PARTNERING
WITH THOSE
WHO SERVE
THE COMMON
GOOD
OUR MISSION:

TO ENRICH THE QUALITY OF LIFE IN THE PACIFIC NORTHWEST BY PROVIDING GRANTS AND ENRICHMENT PROGRAMS TO ORGANIZATIONS SEEKING TO STRENGTHEN THE REGION’S EDUCATIONAL, SOCIAL, SPIRITUAL, AND CULTURAL BASE IN CREATIVE AND SUSTAINABLE WAYS.

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2014

No matter how you say it, 2014 was a remarkable year.

At the end of each year, we at the M. J. Murdock Charitable Trust step back and reflect on the year that is about to close. We seek to learn from the mistakes made, celebrate the victories, reflect on accomplishments big and small, and think about the years ahead.

While we at the Trust set strategic priorities and develop goals to guide our work, it is the work of those with whom we partner that fills our hearts with deep gratitude and causes us to shout with hope and joy.

People are doing hard work, creating inspiring things, inventing breakthrough research, serving in the darkest corners and on the margins of society, and working each day to see families and individuals thrive and communities flourish. Is it working all across the Northwest? No, but progress is being made!

In this report, you will see and read about the 209 organizations with which we have partnered in 2014. What the words, pictures, and stories will not tell you about are the thousands of people involved as volunteers, board members, and donors of these groups. For that, you may have to pause, imagine, think, and reflect.

The good work being done in the Pacific Northwest—like the good work being done in Scotland, Guatemala, Uganda, Korea, and the other 191 countries of the world—is often done quietly and without much media attention.

But good work has a way of rising up and overcoming the skeptics and those who tear down.

It is our hope that, as you peruse this report, you will catch quite a bit of the appreciation and inspiration we feel as we look back on 2014 and consider some of what has gone on this year.

You’ll also see why, as we look to our fortieth anniversary in 2015, we look forward to celebrating four decades of honoring the dream of Jack Murdock, who hoped we would multiply and distribute his resources to nurture and enrich the cultural, educational, social, and spiritual life of individuals, families, and communities and partner with those seeking to make the world a better place.

That’s Murdockish!

Steven G.W. Moore
Executive Director
While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

“A person’s work must be perceived and understood as an integral part of life itself.” –Jack Murdock
Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit, which is still being harvested today.

His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the region. Simply by opening a box of handwritten records on a shelf in the Trust offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and one of the guides to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, 32 years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people better able to solve society’s problems and make significant contributions to our world.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as “The Greatest Generation,” he also knew the importance of sacrifice, generosity, democratic freedoms, civic engagement, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust; he left a legacy, which is still being written today.

So it is that both Jack’s wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

2014 annual report
Whether it is the grant to Chilkat Center for the Arts or the grant to the Portland Art Museum or the new historic facility of the Sitka Summer Music Festival, you will see that these grants in Arts & Culture are an investment in the work that brings creativity to our lives, challenges the way we understand the world, and inspires the human spirit to care for culture.

As you review these grants in Education, you cannot help but be encouraged by the deep investment these institutions are making in our future. Whether it be at De La Salle North Catholic High School or Heritage University or Saint Martin’s University’s new engineering program and faculty, the students who are part of these and other educational organizations are making investments that will pay dividends for years to come in our communities.

Creativity does not stop at museum walls or the work of artists. The creativity at work in people serving others through the 108 grants to Health & Human Services organizations is remarkable! From Hacienda Community Development Corporation’s new public market grant to the international impact of Medical Teams International to the focused impact of dozens of rural hospitals like Seeley-Swan Medical Center in Montana, you will appreciate how many groups bring healing, wholeness, and health all across the region and the globe.

And we cannot begin to imagine the artistry and dividends that come from the work of scientists and science educators in Scientific Research! From Montana State University’s new cell analyzer to Seattle Biomedical Research Institute’s breakthrough research on infectious diseases to Wade Messick, a science teacher at Shelley High School in Idaho, these grants enable science education and research to flourish and are a critical part of the fabric being woven for a healthy culture.
ARTS & CULTURE

GRANTS:

10

$1,970,800

Clockwise from top left: Seattle Theatre Group (photo by Christopher Nelson); Literacy Arts; Gage Academy of Art (photo by James Kielland); Seattle Symphony Orchestra; Portland Art Museum
<table>
<thead>
<tr>
<th>Organization</th>
<th>Project Description</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foundation for the Chilkat</td>
<td>Theater Equipment</td>
<td>Haines, AK</td>
<td>$85,800</td>
</tr>
<tr>
<td>Center for the Arts</td>
<td>To enhance audience experience</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gage Academy of Art</td>
<td>New Staff</td>
<td>Seattle, WA</td>
<td>$148,000</td>
</tr>
<tr>
<td></td>
<td>To launch College Access Program</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lakewood Theatre Company</td>
<td>New Artist Training Facility</td>
<td>Lake Oswego, OR</td>
<td>$200,000</td>
</tr>
<tr>
<td></td>
<td>For performing arts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Literary Arts, Inc.</td>
<td>Festival Acquisition</td>
<td>Portland, OR</td>
<td>$189,000</td>
</tr>
<tr>
<td></td>
<td>To reach new audiences</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Oregon Coast Council of the Arts</td>
<td>Performing Arts Center Equipment</td>
<td>Newport, OR</td>
<td>$150,000</td>
</tr>
<tr>
<td></td>
<td>To improve audience experience</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Portland Art Museum</td>
<td>Technology Infrastructure</td>
<td>Portland, OR</td>
<td>$200,000</td>
</tr>
<tr>
<td></td>
<td>To engage visitors</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Seattle Theatre Group</td>
<td>New Staff</td>
<td>Seattle, WA</td>
<td>$250,000</td>
</tr>
<tr>
<td></td>
<td>To manage historic theater preservation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Seattle Symphony Orchestra, Inc.</td>
<td>Development Program Expansion</td>
<td>Seattle, WA</td>
<td>$236,000</td>
</tr>
<tr>
<td></td>
<td>To build financial stability</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sitka Summer Music Festival, Inc.</td>
<td>Purchase Historic Facility</td>
<td>Sitka, AK</td>
<td>$252,000</td>
</tr>
<tr>
<td></td>
<td>For permanent home</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Whitefish Theatre Co.</td>
<td>New Addition</td>
<td>Whitefish, MT</td>
<td>$250,000</td>
</tr>
<tr>
<td></td>
<td>To expand programs</td>
<td></td>
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</tbody>
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Since its inception in 1975, the Trust has awarded $50,415,149 through 401 grants to support arts and culture in the Pacific Northwest.
EDUCATION

