PARTNERING WITH THOSE WHO SERVE THE COMMON GOOD

2013
What a remarkable year. I love the idea of annual reports. They give us the opportunity to pause... focus... and reflect. These are things we don’t do particularly well in our “hurry up,” “what’s the latest?” culture.

One of my favorite writers is at University of St. Andrews in Scotland. Professor N.T. “Tom” Wright made a challenging and inspiring insight when he observed:

What finally changes the world right now is flesh—words with skin on them! Words that hug you and cry with you; words that play with you and love you; words that rebuke you and eat with you. Words with flesh on them remain the most powerful force in the world.

As you read through this report, you will see some inspirational and awe-inspiring ways that people in the Northwest have “put flesh on words” in creative ways, or as we sometimes say, “They brought the mission to life!” in some circles, all of this gets described as civic engagement or volunteerism or getting involved. They are all expressions of the tangible ways the weaving of the fabric of a healthy and verdant culture happens.

Thriving communities consist of nonprofits, businesses, government, educators, churches, and neighborhoods navigating the changing times and doing the hard work of collaboration. We are privileged at the Murdock Trust to get to see this happen all around the Northwest.

We celebrate the leaders, boards, volunteers, and others connected to all of the organizations in this report. We are deeply appreciative of the chance to partner with you!

Steven G.W. Moore
Executive Director
While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, "After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world."

“A person’s work must be perceived and understood as an integral part of life itself.” –Jack Murdock
Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit, which is still being harvested today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, 32 years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people better able to solve society’s problems and make significant contributions to our world.

His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the region. Simply by opening a box of hand-written records on a shelf in our offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and one of the guides to our philanthropy today.

So it is that both Jack’s wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as “The Greatest Generation,” he also knew the importance of sacrifice, generosity, democratic freedoms, civic engagement, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust; he left a legacy, which is still being written.
As we look back on 2013, we see remarkable service being done throughout the Northwest by people who serve in widely diverse groups of nonprofit organizations committed to impacting the lives of individuals, families, and communities.

In this report you will learn more about groups like:

- **All-Star Orchestra Summit**, led by Gerard Schwarz, bringing music into our world in creative new ways
- **Classroom Law Project**, teaching students the building blocks of a healthy democracy
- **Ethics and Public Policy Center**, which educates media leaders on religion and culture
- **Freshwater Trust**, modeling best practices in conservation and collaboration in sensible ways
- Lee Hood and his colleagues at **Institute for Systems Biology**, who are doing breakthrough work in pioneering P4 medicine (predictive, preventive, personalized, and participatory) at a time when health care is experiencing major change

They, along with nearly 300 grantees, are partners in the mission Jack Murdock passed to those of us at the Trust: “To nurture and enrich the educational, cultural, spiritual, and social life of individuals, families, and communities in creative and sustainable ways.”

*Grants to organizations whose work impacts the Pacific Northwest.

**Trust Matching Gifts Program**: $520,289

Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.

*Includes Trust Matching Gifts. Does not include $1,000,000 Program Related Investment.

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**Total Grants**: $36,091,309

**Grants Awarded**: 263

**Alaska**: 13

**Idaho**: 29

**Montana**: 28

**Oregon**: 98

**Washington**: 78

**National**: 17

**Total Grants**: $36,091,309

*Includes Trust Matching Gifts. Does not include $1,000,000 Program Related Investment.

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**Alaska**: $2,600,000

**Idaho**: $3,225,828

**Montana**: $4,873,900

**Oregon**: $12,317,218

**Washington**: $10,075,574

**National**: $2,478,500

**Trust Matching Gifts Program**: $520,289
ARTS & CULTURE

GRANTS:

12

$1,676,864

Clockwise from top left: All-Star Orchestra Summit music education; Hollywood Theatre dance performance; The Portland Ballet’s young dancers; Egyptian Theatre Preservation Association theater renovation; Museum of Glass young artists
## ARTS & CULTURE

<table>
<thead>
<tr>
<th>Organization</th>
<th>Project</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alaska Center for the Performing Arts, Inc.</td>
<td>Improve Acoustics</td>
<td>Anchorage, AK</td>
<td>$250,000</td>
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<tr>
<td>All-Star Orchestra Summit</td>
<td>Website Development</td>
<td>Seattle, WA</td>
<td>$250,000</td>
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<tr>
<td>Bozeman School District #7</td>
<td>Theater Renovation</td>
<td>Bozeman, MT</td>
<td>$200,000</td>
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<td>Clatskanie Foundation</td>
<td>Historic Building Renovation</td>
<td>Clatskanie, OR</td>
<td>$250,000</td>
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<tr>
<td>Egyptian Theatre Preservation Association</td>
<td>Capital Improvements</td>
<td>Coos Bay, OR</td>
<td>$150,000</td>
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<tr>
<td>Film Action Oregon dba Hollywood Theatre</td>
<td>New Digital Cinema Projection System</td>
<td>Portland, OR</td>
<td>$70,000</td>
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<tr>
<td>Franklin County Theatre/Arts Council, Inc.</td>
<td>New Seating and Stage Amenities</td>
<td>Preston, ID</td>
<td>$60,000</td>
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<tr>
<td>Hockaday Museum of Art</td>
<td>New Equipment</td>
<td>Kalispell, MT</td>
<td>$55,000</td>
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<tr>
<td>Liberty Restoration, Inc.</td>
<td>Second Floor Renovation</td>
<td>Astoria, OR</td>
<td>$150,000</td>
</tr>
<tr>
<td>Lincoln Theatre Center Foundation</td>
<td>New Digital Cinema Projection System</td>
<td>Mount Vernon, WA</td>
<td>$29,364</td>
</tr>
<tr>
<td>Museum of Glass</td>
<td>New Staff</td>
<td>Tacoma, WA</td>
<td>$142,500</td>
</tr>
<tr>
<td>The Portland Ballet</td>
<td>Facility Expansion</td>
<td>Portland, OR</td>
<td>$70,000</td>
</tr>
</tbody>
</table>

> Since its inception in 1975, the Trust has awarded $49,519,349 through 396 grants to support arts and culture in the Pacific Northwest.
EDUCATION

GRANTS:

41

$9,007,800*

* Does not include $1,000,000 Program Related Investment

Clockwise from top left: Experience Learning Community performance; All Classical Public Media equipment installation; Museum of History and Industry exhibit; ScienceWorks Hands-On Museum student program; Westside Christian High School science labs; Northwest University science building; Sound Experience ship restoration (photo by Elizabeth Becker of Seaport Photography)
### EDUCATION

**FORMAL:**
- **Alaska Pacific University**
  - Facility Renovation
  - For applied field research for students and faculty
  - Anchorage, AK
  - $225,000

- **Archbishop Francis Norbert Blanchet School**
  - dba Blanchet Catholic School
  - Instructional Technology
  - To serve students
  - Salem, OR
  - $50,000

- **Clark Community College District 14 Foundation**
  - New Equipment
  - To expand dental hygiene department
  - Vancouver, WA
  - $250,000

- **College of Idaho, Inc.**
  - Science Center Renovation
  - To enhance student learning and research
  - Caldwell, ID
  - $750,000

- **French American International School**
  - Instructional Technology Enhancements
  - To serve students
  - Portland, OR
  - $50,000

- **Montana Bible College**
  - Facility Renovation
  - For married student housing and library expansion
  - Bozeman, MT
  - $300,000

- **North Park University**
  - New Science and Community Life Center
  - For curricular and co-curricular learning
  - Chicago, IL
  - $350,000

- **Northwest University**
  - Laboratory Equipment
  - For science program improvements
  - Kirkland, WA
  - $70,500

- **Oregon Tech Development Foundation**
  - Laboratory Equipment
  - For renewable energy engineering program
  - Klamath Falls, OR
  - $234,500

