Endurance Capital (1998)
- First Reserve Corporation (1998)
- Knightsbridge Advisers, LLC (1997)
- New Venture Partners, LLC (2005)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Technology Partners (2000)

(Years indicate relationship inception)
Strategic Asset Allocation

Risk Bucket 1
Capital Preservation
- Cash
- Alternative Cash
- Fixed Income Relative Value
- Hedge Funds
- Long U.S. Treasuries

Risk Bucket 2
Equities/Value-Added Real Estate
- Diversified Style Disciplines
- Domestic & Global Mandates
- Long/Short
- Specialized Equity Portfolios
- Value-Added Real Estate
- Equity-Minority Interest

Risk Bucket 3
Alternative Investments
- Domestic & International Private Equity
- Distressed Securities
- Venture Capital, Buyouts, and Special Situations including Energy, Natural Resources, Media, and Business Services

Target Allocation

<table>
<thead>
<tr>
<th>Bucket</th>
<th>15%</th>
<th>50%</th>
<th>35%</th>
</tr>
</thead>
</table>

Actual Allocation

<table>
<thead>
<tr>
<th>Bucket</th>
<th>18%</th>
<th>39%</th>
<th>43%</th>
</tr>
</thead>
</table>
To make an application to the Trust, the following four steps should be done:

1. Review your organization’s potential eligibility to apply to the Trust.
2. Determine the potential match of your project with Trust interests and limitations.
4. If eligible, complete and submit an application.

**Step 1: Is your organization eligible to apply for a grant?**

Requests for grants are considered from organizations that fit with current Trust interest and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code (an explanation regarding this IRS Code is available in the Toolbox on our website). Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources. Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the Grants section of the Trust’s website or call the Trust office at 360.694.8415.

**Step 2: Is the project for which you seek support within Trust interests?**

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current Trust interest is generally reflected in past successes. To review a list of recently funded projects, please visit the Grants Awarded section of the Trust’s website. The Funding Priorities page will provide additional guidance to what requests are and are not generally considered. Additionally, be sure to review Writing Great Grants, a guide to successful grantwriting.

**Step 3: Prepare and submit a Letter of Inquiry**

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of Trust interest, you should consider submitting a Letter of Inquiry.

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interest and guidelines to warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed and you can expect a response within about three weeks.

**Step 4: Complete and submit an application.**

If you receive an invitation to submit a full application, you will be given instructions on how to download the application form from the Trust’s website using the password provided.
GUIDELINES FOR GRANTSEEKERS

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project. Once the application is received, the rest of the process, including the site visit, usually takes six to nine months.
Our Benefactor

While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences… I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening a box of hand-written records on a shelf in our offices, we see his heart for others—a wide variety of organizations he believed worthy of his support, and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave in 1966 to the Portland Chamber of Commerce 32 years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as “The Greatest Generation,” he also knew the importance of sacrifice, generosity, democratic freedoms, civic investment, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust; he left a legacy, which is still being written.
Mailing Address
M. J. Murdock Charitable Trust
PO Box 1618
Vancouver, Washington 98668

Office Location
M. J. Murdock Executive Plaza
703 Broadway, Suite 710
Vancouver, Washington 98660

Contact
T 360.694.8415
F 360.694.1819
www.murdock-trust.org

* On the cover: Western Rivers Conservancy’s John Day River Project permanently protects more than 16 river miles and 16,000 acres of riparian and shrub-steppe habitat for fish, wildlife, and people. Photo by Peter Marbach