GRANTS: 51

$11,930,000

Clockwise from top left: Cornerstone Christian Academy; Spokane Public Radio; Northwest Academy; Heritage University; Pacific Northwest College of Art; Gig Harbor Peninsula Historical Society
<table>
<thead>
<tr>
<th>EDUCATION</th>
</tr>
</thead>
</table>

**FORMAL:**

- **Biola University, Inc.**
  - Development Expansion
  - To serve alumni and friends in the Pacific Northwest
  - La Mirada, CA | $250,000

- **Cornerstone Christian Academy for Learning and Leadership**
  - Technology Infrastructure
  - To enhance student learning
  - Vancouver, WA | $430,000

- **De La Salle North Catholic High School**
  - Technology Improvements
  - To enhance student learning
  - Portland, OR | $100,000

- **George Fox University**
  - Collaborative Learning Technology
  - For student access of library resources
  - Newberg, OR | $314,000

- **Heritage University**
  - Technology Center Construction
  - To support teaching and learning
  - Toppenish, WA | $500,000

- **Northwest Academy**
  - Science and Technology Equipment
  - To enhance student learning
  - Portland, OR | $35,000

- **Northwest Nazarene University, Inc.**
  - Engineering Equipment
  - To support laboratory instruction
  - Nampa, ID | $102,500

- **Pacific Lutheran University**
  - New Greenhouse
  - To improve plant biology education
  - Tacoma, WA | $183,500

- **Pacific Northwest College of Art**
  - Historic Building Renovation
  - For new main campus
  - Portland, OR | $700,000

- **Saint Martin’s University**
  - Industrial Laboratories Building Construction
  - To expand engineering program
  - Lacey, WA | $250,000

- **Seattle School of Theology and Psychology**
  - Early Career Transitions Program
  - For alumni ordination and vocational care
  - Seattle, WA | $257,000

- **University of Montana Foundation**
  - New Technology
  - To encourage science education, research, and culture among Native students
  - Missoula, MT | $101,000

- **Victory Academy**
  - Facility Construction
  - To serve children with autism
  - Tualatin, OR | $400,000

- **Warner Pacific College**
  - Instructional Technology Design Lab
  - To support hybrid-course development
  - Portland, OR | $71,000

- **Whitman College Board of Trustees**
  - Renovate and Expand Laboratories
  - To support natural science research
  - Walla Walla, WA | $300,000

- **Whitworth University**
  - Establish Summer Ministry
  - Internship Program
  - To prepare leaders for service in the church
  - Spokane, WA | $400,000

**INFORMAL:**

- **Acton Institute for the Study of Religion and Liberty**
  - Establish Northwest Leadership Formation Project
  - To encourage a free and virtuous society
  - Grand Rapids, MI | $300,000

- **Alaska Native Heritage Center, Inc.**
  - New Staff
  - To expand programs
  - Anchorage, AK | $203,000

- **Alutiiq Heritage Foundation**
  - Facility Improvements
  - To expand storage capacity and collections care
  - Kodiak, AK | $75,000

- **Anchorage Museum Association**
  - Exhibit Fabrication
  - For “Arctic Ambitions: Captain Cook and the Northwest Passage”
  - Anchorage, AK | $200,000

- **Willamette University**
  - Athletic Facility Improvements
  - For student wellness and co-curricular activities
  - Salem, OR | $300,000
EDUCATION

Atomic Heritage Foundation
Educational Material
For Manhattan Project history
Washington, DC | $150,000

Center for Wooden Boats
Facility Construction
For experiential maritime education programs
Seattle, WA | $350,000

Columbia River Maritime Museum, Inc.
Facility Renovation
To expand and improve collection storage
Astoria, OR | $100,000

Foundations for a Better Oregon
TeachOregon Initiative
To support teacher recruiting and training
Portland, OR | $210,000

Heritage Foundation
Education Research and Outreach
To address educational reform
Washington, DC | $450,000

Intergalactic Studies Institute, Inc.
Pacific Northwest Leadership Project
To further students’ understanding of economic, political, and spiritual values
Wilmington, DE | $390,000

IslanWood
New Staff
To improve environmental education programs
Bainbridge, WA | $190,000

J.M. Perry Institute of Trades, Industries, and Agriculture
Facility Construction
To support Automation Technology program
Yakima, WA | $300,000

KNOM Radio Mission, Inc.
Digital Equipment
To serve and educate rural communities
Nome, AK | $111,000

Manhattan Institute for Policy Research, Inc.
Enhance Center for Energy Policy and Environment
To increase public understanding
New York, NY | $300,000

Muslim Educational Trust, Inc.
New Science and Technology Labs and Equipment
To enhance education
Portland, OR | $150,000

National Society of the Daughters of the American Revolution - Oregon State Society DAR
Historic Cabin Restoration
To promote history education
St. Paul, OR | $150,000

National Strategy Information Center, Inc.
U.S. Security Research
To train educators and policy makers for a new environment
Washington, DC | $350,000