- **Pacific Northwest College of Art**
  - New Staff
  - To enhance web visibility and communications
  - Portland, OR
  - $119,000

- **University of Puget Sound**
  - Facility Expansion
  - For intercollegiate and recreational programming
  - Tacoma, WA
  - $300,000

- **Victory Academy**
  - New Staff
  - To serve children with autism spectrum
  - Tualatin, OR
  - $96,000

- **Westside Christian High School, Inc.**
  - Science Lab Construction
  - To expand educational opportunities
  - Lake Oswego, OR
  - $250,000

**INFORMAL:**
- **All Classical Public Media, Inc.**
  - New Equipment and Leasehold Improvement
  - To improve radio programming
  - Portland, OR
  - $150,000

- **Arctic Broadcasting Association**
  - Facility Construction
  - To increase earned revenue
  - Nome, AK
  - $150,000

- **Basque Museum and Cultural Center, Inc.**
  - New Education Staff
  - To share cultural heritage
  - Boise, ID
  - $90,000

- **Christian Media Ministries, Inc.**
  - New Equipment
  - For radio programming in the Gallatin Valley
  - Belgrade, MT
  - $62,000

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Through 1,216 grants totaling $261,343,204, the Trust has supported education efforts in the region.
EDUCATION

Classroom Law Project
New Development and Communications Staff
To promote youth civics education
Portland, OR
$180,000

Discovery Institute
Center for Wealth, Poverty, and Morality
For free enterprise education
Seattle, WA
$300,000

Ethics and Public Policy Center, Inc.
Program Support
To educate the media on faith and culture
Washington, DC
$225,000

Experience Learning Community
New Staff
To manage enterprise development initiative
Seattle, WA
$250,000

Foss Waterway Seaport
Facility Renovation
To expand program capacity
Tacoma, WA
$250,000

Leadership Institute
Expand Youth Leadership School
To promote college students’ civic engagement
Arlington, VA
$200,000

Montana Natural History Center, Inc.
Building Renovation
For improved education programs
Missoula, MT
$200,000

Philanthropy Northwest
Technology Improvements
To enhance communication
Seattle, WA
$50,000

Political Economy Research Center, Inc. dba Property Environment Research Center
Building Purchase and Remodel
To promote free market environmentalism
Bozeman, MT
$200,000

ScienceWorks Hands-On Museum
Capital Improvement
To expand services to students and families
Ashland, OR
$250,000

Institute for Justice
Capital Campaign
To advance the cause of liberty
Washington, DC
$1.3 million

Foundation Center
Public Service Programs
To support the non-profit and philanthropic community
New York, NY
$90,000

Historical Society of Seattle and King County dba Museum of History and Industry
Exhibit Fabrication
To educate visitors
Seattle, WA
$400,000

Idaho State University
Idaho Natural History Museum Project
To digitize collections
Pocatello, ID
$266,000

National Right to Work Legal Defense and Education Foundation, Inc.
Program Support
To provide education and professional services
Springfield, VA
$210,000

Oregon Historical Society
Capital Infrastructure
To preserve collections
Portland, OR
$250,000

Oregon WWII Memorial Foundation, Inc.
Memorial Construction
To honor veterans and educate visitors
Portland, OR
$200,000

Philanthropy Northwest
Technology Improvements
To enhance communication
Seattle, WA
$50,000

Political Economy Research Center, Inc. dba Property Environment Research Center
Building Purchase and Remodel
To promote free market environmentalism
Bozeman, MT
$200,000

ScienceWorks Hands-On Museum
Capital Improvement
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$1.3 million

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Capital Infrastructure
To preserve collections
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Oregon WWII Memorial Foundation, Inc.
Memorial Construction
To honor veterans and educate visitors
Portland, OR
$200,000

Philanthropy Northwest
Technology Improvements
To enhance communication
Seattle, WA
$50,000

Political Economy Research Center, Inc. dba Property Environment Research Center
Building Purchase and Remodel
To promote free market environmentalism
Bozeman, MT
$200,000

ScienceWorks Hands-On Museum
Capital Improvement
To expand services to students and families
Ashland, OR
$250,000

Institute for Justice
Capital Campaign
To advance the cause of liberty
Washington, DC
$1.3 million
EDUCATION

Sealaska Heritage Institute
Cultural Center Construction
To promote Southeast Alaska Native cultures
Juneau, AK
$500,000

Seattle Aquarium Society Seas
Harbor Seals Exhibit
To educate visitors
Seattle, WA
$250,000

Sequim Community Broadcasting
New Transmission Tower
To expand audience
Sequim, WA
$80,000

Sound Experience
Ship Restoration
To promote marine education
Port Townsend, WA
$175,000

Tacoma Art Museum
Facility Expansion
For new galleries and plaza
Tacoma, WA
$400,000

Washington Legal Foundation
Program Support
To promote principles of a free market economy
Washington, DC
$250,000

Western Washington Forest Industries Museum, Inc.
New Steam Locomotive Museum
To educate the public
Tacoma, WA
$150,000

Woodland Park Zoological Society
New Staff
For early learning initiative
Seattle, WA
$184,000

PROGRAM RELATED INVESTMENT:
Westside Christian High School
Facility Construction
To expand educational opportunities
Lake Oswego, OR
$1,000,000
HEALTH & HUMAN SERVICES

GRANTS: 134
$17,369,656

Clockwise from top left: Boy Scouts Cascade Pacific Council youth participant; Emergency Food Network of Tacoma greenhouse (photo by Matty Photography); Happy Canyon Foundation pageant princesses; Wallowa County Health Care critical care center; Union Gospel Mission of Yakima new dental facility; American Prairie Foundation wildlife reserve; Peak 7 Adventures program expansion.
HEALTH & HUMAN SERVICES

4word
New Staff
To establish Northwest office
Dallas, TX
$184,000

Africa New Life Ministries International
Development Program Expansion
To increase support for Rwandans
Portland, OR
$108,000

Agros International
Expand Development Program
To enhance community development work in Central America
Seattle, WA
$214,000

Albertina Kerr Centers
Facilities Construction
To expand and improve mental health services
Portland, OR
$250,000

Aldersgate Conference Center
New Lodge Construction
To expand guest capacity
Turner, OR
$125,000

Aldelon International, Inc.
New Staff
To expand global social enterprise
Eagle, ID
$450,000

American National Red Cross,
Greater Idaho Chapter
New Equipment
For disaster relief services
Boise, ID
$50,400

American Prairie Foundation
Camp Improvements
To accommodate scientists, students, and visitors
Bozeman, MT
$50,000

Barrett Hospital and HealthCare
Imaging Equipment
To serve rural Montana patients
Dillon, MT
$65,000

Big Brothers Big Sisters Northwest
New Staff
To expand Beyond School Walls program
Portland, OR
$200,000

Birch Community Services, Inc.
Establish Development Program
To support client self-sufficiency
Portland, OR
$162,000

Blue Mountain Community Foundation
New Staff
To support new giving programs
Walla Walla, WA
$48,300

Boise Bicycle Project Incorporated
Capital Improvements
To Improve program
Boise, ID
$35,000

Bonneville Environmental Foundation
New Staff
To expand renewable energy school program
Portland, OR
$130,000

Boy Scouts of America,
Cascade Pacific Council
New Staff
To expand youth participation
Portland, OR
$142,000

Bozeman Deaconess Foundation
Facility Construction
To improve cancer treatment
Bozeman, MT
$250,000

Brother Francis Shelter Kodiak, Inc.
New Addition
To expand kitchen and dining capacity
Kodiak, AK
$175,000
### HEALTH & HUMAN SERVICES