Oregon Black Pioneers Corporation
Exhibit Fabrication
For Portland African-American history
Salem, OR | $40,000

Oregon Public Broadcasting
New Equipment
To improve transmission quality and efficiency
Portland, OR | $200,000

Friends of the Straub Environmental Learning Center
New Education Staff
To conduct and coordinate programs
Salem, OR | $59,000

Friends of the Sumpter Valley Dredge, Inc.
Gold Dredge Restoration
To educate visitors
Sumpter, OR | $55,000

Gig Harbor Peninsula Historical Society
New Education Staff
To expand heritage programs
Gig Harbor, WA | $114,000

Institute for Humane Studies
Expand Pacific Northwest Program
To advance principles of liberty through education
Arlington, VA | $150,000

Through nearly 1,500 grants totaling almost $285 million, the Trust has supported education efforts in the Pacific Northwest.
**EDUCATION**

**Oregon State Hospital Museum of Mental Health**  
New Staff  
For professional curation  
Salem, OR | $150,000

**Portland Children's Museum**  
New Exhibit Construction  
To expand outdoor programs  
Portland, OR | $300,000

**Safari Game Search Foundation dba Wildlife Safari**  
Animal Hospital Construction  
To improve care and enhance veterinarian training  
Winston, OR | $50,000

**Sitka Sound Science Center**  
Facility Improvements  
To support marine and coastal education and research  
Sitka, AK | $300,000

**Skagit River Poetry Foundation**  
Staff Expansion  
To extend education programming  
La Conner, WA | $59,000

**Spokane Public Radio**  
New Facility  
To expand programming capabilities  
Spokane, WA | $250,000

**Vancouver National Historic Reserve Trust**  
Historic Building Purchase  
For Providence Academy  
Vancouver, WA | $650,000

**Washington Policy Center**  
Expand Center for Education  
To address education challenges in Washington State  
Seattle, WA | $210,000

**Washington State Holocaust Education Resource Center**  
New Center Renovations  
To expand human rights education  
Seattle, WA | $200,000

**WAY Media, Inc.**  
New Staff  
To expand Christian radio ministry in Portland  
Colorado Springs, CO | $290,000
HEALTH & HUMAN SERVICES

GRANTS: 108
$22,351,700

Clockwise from top left: Habitat for Humanity of Snohomish County; Northwest Association for Blind Athletes; Bellevue Boys and Girls Club; Camp Perkins Lutheran Outdoor Ministries; VOA of Western Washington; Special Olympics Idaho; Shared Hope International
A Family for Every Child
Establish Development Program
To increase adoptions of difficult-to-place children
Eugene, OR | $196,000

ABC Pregnancy Care Center
Building Purchase and Renovation
To foster parent education
Keni, AK | $265,000

African American Health Coalition
New Program Staff
To promote chronic disease management
Portland, OR | $141,000

Alaska Christian College
Executive Education Program
To strengthen leadership
Sodotra, AK | $35,000

Alternatives to Hunger
dba Bellingham Food Bank
Facility Expansion
For emergency food distribution
Bellingham, WA | $195,000

American National Red Cross of Montana
New Staff
To improve disaster response
Great Falls, MT | $201,000

Bellevue Boys and Girls Club
Facility Construction
To expand programming
Bellevue, WA | $250,000

Bend Area Habitat for Humanity
ReStore Purchase and Renovation
To serve families
Bend, OR | $79,000

Big Table
New Staff
To serve Seattle hospitality workers
Spokane Valley, WA | $111,000

Bike Works Seattle
New Staff
To expand youth outreach
Seattle, WA | $100,000

Billings Clinic
Rural Hospital Initiative
To support small regional hospitals
Billings, MT | $317,000

Boise Rescue Mission, Inc.
Facility Purchase and Renovation
To expand services to the homeless and working poor
Boise, ID | $300,000

Boy Scouts of America
Chief Seattle Council, Inc.
Camp Parsons Dining Hall Construction
To increase camp capacity
Seattle, WA | $350,000

Boys and Girls Club of the Umpqua Valley
Clubhouse Site Improvements
For outdoor program space and safety
Roseburg, OR | $200,000

Bozeman Deaconess Foundation
Cancer Center Remodel
To serve rural patients
Bozeman, MT | $250,000

Camp Perkins Lutheran Outdoor Ministries Incorporated
New Development and Marketing Staff
To enhance Christian ministry
Haley, ID | $146,000

Care Net Pregnancy and Family Services of Puget Sound
Facility Purchase and Renovation
To serve families of Pierce County
Tacoma, WA | $250,000

Camp Spalding
Pavilion Construction
To enhance service to campers
Newport, WA | $100,000

Campus Crusade for Christ, Inc.
New Equipment
For adventure camping
Orlando, FL | $37,000

Canadian Inter-Varsity Christian Fellowship, Inc.
Pioneer Pacific Camp
Dining Hall Construction
To increase capacity
Downers Grove, IL | $250,000

Capitol Ministries
Program Expansion
For U.S. Senate Outreach
Santa Clarita, CA | $225,000

Billings: Montana
Eugene: Oregon
Keni: Alaska
Great Falls: Montana
Bellevue: Washington
Bend: Oregon
Spokane Valley: Washington
Seattle: Washington
Billings: Montana
HEALTH & HUMAN SERVICES

Centro Cultural De Condado De Washington
Establish Development Program
To serve Latino community
Cornelius, OR | $138,000

Children’s Center
New Service Center
To expand mental health services to children and youth
Vancouver, WA | $250,000

China Outreach Ministries, Inc.
Northwest Campus Expansion
To engage Chinese graduate students and scholars
Mechanicsburg, PA | $205,000

Coffee Oasis
New Staff
To serve street and homeless youth
Bremerton, WA | $92,000

College Success Foundation
New Staff
To establish Spokane office
Issaquah, WA | $301,500

Community Leadership and Development, Inc.
Orrel Street Development
To serve low-income families
Billings, MT | $275,000

Congregations for the Homeless
Establish Development Program
To expand outreach to the homeless
Bellevue, WA | $159,000

Conservative Baptist Foreign Mission Society
dba World Venture
New Staff
To launch anti-sex-trafficking initiative
Littleton, CO | $212,000

Cordova Community Hospital
New CT Equipment and Facility Remodel
To serve rural patients
Cordova, AK | $250,000

CRISTA Ministries
Camp Intern Program
To serve young adults
Shoreline, WA | $217,000

Dental Foundation of Oregon
Establish Development Program
To expand care for underserved children
Wilsonville, OR | $150,000

Farmers Conservation Alliance
New Staff
To provide engineering for safe fish passage
Hood River, OR | $195,000

Foraker Group
Special Track for Nonprofit Support Organizations
To serve nonprofit board and staff members
Anchorage, AK | $300,000

Forward Edge International
Establish Development Program
To advance disaster recovery work
Vancouver, WA | $190,000

Foundation for Healthy Relationships
Program Expansion
For marriage mentoring program
Seattle, WA | $250,000

Fourth Memorial Church
Riverview Bible Camp Lodge Construction
To serve more campers
Spokane, WA | $250,000

Franklin County Medical Center
Equipment and Facility Remodel
To improve rural health care
Preston, ID | $180,000

Friends of American Lake
Veterans Golf Course
Facility Improvements
To serve veterans with disabilities
Lakewood, WA | $275,000

Friends of the Children – Portland
New Facility
To serve at-risk youth
Portland, OR | $500,000

Friends of the Children of the Klamath Basin
Staff Expansion
To serve at-risk students
Klamath Falls, OR | $60,000
HEALTH & HUMAN SERVICES

Friends of Zenger Farm
Facility Construction
To expand educational and community programs
Portland, OR | $200,000

Garten Services, Inc.
Facility Improvements
To expand services to adults with disabilities
Salem, OR | $150,000

Global Generosity Movement, Inc.
Program Expansion
To encourage global generosity
Alpharetta, GA | $275,000

Global Visionaries
New Staff
To expand youth leadership program
Seattle, WA | $162,500

Habitat for Humanity of Snohomish County
Staff Expansion
To serve families
Lynnwood, WA | $152,500

Hacienda Community Development Corporation
Facility Renovation
For new public market
Portland, OR | $250,000

Home Life Incorporated
Facility Improvements
To serve adults with developmental disabilities
Covallis, OR | $65,000

Housing Hope
Rural Education Center
For life skills education
Everett, WA | $200,000

Idaho Community Foundation, Inc.
Expand Development Program
For regional engagement
Boise, ID | $230,000

Incight Company
Establish Development Program
To serve individuals with disabilities
Portland, OR | $132,000

Intermountain Lutheran Camp Association
dba Luther Heights Bible Camp
Facility Construction
New Kitchen/Dining Hall
To expand guest capacity
Shoshone, ID | $200,000

Kairos Northwest
Facility Construction
To serve youth with acute mental health needs
Grants Pass, OR | $250,000

Kindering Center
New Program Staff
To serve children with disabilities
Bellevue, WA | $289,000

Leadership Catalyst
New Technology
To train and develop leaders
Phoenix, AZ | $275,000

Lighthouse Christian Ministries
Facility Purchase
To enhance services to the poor
East Wenatchee, WA | $150,000

Lighthouse of God Mission, Inc.
Facility Purchase and Renovation
To expand services to homeless women and children
Roseburg, OR | $154,000

Living Water International
New Staff
For Northwest church mobilization
Stafford, TX | $172,000

Lord and Schryver Conservancy
Historic Home and Garden Purchase
For landscape architecture education center
Salem, OR | $60,000

Lost Rivers District Hospital
New Equipment and Facility Remodel
To serve rural patients
Arco, ID | $181,200

Mat-Su Services for Children and Adults, Inc.
New Facility Furnishings and Equipment
To serve individuals with developmental disabilities
Wasilla, AK | $250,000
HEALTH & HUMAN SERVICES

Medical Teams International Northwest
Medical Teams
IT Infrastructure Expansion
For relief and development work
Portland, OR | $568,000

Mending the Soul Ministries, Inc.
Establish Development Program
To promote healing for abuse victims
Phoenix, AZ | $150,000

Mountain View Community Center
New Staff
To expand mentoring to low-income families
Edgewood, WA | $126,000

Mt. Adams Resource Stewards
Land Acquisition
For community forest demonstration project
Glenwood, WA | $150,000

Navos
New Facility
To improve mental health care for youth
Seattle, WA | $250,000

New Horizons Ministries
New Program Staff
To support youth transitioning out of homelessness
Seattle, WA | $171,000

North Pacific Conference
da Cascadia Camp and Conference Center
Facility Construction
To increase capacity
Mercer Island, WA | $150,000

Northwest Association for Blind Athletes
Executive Director Position
To expand programs
Vancouver, WA | $143,000

NW Furniture Bank
Facility Purchase
To serve families in need
Wausau, WA | $300,000

One Montana
New Staff
To expand rural-urban youth exchange program
Bozeman, MT | $119,000

Opportunity International, Inc.
New Technology
For global fundraising
Oak Brook, IL | $383,000

Parachute Ministries, Inc.
New Staff
To expand teen outreach
Anchorage, AK | $80,000

Peace Harbor Hospital Foundation
Emergency Department Expansion
To serve rural patients
Florence, OR | $250,000

Pearl Buck Center, Inc.
Equipment Purchase
To expand employment opportunities for adults with disabilities
Eugene, OR | $106,000

Portland Adventist Community Services
New Clinic
For medical and dental care
Portland, OR | $250,000