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Location</th>
<th>Amount</th>
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<tbody>
<tr>
<td><strong>C3 Leaders</strong></td>
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<tr>
<td>New Training Program</td>
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<tr>
<td>To offer Christian principles to business leaders</td>
<td>Seattle, WA</td>
<td>$180,000</td>
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<td><strong>Camp Bethel</strong></td>
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<tr>
<td>New Staff</td>
<td>Hoquiam, WA</td>
<td>$64,000</td>
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<td>To enhance organizational capacity</td>
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<td><strong>Camp Lutherwood Association</strong></td>
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<tr>
<td>New Development Staff</td>
<td>Cheshire, OR</td>
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<tr>
<td>For program support</td>
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<tr>
<td><strong>Center for Alaskan Coastal Studies</strong></td>
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<tr>
<td>Capital Improvement</td>
<td>Homer, AK</td>
<td>$135,000</td>
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<tr>
<td>To support environmental education</td>
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<tr>
<td><strong>Central Douglas County Family YMCA</strong></td>
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<td>Replacement Equipment</td>
<td>Roseburg, OR</td>
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<td>To improve aquatics facility</td>
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<td><strong>Clallam County Hospital District No. 1 dba Forks Community Hospital</strong></td>
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<td>Mammography Equipment</td>
<td>Forks, WA</td>
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<td>To better serve rural patients</td>
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<tr>
<td><strong>Climate Conservation dba Center for Large Landscape Conservation</strong></td>
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<td>New Staff</td>
<td>Bozeman, MT</td>
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<td>To establish interstate wildlife corridors</td>
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<td><strong>Clydehurst Christian Ranch, Inc.</strong></td>
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<td>New Conference Center</td>
<td>Billings, MT</td>
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<tr>
<td>To enhance camper services</td>
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<td><strong>Community Foundation for Southwest Washington</strong></td>
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<td>Technology Enhancements</td>
<td>Vancouver, WA</td>
<td>$70,000</td>
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<td>To advance philanthropy</td>
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<td><strong>Community Health Care</strong></td>
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<td>New Hilltop Regional Health Center</td>
<td>Tacoma, WA</td>
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<td>To serve urban patients</td>
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<td><strong>Crisis Pregnancy Center of Skagit County dba Pregnancy Choices</strong></td>
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<td>Facility Renovation</td>
<td>Mount Vernon, WA</td>
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<td>To serve families</td>
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<td><strong>Degrees of Change</strong></td>
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<td>Program Expansion</td>
<td>Tacoma, WA</td>
<td>$171,000</td>
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<td>To improve students’ access to college</td>
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<td><strong>DePaul Industries</strong></td>
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<tr>
<td>New Equipment</td>
<td>Portland, OR</td>
<td>$200,000</td>
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<td>To serve adults with disabilities</td>
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<td><strong>Easter Seals-Goodwill Northern Rocky Mountain, Inc.</strong></td>
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<td>Facility Renovation</td>
<td>Great Falls, MT</td>
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<tr>
<td>To serve children and adults with disabilities</td>
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<tr>
<td><strong>Ecotrust</strong></td>
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<tr>
<td>New Staff and Consultants</td>
<td>Portland, OR</td>
<td>$238,000</td>
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<td>For an online marketplace of environmental solutions</td>
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<td><strong>Elgin Health District</strong></td>
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<td>Dental Equipment</td>
<td>Elgin, OR</td>
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<tr>
<td>To expand rural patient care</td>
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<td><strong>Emergency Food Network of Tacoma and Pierce County</strong></td>
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<tr>
<td>New Equipment</td>
<td>Lakewood, WA</td>
<td>$50,000</td>
</tr>
<tr>
<td>To increase distribution of perishable food</td>
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</table>
Family YMCA of Baker County  
New Facility Construction  
To expand community services  
Baker City, OR  
$125,000

Food for Lane County  
New Equipment  
To protect food supply  
Eugene, OR  
$60,000

Freshwater Trust  
New Staff  
For conservation program growth  
Portland, OR  
$168,000

Friends of the Children - Portland  
New Staff  
To expand mentoring programs to Clark County  
Portland, OR  
$185,000

Gethsemane Lutheran Church  
Facility Renovation  
For Hope Center programs  
Seattle, WA  
$150,000

Girl Scouts of Alaska  
Camp Singing Hills Construction  
To improve program opportunities for scouts and volunteers  
Anchorage, AK  
$143,000

Girl Scouts of Oregon and Southwest  
Washington, Inc.  
New Development Staff  
Expand major gifts program  
Portland, OR  
$168,000

Great Falls Rescue Mission  
New Staff  
To serve individuals and families  
Great Falls, MT  
$193,000

Great Land Trust, Inc.  
New Staff  
To expand land protection program  
Anchorage, AK  
$175,000

Habitat for Humanity of Flathead Valley  
ReStore Expansion  
To support programs  
Kalispell, MT  
$42,000

Happy Canyon Foundation, Inc.  
Facility Improvements  
For pageant visitor access and safety  
Pendleton, OR  
$250,000

HealthPoint  
New Des Moines Clinic  
To serve low-income patients  
Renton, WA  
$175,000

HELP Committee and Boys & Girls Club of the Hi-Line  
Facility Expansion and Renovation  
To increase afterschool programs  
Havre, MT  
$250,000

Helping Hands Christian Community Outreach Centers  
Establish Development Program  
To expand re-entry programs  
Seaside, OR  
$111,000

Housecall Providers, Inc.  
New Development Staff  
To expand services to homebound and disabled patients  
Portland, OR  
$185,000

I Have a Dream Foundation - Oregon  
New Staff  
To serve aspiring high school students  
Portland, OR  
$196,500

Intermountain Deaconess Children's Services  
Residential Treatment Facility Construction  
To expand mental health services in Kalispell  
Helena, MT  
$250,000
InterVarsity Christian Fellowship - USA
Donor Expansion Program
To support campus program
Madison, WI
$250,000

Klamath Basin Rangeland Trust
Film Production
For Klamath River restoration story
Klamath Falls, OR
$60,000

InvestED
Technology Enhancement
To serve middle and high school students
Seattle, WA
$125,000

Klickitat County Public Hospital District No. 1
New Imaging Equipment
To serve rural patients
Goldendale, WA
$107,000

Jonah Ministries
Camp Expansion
To increase capacity
Trout Lake, WA
$105,000

Lee Pesky Learning Center, Inc.
New Staff
To serve children with learning differences
Boise, ID
$181,000

Jubilee Reach
Establish Development Program
To advance community outreach
Bellevue, WA
$200,000

Luis Palau Association
New Staff
To support Alaska service outreach
Portland, OR
$200,000

Kenaitze Indian Tribe
New Wellness Center
To serve the Central Kenai Peninsula
Kenai, AK
$250,000

Manilaq Association
New Imaging Equipment
To serve rural northwest Alaska patients
Kotzebue, AK
$150,000

Mid-Willamette Family YMCA, Inc.
New Facility
To serve children and families
Albany, OR
$250,000

Military Community Youth Ministries
Program Expansion
To serve military youth in the Pacific Northwest
Colorado Springs, CO
$150,000

Mt. Hood Kiwanis Camp, Inc.
New Staff
To serve children and adults with disabilities
Portland, OR
$120,000

Monastery of St. Gertrude, Motherhouse and Novitiate
Capital Improvements
For energy conversion
Cottonwood, ID
$82,000

Montana Nonprofit Association, Inc.
Special Track for Nonprofit Support Organizations
To serve nonprofit board and staff members
Helena, MT
$150,000

Milk River, Inc.
Facility Expansion
To serve adults with developmental disabilities
Glasgow, MT
$175,000

The Trust has supported nonprofit organizations in the health and human services sector over the past 38 years through 2,450 grants totaling $269,493,242.
<table>
<thead>
<tr>
<th>Organization Name</th>
<th>New Project/Program</th>
<th>Location</th>
<th>Funding</th>
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<tbody>
<tr>
<td>My Father’s House, A Community Shelter, Inc.</td>
<td>New Facility</td>
<td>Gresham, OR</td>
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<td>National Forest Foundation</td>
<td>Expand Development Program</td>
<td>Missoula, MT</td>
<td>$240,000</td>
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<td>New Earth/Tierra Nueva</td>
<td>Facility Purchase</td>
<td>Burlington, WA</td>
<td>$178,000</td>
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<td>Nonprofit Association of Oregon</td>
<td>Special Track for Nonprofit Support Organizations</td>
<td>Portland, OR</td>
<td>$300,000</td>
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<tr>
<td>Oregon Native American Business and Entrepreneurial Network</td>
<td>New Staff</td>
<td>Portland, OR</td>
<td>$165,000</td>
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<tr>
<td>Pacific Communities Health District</td>
<td>Education Center Construction</td>
<td>Newport, OR</td>
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<tr>
<td>Peak 7 Adventures</td>
<td>New Equipment</td>
<td>Spokane, WA</td>
<td>$83,000</td>
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<tr>
<td>Portland Rescue Mission</td>
<td>New Shelter Staff</td>
<td>Portland, OR</td>
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<td>Poverello Center, Inc.</td>
<td>Medical Clinic</td>
<td>Missoula, MT</td>
<td>$200,000</td>
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<td>Rural Development Institute dba Landesa</td>
<td>New Staff</td>
<td>Seattle, WA</td>
<td>$220,000</td>
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<tr>
<td>Salem Free Medical Clinic</td>
<td>Establish Development Program</td>
<td>Salem, OR</td>
<td>$79,000</td>
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<tr>
<td>Salvation Army Cascade Division</td>
<td>Facility Construction</td>
<td>Happy Valley, OR</td>
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<td>Sawtooth Society, Inc.</td>
<td>New Staff</td>
<td>Stanley, ID</td>
<td>$85,000</td>
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<td>Silverton Health</td>
<td>New Equipment</td>
<td>Silverton, OR</td>
<td>$135,000</td>
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<tr>
<td>Skagit Valley Hospitality House Association dba Friendship House</td>
<td>New Program Staff</td>
<td>Mount Vernon, WA</td>
<td>$94,000</td>
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<tr>
<td>Social Venture Partners Portland</td>
<td>New Staff</td>
<td>Portland, OR</td>
<td>$259,000</td>
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<tr>
<td>Social Venture Partners Portland</td>
<td>For kindergarten readiness initiative</td>
<td>Portland, OR</td>
<td>$259,000</td>
</tr>
</tbody>
</table>

**HEALTH & HUMAN SERVICES**
**HEALTH & HUMAN SERVICES**

**SonBridge Community Center**  
Health Education Center Construction  
To serve low-income persons  
College Place, WA  
$200,000

**Syringa General Hospital and Clinics**  
CT and X-Ray Equipment  
To improve patient care  
Grangeville, ID  
$225,000

**Tacoma-Pierce County Chaplaincy**  
New Staff  
To recruit and train volunteers  
Fircrest, WA  
$69,000

**Teton Valley Health Care, Inc.**  
New Imaging Equipment  
To improve services for rural patients  
Driggs, ID  
$125,000

**Therapy Works NW, Inc.**  
Leasehold Improvements  
To serve children with physical or behavioral disabilities  
Gresham, OR  
$50,000

**Union Gospel Mission of Yakima Washington**  
New Dental Facility  
To serve uninsured patients  
Yakima, WA  
$180,000

**Veritas Forum, Inc.**  
New Staff  
To serve college students and faculty  
Cambridge, MA  
$162,000

**Wallowa County Health Care District**  
New Equipment  
To improve critical care for residents and visitors  
Enterprise, OR  
$80,000

**Wallowa County Health Care District**  
New Equipment  
To improve critical care for residents and visitors  
Enterprise, OR  
$80,000

**Warm Beach Christian Camps and Conference Center**  
New Field Staff  
To increase guest participation  
Stanwood, WA  
$107,000

**Whatcom Community Foundation**  
Expand Development Program  
For improved fundraising and communication  
Bellingham, WA  
$181,000

**Wild Salmon Center**  
Senior Communications Manager  
To advance salmon conservation  
Portland, OR  
$170,000

**Young Men’s Christian Association**  
New Staff  
To revitalize core values  
Portland, OR  
$291,000

**Young Men’s Christian Association of Columbia-Willamette**  
New Staff  
To revitalize core values  
Portland, OR  
$291,000

**Young Men’s Christian Association of Pierce and Kitsap Counties**  
New Dining Hall  
To increase Camp Seymour’s capacity  
Tacoma, WA  
$350,000

**Young Women’s Christian Association of Missoula**  
Thrift Store Expansion  
To increase services to women and children  
Missoula, MT  
$150,000

**Therapy Works NW, Inc.**  
Leasehold Improvements  
To serve children with physical or behavioral disabilities  
Gresham, OR  
$50,000

**Union Gospel Mission of Yakima Washington**  
New Dental Facility  
To serve uninsured patients  
Yakima, WA  
$180,000

**Veritas Forum, Inc.**  
New Staff  
To serve college students and faculty  
Cambridge, MA  
$162,000

**Wallowa County Health Care District**  
New Equipment  
To improve critical care for residents and visitors  
Enterprise, OR  
$80,000

**Young Men’s Christian Association of Boise**  
Horsethief Reservoir Camp Construction  
To expand camping season  
Boise, ID  
$250,000
Clockwise from top left: Depaul Industries new equipment; Freshwater Trust conservation program (photo by Sean O’Connor of Freesolo Collective); Peak 7 Adventures program expansion; Friends of the Children Portland mentoring program expansion; Wind Salmon Center salmon conservation (photo by Igor Shpilenok); Agros International community development in Central America; Degrees of Change Act 6 program; Girl Scouts of Alaska campers; YMCA of Boise camp construction; Peak 7 Adventures program expansion; Girl Scouts of OR and SW WA new staff; Great Land Trust land protection program; Warm Beach Christian Camps new field staff.
GENERAL SCIENTIFIC RESEARCH