Public Hospital District No. 1-A of Whitman County dba Pullman Regional Hospital
New Mammography Equipment and Renovations
To serve rural patients
Pullman, WA | $248,000

Resource Global
Establish Northwest Office
For leadership development and nonprofit consulting
Chicago, IL | $255,000

River Network
New Staff
To build science capacity
Portland, OR | $179,000

The Trust has supported nonprofit organizations in the health and human services sector over the past 39 years through 2,337 grants totaling more than $281 million.
### Health & Human Services

<p>| <strong>Rural Development Initiatives, Inc.</strong> | <strong>New Staff</strong> | To expand rural economic vitality programs and services | Eugene, OR | $199,000 |
| <strong>Society of St. Vincent de Paul District Council of Seattle/King County</strong> | <strong>New Staff</strong> | To expand casework programs | Seattle, WA | $121,000 |
| <strong>Society of St. Vincent de Paul Redmond Conference</strong> | <strong>Facility Purchase</strong> | To serve low-income individuals | Redmond, OR | $150,000 |
| <strong>SightLife</strong> | <strong>Leasehold Improvements</strong> | To expand eye bank capacity | Seattle, WA | $300,000 |
| <strong>SPOON Foundation</strong> | <strong>Establish Development Program</strong> | To serve children in orphan care worldwide | Portland, OR | $194,000 |
| <strong>SPOON Foundation</strong> | <strong>Establish Development Program</strong> | To serve children in orphan care worldwide | Portland, OR | $194,000 |
| <strong>Sunshine Division Portland Police Bureau</strong> | <strong>Equipment Purchase</strong> | For Winter Wonderland Lightshow | Portland, OR | $278,000 |
| <strong>Teen Challenge International Pacific Northwest Centers</strong> | <strong>Graham Washington Facility Renovation and Expansion</strong> | To serve women in recovery | Portland, OR | $250,000 |
| <strong>Trillium Family Services, Inc.</strong> | <strong>New Corvallis Facility</strong> | To serve children with severe mental health needs | Portland, OR | $250,000 |
| <strong>Trust for Public Land</strong> | <strong>New Staff</strong> | For Northwest Parks For People program | San Francisco, CA | $230,000 |
| <strong>TwispWorks Foundation</strong> | <strong>Building Renovations</strong> | To increase economic vitality in the Methow Valley | Twisp, WA | $150,000 |
| <strong>Tyler Center for Children</strong> | <strong>New Staff</strong> | To expand referral services | Renton, WA | $132,000 |
| <strong>Vine Maple Place</strong> | <strong>New Staff</strong> | To expand Stable Families program | Maple Valley, WA | $195,000 |
| <strong>Vision House</strong> | <strong>Out-of-School Program Expansion</strong> | To serve families in transitional housing | Renton, WA | $226,000 |
| <strong>Volunteers of America, Inc. dba VOA of Western Washington</strong> | <strong>New Equipment</strong> | To serve adults with disabilities | Everett, WA | $50,000 |
| <strong>Washington Global Health Alliance</strong> | <strong>New Staff</strong> | To expand network | Seattle, WA | $250,000 |
| <strong>Wayfind</strong> | <strong>New Executive Director</strong> | To expand service to nonprofit organizations | Seattle, WA | $149,000 |
| <strong>Waypoint Health Center</strong> | <strong>New Staff</strong> | To expand services to the LGBTQ community | Seattle, WA | $210,000 |
| <strong>Waypoint Health Center</strong> | <strong>New Staff</strong> | To expand services to the LGBTQ community | Seattle, WA | $210,000 |
| <strong>Waypoint Health Center</strong> | <strong>New Staff</strong> | To expand services to the LGBTQ community | Seattle, WA | $210,000 |
| <strong>Waypoint Health Center</strong> | <strong>New Staff</strong> | To expand services to the LGBTQ community | Seattle, WA | $210,000 |</p>
<table>
<thead>
<tr>
<th>Organization</th>
<th>Program Description</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wellspring Revival Ministries</td>
<td>Establish Development Program</td>
<td>Fairbanks, AK</td>
<td>$46,000</td>
</tr>
<tr>
<td>Western Rivers Conservancy</td>
<td>New Staff</td>
<td>Portland, OR</td>
<td>$240,000</td>
</tr>
<tr>
<td>Wild Fund, Inc.</td>
<td>Establish Development Program</td>
<td>Hailey, ID</td>
<td>$114,000</td>
</tr>
<tr>
<td>Windrider Institute, Inc.</td>
<td>New Staff and Equipment</td>
<td>Eagle, ID</td>
<td>$350,000</td>
</tr>
<tr>
<td>World Vision, Inc.</td>
<td>New IT System</td>
<td>Federal Way, WA</td>
<td>$350,000</td>
</tr>
<tr>
<td>Wrangell Cooperative Association</td>
<td>New Facility</td>
<td>Wrangell, AK</td>
<td>$250,000</td>
</tr>
<tr>
<td>Young Life</td>
<td>Washington Family Ranch</td>
<td>Portland, OR</td>
<td>$500,000</td>
</tr>
<tr>
<td>Young Men’s Christian Association</td>
<td>dba Rogue Valley Family YMCA</td>
<td>Medford, OR</td>
<td>$97,000</td>
</tr>
<tr>
<td>Young Men’s Christian Association</td>
<td>of Columbia-Willamette</td>
<td>Portland, OR</td>
<td>$280,000</td>
</tr>
</tbody>
</table>

**HEALTH & HUMAN SERVICES**

![Photo: Bike Works Seattle](image)
Clockwise from top left: (p.38) Vision House; American National Red Cross of Montana; Sunshine Division Portland Police Bureau; Hacienda Community Development Corporation; Camp Shadleing Rural Development Initiatives; Friends of American Lake Veterans’ Golf Course