GRANTS: $7,516,700

Clockwise from top left: Oregon Health and Science University undergraduate research program; Oregon Health and Science University super resolution microscope; Washington State University x-ray diffraction instrument; University of Alaska Fairbanks river research vessel and instrumentation.
<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Description</th>
<th>Location</th>
<th>Amount</th>
</tr>
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<tbody>
<tr>
<td>Montana State University Bozeman</td>
<td>New Scanning Auger Nanoprobe</td>
<td>Bozeman, MT</td>
<td>$427,000</td>
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<tr>
<td>Montana State University Bozeman</td>
<td>Purchase of Research Equipment</td>
<td>Bozeman, MT</td>
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<tr>
<td>Oregon Health and Science University Foundation</td>
<td>Multi-Spectral Super Resolution Microscope Construction</td>
<td>Portland, OR</td>
<td>$350,000</td>
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<tr>
<td>Oregon Health and Science University Foundation</td>
<td>Purchase of a Confocal Microscope</td>
<td>Portland, OR</td>
<td>$150,000</td>
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<tr>
<td>Oregon State University</td>
<td>New Near Ambient Pressure XPS</td>
<td>Corvallis, OR</td>
<td>$450,000</td>
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<tr>
<td>Portland State University</td>
<td>High Performance Computing System</td>
<td>Portland, OR</td>
<td>$350,000</td>
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<td>Puget Sound Blood Center and Program</td>
<td>Medical Research Equipment Purchase</td>
<td>Seattle, WA</td>
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<td>Reed Institute dba Reed College</td>
<td>Purchase of a Confocal Microscope</td>
<td>Portland, OR</td>
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<td>Seattle University</td>
<td>Purchase of Spectroscopy Instrumentation</td>
<td>Seattle, WA</td>
<td>$198,000</td>
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<td>University of Alaska-Fairbanks</td>
<td>Research Vessel Renovation and Instrumentation Purchase</td>
<td>Fairbanks, AK</td>
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<td>University of Idaho</td>
<td>Determination of Ensembles of Structures for Intrinsically Disordered Proteins</td>
<td>Moscow, ID</td>
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<td>University of Idaho</td>
<td>Exceptional opportunity grant</td>
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<tr>
<td>University of Idaho</td>
<td>Purchase of a Confocal Microscope</td>
<td>Moscow, ID</td>
<td>$142,500</td>
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<td>University of Montana Foundation</td>
<td>Establishing a Genomics Core Facility</td>
<td>Missoula, MT</td>
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<tr>
<td>University of Oregon Foundation</td>
<td>Purchase of Live Imaging Core Equipment</td>
<td>Eugene, OR</td>
<td>$475,000</td>
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<td>University of Washington</td>
<td>Engineering Research Equipment</td>
<td>Seattle, WA</td>
<td>$443,000</td>
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<tr>
<td>University of Washington</td>
<td>Medical Research Equipment Purchase</td>
<td>Seattle, WA</td>
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<tr>
<td>Washington State University Foundation</td>
<td>New Live-Small-Animal Imager</td>
<td>Pullman, WA</td>
<td>$369,600</td>
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<tr>
<td>Washington State University Foundation</td>
<td>X-Ray Diffraction Instrument Purchase</td>
<td>Pullman, WA</td>
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</tbody>
</table>

**General Scientific Research**
Enrichment Initiatives seek to nurture and strengthen sectors of particular interest to the Trust by addressing difficult and persistent issues, enhancing the quality and capacity of individual organizations, and improving the abilities and skills of those in positions of organizational leadership. The intent is for each initiative and its related programs to supplement the Trust’s grantmaking efforts and help fulfill its mission to enrich the quality of life in the Pacific Northwest. Enrichment programs are offered in the following areas:

- **Science Education**
  Enrichment grants and conferences in science education add value to the work done by secondary school teachers and higher education faculty and their students. Our science education enrichment programs are carried out through grants and supported by Trust-hosted and Trust-sponsored conferences. Programs include Murdock College Science Research Program, Partners in Science Program, Partners in Science Supplemental Program, Murdock College Research Program for Life Sciences, and Research Start-Up Grants for New Science Faculty.

- **Capacity Building**
  Nonprofit organizations operate in an increasingly complex society and marketplace. To assist them, the Trust provides Essentials of Development and Board Development programs to address critical issues in fundraising and board development.

- **Leadership Development**
  The Trust convenes leaders, educators, and advisors in order to help them meet the critical and persistent leadership needs faced by Northwest organizations. The Trust’s goal through its **Vision and Call**, **Women in Leadership**, and **Leadership Advance** programs is to develop more effective leaders who are better prepared to serve mission-based organizations and their communities.
PARTNERS IN SCIENCE
The Partners in Science Program allows high school science teachers in public and private schools to work with investigator mentors in science labs doing cutting-edge research, over the course of two summers, for the purpose of bringing the knowledge from the research lab into the high school science classroom and cultivating best practices in teaching science. Corresponding conferences occur in San Diego, California, each January and in Vancouver, Washington, every August. Twenty-five teacher-mentor partnerships were funded in 2013. Watch the video below to learn more about Partners in Science.

ESSENTIALS OF DEVELOPMENT
The Essentials of Development seminar is designed to help small or start-up organizations build a sustainable development structure. A three-member faculty of Pacific Northwest leaders presents valuable materials and strategies to about ten organizations in a pair of two-day sessions. In May 2013 the last cohort of nine organizations completed the program, and in December a new cohort of 12 organizations began its work. The video below features the 2013 cohort and shares their experiences.
ENRICHMENT

VISION AND CALL : 36 $1,622,456

RESEARCH START-UP GRANTS FOR NEW SCIENCE FACULTY : 8 $240,000

MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES : 14 $592,500

MURDOCK COLLEGE SCIENCE RESEARCH PROGRAM : 1 $162,500

PARTNERS IN SCIENCE : 25 $375,000

PARTNERS IN SCIENCE SUPPLEMENTAL : 10 $70,000

Enrichment participants, clockwise from top left: Anchorage Christian Schools; Youth for Christ Missoula; West Salem High School; teachers at a Partners in Science workshop
VISION AND CALL:
Africa New Life Ministries International
Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)
Portland, OR
$70,400

All God’s Children International
Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)
Portland, OR
$69,696

Allelon International, Inc.
Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)
Eagle, ID
$50,000

Christian School Society of Portland Oregon
dba Portland Christian Schools
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Portland, OR
$20,000

Christianity Today International
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Carol Stream, IL
$19,800

College of Idaho, Inc.
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Caldwell, ID
$17,600

Earl Palmer Ministries
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Seattle, WA
$16,000

Fellowship Foundation, Inc.
Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)
Bethesda, MD
$52,580

Firs Bible and Missionary Conference
Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)
Bellingham, WA
$52,800

George Fox University
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Newberg, OR
$6,750

Gonzaga University, Corporation of
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Spokane, WA
$29,700

Inland Northwest Lutheran Outdoor
Ministries, Inc. dba Lutherhaven Ministries
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Coeur d’Alene, ID
$6,600

InterVarsity Christian Fellowship – USA
Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)
Madison, WI
$105,600

Mission Aviation Fellowship
Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)
Nampa, ID
$66,800

The Navigators
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Colorado Springs, Co
$35,200

New Horizons Ministries
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Seattle, WA
$30,000

North Pacific Conference dba Cascades
Camp & Conference Center
Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)
Mercer Island, WA
$20,000

Over the life of the Vision and Call Internship program, about 520 interns have served with more than 30 different nonprofit organizations in 12 sectors.
<table>
<thead>
<tr>
<th>Organization</th>
<th>Program Details</th>
<th>City</th>
<th>Amount</th>
</tr>
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<tbody>
<tr>
<td>Northwest Leadership Foundation</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
<td>Tacoma, WA</td>
<td>$35,000</td>
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<td>Northwest Nazarene University, Inc.</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 2)</td>
<td>Nampa, ID</td>
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<td>Oregon Leadership Development Institute</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
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<td>Oregon Leadership Development Institute</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 2)</td>
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<td>Peace Community Center</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 1)</td>
<td>Tacoma, WA</td>
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<td>Portland Leadership Foundation</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 2)</td>
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<td>Seattle Pacific University</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 1)</td>
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<td>Rockaway Beach, OR</td>
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<td>University of Portland</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 2)</td>
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<td>Urban Impact</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
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<td>Warm Beach Christian Camps and Conference Center</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
<td>Stanwood, WA</td>
<td>$36,000</td>
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<td>Whitworth University</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
<td>Spokane, WA</td>
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<td>World Vision, Inc.</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
<td>Federal Way, WA</td>
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<td>Young Life</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 3)</td>
<td>Colorado Springs, CO</td>
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<td>Young Life</td>
<td>Vision and Call Internship Program (Phase 5 - Grant Cycle 2)</td>
<td>Burlington, WA</td>
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<td>Youth Dynamics</td>
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<td>Missoula, MT</td>
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<td>Youth for Christ USA, Inc. - Missoula</td>
<td>Vision and Call Internship Program</td>
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<td>Youth for Christ USA, Inc. - Seattle</td>
<td>Vision and Call Internship Program</td>
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<td>Youth for Christ USA, Inc. - Spokane</td>
<td>Vision and Call Internship Program</td>
<td>Spokane, WA</td>
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</tbody>
</table>
ENRICHMENT