Clockwise from top left: (p. 39) Society of St. Vincent de Paul District Council of Seattle and King County; Lord and Schryver Conservancy; College Success Foundation; Young Life; TwispWorks Foundation (photo by Angela Ang); Big Table
SCIENTIFIC RESEARCH

GRANTS: 68
$6,699,400

Clockwise from top left: Oregon State University; University of Washington; Oregon State University; Montana State University Bozeman; University of Idaho
SCIENTIFIC RESEARCH

GENERAL:
Boise State University
New Mass Spectrometer/Imager Purchase
To support biomedical research
Boise, ID | $270,000

Fred Hutchinson Cancer Research Center
Mass Spectrometer Purchase
To transform proteomics research
Seattle, WA | $434,500

Institute for Systems Biology
New Staff
For the 100K Wellness Project
Seattle, WA | $700,000

Montana State University Bozeman
Cell Analyzer and Imaging System Purchase
To support research in immunology
Bozeman, MT | $450,000

Oregon Health and Science University Foundation
Purchasing Next Generation DNA Sequencers
To transform genomics research
Portland, OR | $933,000

Oregon State University
Purchase of a Reactive Ion Etch System
To transform materials and devices research
Corvallis, OR | $450,000

Seattle Biomedical Research Institute
New Data Storage System and Staff
To support infectious diseases systems biology research
Seattle, WA | $236,200

University of Alaska-Fairbanks
Instruments Purchase
For oceanographic studies
Fairbanks, AK | $298,000

University of Alaska-Fairbanks
Purchase of a Next-Generation DNA Sequencer
To support biological research
Fairbanks, AK | $55,500

University of Idaho
Computation Server
To support STEM research
Moscow, ID | $240,000

University of Idaho
Purchase of a Nuclear Magnetic Resonance Spectrometer
To enhance molecular research
Moscow, ID | $360,000

University of Washington
New Research Equipment
To establish a nanomaterials laboratory
Seattle, WA | $504,000

Washington State University Foundation
SmartGrid Test Bed Construction
To support research
Pullman, WA | $500,000

EXCEPTIONAL OPPORTUNITY:
University of Idaho
Modeling Neuromuscular Adaptation
Exceptional opportunity grant
Moscow, ID | $50,000

University of Oregon Foundation
Building of a 2D-Fluorescence Spectrophotometer
Exceptional opportunity grant
Eugene, OR | $50,000

Nearly $150 million has been awarded through 1,228 grants to further scientific research in Alaska, Idaho, Oregon, Montana, and Washington over the last 39 years.
The Trust’s Enrichment Initiatives seek to nurture and strengthen sectors of particular interest to the Trust by addressing difficult and persistent issues, enhancing the quality and capacity of individual organizations, and improving the abilities and skills of those in positions of organizational leadership. The intent is for each initiative and its related programs to supplement the Trust’s grantmaking efforts and help fulfill its mission to enrich the quality of life in the Pacific Northwest. The hope is that these Enrichment Initiatives will improve nonprofit health and better equip their leaders for serving the sector and the region.

Science Education

Enrichment programs in science education add value to the work done by secondary school teachers and higher education faculty and their students. Our science education enrichment programs are carried out through grants and supported by Trust-hosted and Trust-sponsored conferences. Programs include Murdock College Science Research Program, Partners in Science Program, Partners in Science Supplemental Program, Murdock College Research Program for Life Sciences, and Research Start-Up Grants for New Science Faculty.

Capacity Building

Nonprofit organizations operate in an increasingly complex society and marketplace. Within this environment, an organization’s ability to build its capacity is crucial to sustaining, enhancing, and expanding necessary programs. To assist organizations, the Trust provides Essentials of Development and Board Development programs to address critical issues in fundraising and board development.

Leadership Development

The Trust convenes leaders, educators, and advisors in order to help them meet the critical and persistent leadership needs faced by Northwest organizations. The Trust’s goal through its Vision and Call, Women in Leadership, Christian Leadership Advance, and Board Leadership Initiative programs is to bolster organizational efforts by developing more effective leaders who are better prepared to serve mission-based organizations and their communities.
ENRICHMENT

RESEARCH START-UP GRANTS
FOR NEW SCIENCE FACULTY: 7 $210,000

MURDOCK COLLEGE RESEARCH
PROGRAM FOR LIFE SCIENCES: 13 $559,200

PARTNERS IN SCIENCE: 21 $315,000

PARTNERS IN SCIENCE SUPPLEMENTAL: 12 $84,000

Photos: Murdock’s 2014 interns (top),
Partners in Science conferences (bottom)
**ENRICHMENT**

**RESEARCH START-UP GRANTS FOR NEW SCIENCE FACULTY:**

**Pacific University**
Research Package
For new position in integrative biology
Forest Grove, OR | $30,000

**Reed Institute dba Reed College**
Research Package
For new position in chemistry
Portland, OR | $30,000

**University of Portland**
Research Package
For new position in chemistry
Portland, OR | $30,000

**University of Puget Sound**
Research Package
For new position in biology
Tacoma, WA | $30,000

**Whitman College Board of Trustees**
Research Package
For new position in biology
Walla Walla, WA | $30,000

**Whitman College Board of Trustees**
Research Package
For new position in geology
Walla Walla, WA | $30,000

**MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES:**

**Gonzaga University**
Corporation of Urbanization of Yellow-Bellied Marmots (Marmota flaviventris)
For Murdock College Research Program for Life Sciences
Spokane, WA | $43,300

**Pacific Lutheran University**
Phenotypic and Molecular Characterization of Two Jasmonate-Insensitive Mutants of Arabidopsis
For Murdock College Research Program for Life Sciences
Tacoma, WA | $37,900

**Pacific Lutheran University**
Phylogeography of Pacific Northwest Bluebells (Campanula: Campanulaceae) and Phylogenomics of North American Campanulaceae
For Murdock College Research Program for Life Sciences
Tacoma, WA | $47,400