RESEARCH START-UP GRANTS
FOR NEW SCIENCE FACULTY:

College of Idaho, Inc.
Start-Up Research Package for New Position in Anatomy and Physiology
Caldwell, ID
$30,000

Lewis and Clark College
Start-Up Research Package for New Position in Biology
Portland, OR
$30,000

Linfield College
Start-Up Research Package for New Position in Physiology
McMinnville, OR
$30,000

Pacific University
Start-Up Research Package for New Position in Biology
Forest Grove, OR
$30,000

University of Portland
Start-Up Research Package for New Position in Biology
Portland, OR
$30,000

University of Puget Sound
Start-Up Research Package for New Position in Chemistry
Tacoma, WA
$30,000

Willamette University
Start-Up Research Package for New Position in Chemistry
Salem, OR
$30,000

Willamette University
Start-Up Research Package for New Position in Environmental Science
Salem, OR
$30,000

MURDOCK COLLEGE
RESEARCH PROGRAM
FOR LIFE SCIENCES:

Carroll College
Molecular Control of Synaptic Function
For Murdock College Research Program for Life Sciences
Helena, MT
$50,000

Reed Institute dba Reed College
A Virulence Regulator Stimulates Central Metabolism in Enteropathogenic “E. coli”
For Murdock College Research Program for Life Sciences
Portland, OR
$50,000

Reed Institute dba Reed College
Maintenance of Vocal Circuit Function by Circulating Hormones
For Murdock College Research Program for Life Sciences
Portland, OR
$50,000

Reed Institute dba Reed College
Study of Plasticity in the Lateral Occipital Complex of the Human Brain
For Murdock College Research Program for Life Sciences
Portland, OR
$52,500

Seattle Pacific University
How Sensory Cues Influence the Brain and Behavior in Peromyscus Mice
For Murdock College Research Program for Life Sciences
Seattle, WA
$39,000

University of Portland
Start-Up Research Package for New Position in Biology
Portland, OR
$30,000

Reed Institute dba Reed College
Study of the Origin and Maintenance of Neural Stem Cells in the Zebrafish Retina
For Murdock College Research Program for Life Sciences
Portland, OR
$52,000

Pacific University
How Sensory Cues Influence the Brain and Behavior in Peromyscus Mice
For Murdock College Research Program for Life Sciences
Seattle, WA
$39,000
<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Title</th>
<th>Funding Amount</th>
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<tbody>
<tr>
<td>Willamette University</td>
<td>Study of Isoprene Synthase from Heath Star Moss</td>
<td>$32,000</td>
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<tr>
<td>Willamette University</td>
<td>用基因组cline来识别物种差异在约书亚树上的遗传基础</td>
<td>$46,500</td>
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<td>MURDOCK COLLEGE SCIENCE RESEARCH PROGRAM:</td>
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<tr>
<td>University of Portland</td>
<td>Evolutionary Significance of Leg Loss and Regeneration in Crabs</td>
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<tr>
<td>Whitworth University</td>
<td>Study of Land Surface Phenology: the Relative Importance of Understory vs. Canopy Vegetation Response</td>
<td>$30,000</td>
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<tr>
<td>Trinity Western University</td>
<td>Role of ILK in Proliferation and Progression of Retinoblastomas</td>
<td>$50,000</td>
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<td>Willamette University</td>
<td>Role of Stathmin in Regulating Microtubule Dynamics in the Axon</td>
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<td>University of Portland</td>
<td>Study of Isoprene Synthase from Heath Star Moss</td>
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<td>Evolutionary Significance of Leg Loss and Regeneration in Crabs</td>
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<tr>
<td>Whitworth University</td>
<td>Study of Land Surface Phenology: the Relative Importance of Understory vs. Canopy Vegetation Response</td>
<td>$30,000</td>
</tr>
<tr>
<td>Trinity Western University</td>
<td>Role of ILK in Proliferation and Progression of Retinoblastomas</td>
<td>$50,000</td>
</tr>
<tr>
<td>Willamette University</td>
<td>Role of Stathmin in Regulating Microtubule Dynamics in the Axon</td>
<td>$29,000</td>
</tr>
</tbody>
</table>
ENRICHMENT

Fred Hutchinson Cancer Research Center
Studies of Genetic Basis of Repeated Evolution of Lake-Stream Stickleback
For Partners in Science Program
Seattle, WA
$15,000

Oregon Health and Science University
Study of Receptor-Mediated Remyelination Failure
For Partners in Science Program
Portland, OR
$15,000

Portland State University
Studies of the Threonylcarbamoyl Adenosine Synthetase Complex
For Partners in Science Program
Portland, OR
$15,000

Seattle Biomedical Research Institute
Effects of Binding Mechanisms in "Plasmodium falciparum" on Cerebral Malaria
For Partners in Science Program
Seattle, WA
$15,000

University of Alaska - Anchorage
Study of Trace Metals in the Kotlik River Ecosystem
For Partners in Science Program
Anchorage, AK
$15,000

University of Idaho
Studies of Wildfire and Invasive Species Effects on Landcover
For Partners in Science Program
Moscow, ID
$15,000

Institute for Systems Biology
Employing Systems Models to Study Consequences of PI3 Protein Sequence Variation and Structural Changes
For Partners in Science Program
Seattle, WA
$15,000

Northwest Nazarene University, Inc.
Studies of Human Monocyte Response to Antibiotic Treatment of Methicillin-Resistant "Staphylococcus aureus"
For Partners in Science Program
Nampa, ID
$15,000

Oregon State University
Field and Molecular Studies of a Salmon Parasite
For Partners in Science Program
Corvallis, OR
$15,000

University of Alaska - Anchorage
Study of Trace Metals in the Kotlik River Ecosystem
For Partners in Science Program
Anchorage, AK
$15,000

Idaho State University
Effects of Precipitation Seasonality on Carbon Pools in Cold-Desert Ecosystems
For Partners in Science Program
Pocatello, ID
$15,000

Idaho State University
Studies of Nutrient Stoichiometry in Plants
For Partners in Science Program
Pocatello, ID
$15,000

Idaho State University
Studies of Nutrient Stoichiometry in Plants
For Partners in Science Program
Pocatello, ID
$15,000

Northwest Nazarene University, Inc.
Vibrational Analysis Using Holographic Interferograms
For Partners in Science Program
Nampa, ID
$15,000

Oregon State University
Studies of Behavior and Morphology of Invasive Crayfish
For Partners in Science Program
Corvallis, OR
$15,000

University of Idaho
Studies of Wildfire and Invasive Species Effects on Landcover
For Partners in Science Program
Moscow, ID
$15,000

Institute for Systems Biology
A Systems Approach to Characterize Diatom Response to Environmental Changes
For Partners in Science Program
Seattle, WA
$15,000

Oregon Health and Science University
Studies of Ovarian Cryopreservation for Fertility Preservation
For Partners in Science Program
Portland, OR
$15,000

Pacific University
Studies of Antibiotic-Resistant Microorganisms in Agricultural Soils
For Partners in Science Program
Forest Grove, OR
$15,000

University of Idaho
Studies of Wildfire and Invasive Species Effects on Landcover
For Partners in Science Program
Moscow, ID
$15,000

Portland State University
Studies of the Threonylcarbamoyl Adenosine Synthetase Complex
For Partners in Science Program
Portland, OR
$15,000

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For Partners in Science Program
Moscow, ID
$15,000
University of Montana
Studies of Invasive “Solidago canadensis”
For Partners in Science Program
Missoula, MT
$15,000

University of Washington
Effects of Chemically Changed Histone Proteins on Gene Structure and Function
For Partners in Science Program
Seattle, WA
$15,000

University of Washington
Studies of Eye Lens Protein Aggregate Disease
For Partners in Science Program
Seattle, WA
$15,000

University of Washington Foundation
Studies of Antibody Targeting of Beta-amyloid Protein Clusters in Alzheimer's Disease
For Partners in Science Program
Seattle, WA
$15,000

Washington State University Foundation
Studies of Aquatic Invasive Mussels
For Partners in Science Program
Pullman, WA
$15,000

PARTNERS IN SCIENCE SUPPLEMENTAL:
Anchorage Christian Schools
Studies of Adaptive Strategies of Genetically Transformed “E. coli”
For Partners in Science Supplemental Program
Anchorage, AK
$7,000

Bainbridge High School
Student Investigations of Transformed “E. coli” Fluorescence Protein Production
For Partners in Science Supplemental Program
Bainbridge Island, WA
$7,000

Big Sky High School
Student Investigations of PCR Products
For Partners in Science Supplemental Program
Missoula, MT
$7,000

Camas High School
Studies of Food Web Dynamics and Nutrient Cycling on Watershed Water Quality
For Partners in Science Supplemental Program
Camas, WA
$7,000

Cleveland High School
Comparative Histological Study of Reproductive Tissues
For Partners in Science Supplemental Program
Portland, OR
$7,000

Colton High School
DNA Sequencing Studies of Fruit Fly Genetic Variants
For Partners in Science Supplemental Program
Colton, OR
$7,000

Elkton High School
Immunohistochemistry and Polymerase Chain Reaction Investigations
For Partners in Science Supplemental Program
Elkton, OR
$7,000

Oregon City Senior High School
Dendrochronology Studies of Environmental Change
For Partners in Science Supplemental Program
Oregon City, OR
$7,000

Rex Putnam High School
Immunohistochemical Studies of Hormonal Regulation of the Reproductive Tract
For Partners in Science Supplemental Program
Milwaukie, OR
$7,000

West Salem High School
Biochemistry Studies of Molecular Structures and Polymer Chemistry
For Partners in Science Supplemental Program
Salem, OR
$7,000

University of Montana
Studies of Invasive “Solidago canadensis”
For Partners in Science Program
Missoula, MT
$15,000

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Salem, OR
$7,000
The Year in Review...

**January 18-19**
Partners in Science Conference
San Diego, California

The *Partners in Science Program* funded 25 new high school science teachers to work with investigator mentors in science labs doing cutting-edge research over the course of two summers, allowing them to bring knowledge from the research lab back into the high school science classroom. They took part in two conferences to share their research with more than 300 of their peers.

**February 28**
Celebrated $25 million in grants to OHSU
Oregon Health and Science University celebrated receiving a cumulative $25 million in grants from the Trust over nearly four decades. OHSU has made incredible advancements in healing, teaching, and discovery that have had a profound impact on the health, educational welfare, and overall well-being of people living in the Pacific Northwest.

**April 1**
Online Application System launched
In 2013, the Trust launched its first online application system to better serve nonprofit organizations applying for a grant.

**April 22-23**
Women in Leadership
A program designed for professional women in middle management, the conferences offered a chance for networking and skill building among 140 women representing nearly 65 organizations in 13 sectors.

**May 20-21**
Essentials of Development
A faculty of Pacific Northwest leaders presented valuable materials and strategies to help a cohort of nine small or start-up organizations build a sustainable development structure.

**June 28**
Founder’s Day
Founder’s Day allows us to share the remarkable story of Jack Murdock’s stewardship and generosity and to express our gratitude to our regional leaders and nonprofits. This year Quest Aircraft Company was honored to celebrate its work, mission, and long partnership with the Trust to produce airplanes for humanitarian relief and mission work.
A LOOK BACK AT 2013

SEPTEMBER 15-17
Trustees and Staff Retreat
Trust staff and Trustees traveled through Vancouver, BC, and northwest Washington, visiting grantees and seeing the good work they are doing in their communities. The Trust also held receptions in both locations, providing an opportunity to meet local nonprofit leaders and learn about their missions.

AUGUST 9
Partners in Science Conference
Vancouver, Washington

OCTOBER 4-6
Vision and Call Intern Retreat
The Vision and Call Internship Program exists to foster a sense of societal responsibility in college-aged students by connecting them with internship sites in and around the Northwest. Nearly 95 interns, representing 27 organizations, participated in the program and gathered during a weekend retreat.

OCTOBER 8-9
Murdock College Science Research Program Conference
Murdock College Science Research Program Conference strengthens faculty and undergraduate student research efforts in the natural sciences in private, four-year, liberal arts colleges in the Trust’s grantmaking region. More than 400 researchers from 26 colleges and universities gathered at the conference, which celebrated its twenty-second year.

NOVEMBER 8-9
Golden Sea Event with Makoto Fujimura
The Trust hosted visiting scholar, Makoto Fujimura, at the Portland Art Museum for the premier of his documentary film Golden Sea. A group of more than 400 guests gathered to enjoy the film and hear Fujimura speak about how his art and faith intersect.

AUGUST 9
Partners in Science Conference
Vancouver, Washington

OCTOBER 8-9
Women in Leadership

DECEMBER 4-5
Leadership Academy
Nearly 325 Christian ministry leaders, educators, trainers, and business- men and women who have the privilege and responsibility of training other people to become leaders, participated in the ninth annual conference.

DECEMBER 9-10
Essentials of Development

DECEMBER 6
Murdock College Science Research Program Conference
Murdock College Science Research Program Conference strengthens faculty and undergraduate student research efforts in the natural sciences in private, four-year, liberal arts colleges in the Trust’s grantmaking region. More than 400 researchers from 26 colleges and universities gathered at the conference, which celebrated its twenty-second year.
PHILANTHROPY SPOTLIGHT

The Trust is only one foundation in the diverse mosaic of foundations representing generous individuals, families, and communities, and we are fortunate to partner with a variety of funders doing great work in our region. Collaboration and partnership are vital to strengthening the social sector, and the Pacific Northwest is rich in foundations dedicated to supporting nonprofits in carrying out their missions. While the Trust partners with many foundations, we are shining the spotlight on four that affect change in their sectors and communities around the Pacific Northwest.

**BLUE MOUNTAIN COMMUNITY FOUNDATION**, led by Kari Isaacson, serves rural counties in eastern Washington and northeast Oregon with a mission to help donors invest for a healthy community. Blue Mountain provides grants and scholarships in support of the arts, education, environment, health and human services, and social issues. Additionally, it provides support and referral services to local nonprofits. The Trust awarded a grant to Blue Mountain in 2013 to help develop and launch a new gift annuity program and an online giving portal for smaller investments.

**SHERWOOD TRUST** is a private foundation that serves the Walla Walla Valley in Washington to build the community’s capacity and will to achieve. Established by the Trust of Donald and Virginia Sherwood in 1991 and governed by a board of directors led by Jock Edwards, Sherwood invests in human, leadership, organizational, community, and economic development to help create an economically viable community. In the spirit of its founders, Sherwood seeks the highest, sustainable quality of life for everyone in the Walla Walla area.

**BEN B. CHENEY FOUNDATION**, located in Tacoma, Washington, makes grants in southwest Washington, southern Oregon, and northern California. Funded by gifts from the estate of Ben B. Cheney and Marian Cheney Otrogg, the foundation began making grants in 1975 in communities where the Cheney Lumber Company was active. Led by Bradbury Cheney, the foundation strives to improve the quality of life in those communities by making grants to a wide variety of activities.

**WHATCOM COMMUNITY FOUNDATION** works to strengthen and enhance Whatcom County, Washington, by linking people who care with causes that matter. Whatcom, with Mauri Ingram at the helm, has more than 150 funds, and it awards grants and scholarships based on community needs, opportunities, and donor goals. The foundation recently partnered with Bill and Melinda Gates Foundation to launch the Prosperity Initiative, which works toward giving every person in Whatcom County the opportunity to live a healthy, productive life. In 2013 the Trust awarded a grant to expand Whatcom’s development program to help improve its fundraising and communications.