**Reed Institute dba Reed College**
Brain Ghrelin Signaling in Anxiety-Like Behavior
For Murdock College Research Program for Life Sciences
Portland, OR | $49,600

**Seattle University**
Characterization of WhiA, a Bacterial Transcriptional Regulator with a Unique Evolutionary History
For Murdock College Research Program for Life Sciences
Seattle, WA | $32,200

**Seattle University**
Effects of Nitrogen Loading on Foodweb Structure in Estuarine Tidal Wetlands
For Murdock College Research Program for Life Sciences
Portland, OR | $44,400

**University of Portland**
Mechanism Underlying Maternal High-Fat Diet Programming of Offspring Behavior
For Murdock College Research Program for Life Sciences
Portland, OR | $52,600

**University of Puget Sound**
Identifying the Contributions of Purging and Biparental Inbreeding to the Evolution of Mating System in the Common Yellow Monkeyflower, Mimulus guttatus
For Murdock College Research Program for Life Sciences
Tacoma, WA | $41,900

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*48 : m.j. murdock charitable trust*
In 2004 nearly 620 people representing 210 organizations participated in one of the Trust’s Christian Leadership Initiatives; about 80 people from 21 organizations participated in a Capacity Building program; and 740 people attended a Science Education conference.
Oregon Health and Science University
Effects of Steroid Hormones on the Aging Brain
For Partners in Science Program
Portland, OR | $15,000

Oregon Health and Science University Foundation
Effects of Extracellular Microvesicles on Embryonic Development
For Partners in Science Program
Portland, OR | $15,000

Portland State University
Effects of Well Size on Digital Imagers’ Performance
For Partners in Science Program
Portland, OR | $15,000

Portland State University
Effects of Salt Marsh Vegetation on Ecosystems
For Partners in Science Program
Portland, OR | $15,000

Portland State University
Optical Studies of Plasmonics with Metallic Nanoparticles and Metamaterials
For Partners in Science Program
Portland, OR | $15,000

University of Oregon Foundation
Effects of Structural Stabilization of CCUG Repeats in Myotonic Dystrophy
For Partners in Science Program
Eugene, OR | $15,000

University of Portland
Investigating a Pigweed Extract for Antibiotic, Anticancer, and Herbicidal Activities
For Partners in Science Program
Portland, OR | $15,000

University of Portland
Mechanisms of Protection in Cross Stage Immunity Induced by Genetically Attenuated Parasites
For Partners in Science Program
Seattle, WA | $15,000

University of Portland
Comparative Studies of Microbes Found in Humans
For Partners in Science Program
Boise, ID | $7,000

Washington State University
Heat Shock Protein Regulation and Function During Zebra Fish Development
For Partners in Science Program
Pullman, WA | $15,000

Washington State University Foundation
Characterization of Vaccine Induced Protective Anti-CMV Antibodies
For Partners in Science Supplemental Program
Banks, OR | $7,000

C. M. Russell High School
Comparative Studies of Microbes Found in Humans
For Partners in Science Supplemental Program
Great Falls, MT | $7,000

Dallas High School
Characterization Studies
For Partners in Science Supplemental Program
Dallas, OR | $7,000
Meridian Medical Arts Charter High School
Biotechnology Investigations
For Partners in Science Supplemental Program
Meridian, ID | $7,000

Meridian Medical Arts Charter High School
Biotechnology Studies of Local Waterways
For Partners in Science Supplemental Program
Meridian, ID | $7,000

Mount Vernon High School
Detecting Genetically Modified Foods by PCR
For Partners in Science Supplemental Program
Mount Vernon, WA | $7,000

Portland Lutheran School
Biotechnical Engineering Studies
For Partners in Science Supplemental Program
Portland, OR | $7,000

Reardan High School
Comparative Studies of Sagebrush Planting Methods
For Partners in Science Supplemental Program
Reardan, WA | $7,000

Shelley High School
Silver Nanoparticle and Microparticle Production Investigations
For Partners in Science Supplemental Program
Shelley, ID | $7,000

Southridge High School
Investigations in the Properties of CCD Cameras
For Partners in Science Supplemental Program
Beaverton, OR | $7,000

West Linn High School
Surveying Natural Dyes in Dye-Sensitized Solar Cells
For Partners in Science Supplemental Program
West Linn, OR | $7,000

Photo: Partners in Science national conference
Trust staff and Trustees traveled to southern Oregon, visiting grantees and seeing the good work they are doing in their communities. The Trust also hosted two receptions, providing an opportunity to meet local nonprofit leaders and learn about their missions.

A LOOK BACK AT 2014

JUNE 29
Founder’s Day
Founder’s Day allows us to share the remarkable story of Jack Murdock’s stewardship and generosity and to express our gratitude to our regional leaders and nonprofits. Several long-term Trust grantees were honored at this year’s gathering.

MAY 19-20 & DECEMBER 8-9
Essentials of Development
A faculty of Pacific Northwest leaders presented valuable materials and strategies to help a cohort of 12 small or start-up nonprofit organizations build a sustainable development structure.

APRIL 15-16 & OCTOBER 7-8
Women in Leadership
A program designed for female professionals in middle management, the two conferences offered a chance for networking and skill building among 117 women representing 67 organizations.

SEPTEMBER 14-16
Trustee & Staff Retreat
Trust staff and Trustees traveled to southern Oregon, visiting grantees and seeing the good work they are doing in their communities. The Trust also hosted two receptions, providing an opportunity to meet local nonprofit leaders and learn about their missions.

OCTOBER 3-5
Vision and Call Retreat
The Vision and Call Internship Program exists to foster a sense of societal responsibility in college-age students by connecting them with internship sites in and around the Northwest. About 293 interns representing 36 organizations participated in the program and gathered together during a weekend retreat at Cascades Camp and Conference Center.