Whatcom Community Foundation
GIVING HERE MATTERS

BLUE MOUNTAIN COMMUNITY FOUNDATION

SHERWOOD TRUST

BEN B. CHENEY FOUNDATION

WHATCOM COMMUNITY FOUNDATION
The three Trustees charged with overseeing the work of the Trust are John Castles, an entrepreneur and business leader in the Northwest, who has served since 1995; Jeff Grubb, an active community leader and executive banker, who was appointed Trustee in 2010; and Lyn Swanson, a Ph.D. physicist and corporate executive leader and our longest-serving Trustee since 1987.

Outstanding staff and adjunct leaders bring our mission to life, and in 2013 we reached a number of markers in the life of the Trust. We welcomed Moses Lee and Tammy Bjorkman, both outstanding and remarkably gifted individuals. Our 2013 class of interns included Claire Smith, University of Texas; Haley Atkinson, Whitworth University; Marc Jackson, Liberty University; and Sarah O’Donnell, Biola University. Our visiting scholar, Makoto Fujimura, enriched our thinking and our work in the area of arts and culture. We were also fortunate to add Norm Smith as a new senior fellow. They, along with other senior fellows, adjunct staff, panel members, and reviewers, help extend, support, and enrich the mission and work of the Murdock Trust.
EXECUTIVE STAFF

1. STEVEN G.W. MOORE
   Executive Director

2. DANA MILLER
   Senior Program Director
   for Grant Programs

3. TERRY STOKESBARY
   Senior Program Director
   for Enrichment Initiatives

4. JIM MARTIN
   Chief Investment Officer

5. JULIE CIELOHA
   Chief Financial Officer

PROGRAM DIRECTORS

1. JOHN FRANKLIN
2. KIT GILLEM
3. BART HADDER
4. JAN KENNEDY
5. MOSES LEE
6. JILL TATUM
Visiting scholars and senior fellows contribute to the work of the Trust in a variety of ways, helping to fulfill our mission.

The senior fellows program provides the opportunity for outstanding senior leaders to offer expertise and support to key sectors of the Trust’s interest and work. Senior fellows may advise on panels, serve as a part of convenings, represent the Trust at philanthropic or nonprofit meetings, or provide input representing an issue of interest. They may also advise staff, participate as faculty in enrichment programs, or have other experiences that bring knowledge to the work and mission of the Trust.

The visiting scholar program provides an opportunity for an individual with professional expertise and distinction to be connected with the Trust. Visiting scholars are provided space in our offices for professional renewal and development, as well as the opportunity to advise the Trust on areas and sectors of key interest. Visiting scholars may convene professionals and colleagues in their area of expertise for conversations and connection and may serve as a resource to the Pacific Northwest region by speaking, presenting, or serving constituencies in other ways.
VISITING SCHOLAR SPOTLIGHT: MAKOTO FUJIMURA

The Trust’s visiting scholar in 2013 and into 2014 is Makoto Fujimura, an artist, writer, and speaker who is recognized worldwide as a cultural shaper. Fujimura’s work is exhibited at galleries around the world, and he is a popular speaker, having lectured at numerous conferences, universities, and museums. He was a Presidential appointee to the National Council on the Arts from 2003 to 2009, founded the International Arts Movement in 1992, and established the Fujimura Institute in 2011.

While partnering with the Trust, Fujimura will convene artists for conversations surrounding art in the Pacific Northwest region. Additionally, he will present his documentary and provide an opportunity for lovers of art to engage with his work and thinking around creativity and culture. Fujimura is helping inform the Trust about new trends and opportunities shaping and influencing arts and culture.

IF GENEROSITY COST NOTHING, THE WORLD WOULD BE FULL OF PHILANTHROPISTS.

–OLD JEWISH PROVERB
We are fortunate to be governed by a small group of long-term Trustees and leadership of the Trust who “get it” and are willing to think outside the box to help create investment mandates focusing on making money (total return) while minimizing risk. Their willingness to embrace such mandates has been invaluable to the Trust’s long-term success. It is a privilege to be a small part of managing the Trust’s investment program and to work for a supportive executive director and with a talented staff, all of whom are dedicated to maximizing our grantmaking potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer
“Trust your instinct, and don’t get carried away by the market...Build a relationship that is based on mutual trust and confidence.” –Keyhaven Capital Partners
RISK BUCKET: ONE
- Cash
- Alternative Cash
- Fixed Income Relative Value
- Hedge Funds
- Long U.S. Treasuries

RISK BUCKET: TWO
- Diversified Style Disciplines
- Domestic and Global Mandates
- Long/Short
- Specialized Equity Portfolios
- Value-Added Real Estate
- Minority Interest

RISK BUCKET: THREE
- Domestic and International Private Equity
- Distressed Securities
- Venture Capital and Buyouts
- Specialty Situations including Energy, Natural Resources, Media, and Business Services

TARGET ALLOCATION
- LOW RISK: 15%
- MEDIUM RISK: 50%
- HIGH RISK: 35%

ACTUAL ALLOCATION
- LOW RISK: 17%
- MEDIUM RISK: 40%
- HIGH RISK: 43%

INVESTMENT MANAGERS
- Metropolitan West Asset Management, LLC (1997)
- Acorn Investors, LLC (2004)
- Allianz Global Investors (1991)
- Calamos Investments, LLC (2011)
- KSL Capital Partners, LLC (2005)
- Pinnacle Associates Ltd. (2000)
- W.P. Stewart & Co., Ltd. (1988)
- Walter Scott & Partners Limited (2013)
- Zevembergen Capital Investments, LLC (1994)
- ABRY Partners, LLC (2001)
- Alchemy Special Opportunities, LLP (2007)
- Coller Capital (2002)
- Endeavour Capital (2001)
- First Reserve Corporation (1998)
- Knightsbridge Advisers, LLC (1997)
- Mayfield Fund (2012)
- New Venture Partners, LLC (2005)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Standard Life Investments (2006)
- Technology Partners (2002)

Years in parentheses indicate relationship inception.
GUIDELINES FOR GRANTSEEKERS

To make an application to the Trust, the following four steps should be done:

1. Review your organization’s potential eligibility to apply to the Trust.
2. Determine the potential match of your project with Trust interests and limitations.
4. If eligible, complete and submit an application.

STEP 1: Is your organization eligible to apply for a grant?

The first question you may want to ask yourself is Are You Ready? Requests for grants are considered from organizations that fit with current Trust interest and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code (an explanation regarding this IRS Code is available in the Toolbox on our website). Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources. Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the Grants section of the Trust’s website or call the Trust office at 360-694-8415.

STEP 2: Is the project for which you seek support within Trust interests?

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current interest is generally reflected in past successes. To review a list of recently funded projects, please visit the Grants Awarded section of the Trust’s website. The Funding Priorities page on the website will provide additional guidance to what requests are and are not generally considered. Additionally, be sure to review Writing Great Grants, a guide to successful grantwriting.

STEP 3: Prepare and submit a Letter of Inquiry.

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of Trust interest, you should consider submitting a Letter of Inquiry.

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interest and guidelines to warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed, and you can expect a response within about three weeks.

STEP 4: Complete and submit an application.

If you receive an invitation to submit a full application, you will be given instructions on how to complete the application on the Trust’s online application system.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project. Once the application is received, the rest of the process, including the site visit, may take six to nine months.
(Cover) Clockwise from top left: Sawtooth Society land conservation; Mission Aviation Fellowship serving Indonesia; Rural Development Initiative participants in rural India; Mt. Hood Kiwanis Camp serving disabled children; Agros International community development work; College of Idaho scientific research;