DECEMBER 2-3
Christian Leadership Advance Conference
Over 200 Christian ministry leaders, educators, trainers, and businessmen who have the privilege and responsibility of training other people to become leaders participated in the tenth annual conference.

NOVEMBER 14-15
Murdock College Science Research Program Conference
MCSRP strengthens faculty and undergraduate student research efforts in the natural sciences in private four-year liberal arts colleges in the Trust’s grantmaking region. Nearly 430 researchers gathered at the accompanying conference, which celebrated its twenty-third year.

JANUARY 17-18
San Diego, California
Partners in Science Conference
The Partners in Science Program funded 21 high school science teachers in 2014 to work with investigator mentors in science labs doing cutting-edge research over the course of two summers, allowing them to bring knowledge from the research lab back into the high school science classroom. They took part in two conferences to share their research with 374 of their peers.

AUGUST 8
Vancouver, Washington
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A faculty of Pacific Northwest leaders presented valuable materials and strategies to help a cohort of 12 small or start-up nonprofit organizations build a sustainable development structure.
PHILANTHROPY SPOTLIGHT

The Trust is just one foundation in the diverse mosaic of philanthropic organizations representing generous individuals, families, and communities, and we are fortunate to partner with a variety of funders doing great work in our region. Collaboration and partnership are integral to strengthening the social sector, and nonprofit support organizations play a vital role in the health and vitality of the nonprofits in our region. Here, we shine the spotlight on five that are affecting change in their communities and strive to strengthen and represent nonprofits around the Pacific Northwest.

FORAKER GROUP is dedicated to a healthy, sustainable nonprofit sector in Alaska. Led by Laurie Wolf, Foraker guides nonprofit organizations on their journey to sustainability, starting with a focus on purpose, then looking beyond simply maintaining funding to the essential elements of board, staff, and partnerships. The Trust awarded a grant to Foraker to support its Partners in Leadership project, which aims to grow and support nonprofit leadership in Alaska’s rural communities.

IDAHO NONPROFIT CENTER represents the interests of Idaho’s 4,600 charitable nonprofits, 50,000 nonprofit employees, and 425,000 volunteers. Under the direction of Janice Fulkerson, INC provides resources to build strong and accountable nonprofits and a platform to rally public involvement and gain support for the nonprofit sector. INC received a Trust grant to increase membership, expand member services, and implement a robust evaluation system.

MONTANA NONPROFIT ASSOCIATION serves more than 630 charitable nonprofits from every part of Montana. With leadership from Liz Moore, MNA promotes a stronger nonprofit sector in Montana through advocacy, development services, research and information, business solutions, and networking. A Trust grant for a nonprofit management series and a leadership development training series was awarded to MNA.

NONPROFIT ASSOCIATION OF OREGON, led by Jim White, believes that nonprofits keep our communities vibrant and healthy, create and magnify public benefits, catalyze opportunities to participate in civic affairs, and enrich cultural life. By representing and supporting charitable nonprofits of all sizes and geographic locations across Oregon, NAO strives to convene, build capacity, promote best practices, and be a thought leader in helping nonprofits build a thriving and vital Oregon. NAO received a Trust grant to support its professional development training services, expand online training, and launch a consultants program.

WASHINGTON NONPROFITS, under Alison McCaffree’s leadership, seeks to build a strong, collaborative network of nonprofits serving Washington communities through advocacy, education, and capacity building. Believing that thriving communities result when nonprofits drive meaningful, measurable change, WN builds a nonprofit support system that expands learning, connects organizations, creates local networks that drive results, and influences public policy. A Trust grant helped WN bring on a new education manager to support its education programs.
The three Trustees charged with overseeing the work of the Trust are John Castles, an entrepreneur and business leader in the Northwest who has served since 1995; Jeff Grubb, an active community leader and executive banker who was appointed Trustee in 2010; and Lyn Swanson, a Ph.D. physicist and corporate executive leader and our longest-serving Trustee since 1987.

Outstanding staff and adjunct leaders bring the mission of the Trust to life. In 2014 we welcomed Lorin Schmit-Dunlop and David Austin, who have added depth to our Program Directors. Our 2014 class of interns included Shaleetta Hicks, University of Richmond; Andrew Brown, University of Portland; Greta Jarvis, Occidental College; Lacey Maloney, Azusa Pacific University; Madison Rogers, George Fox University; and Samantha Miyauchi, Whitworth University. Our visiting scholar, Makoto Fujimura, continued with us in 2014, convening artists and shaping and influencing arts and culture around the Pacific Northwest. Additionally in 2014 we added two new senior fellows, Deborah Wilds and John Van Zytveld. They, along with other senior fellows, adjunct staff, panel members, and reviewers, help extend support and enrich the mission and work of the Trust.
VISITING SCHOLARS & SENIOR FELLOWS

Visiting Scholars and Senior Fellows contribute to the work of the Trust in a variety of ways, helping to fulfill its mission.

The Senior Fellows program provides the opportunity for outstanding senior leaders to offer expertise and support to key sectors of interest and the work of the Trust. Senior Fellows may advise on panels, serve as a part of convenings, represent the Trust at philanthropic or nonprofit meetings, or provide input representing an issue of interest. Senior Fellows may also advise staff, participate as faculty in enrichment programs, or have other experiences that bring knowledge to the work and mission of the Trust.

The Visiting Scholars and Fellows program provides an opportunity for an individual with professional expertise and distinction to be connected with the Trust. Visiting Scholars are provided space in the work of the Trust for professional renewal and development, as well as the opportunity to advise the Trust on areas and sectors of key interest. Visiting Scholars may convene professionals and colleagues in their areas of expertise for conversation and connection and may serve as a resource to the Pacific Northwest region by speaking, presenting, or serving constituencies in other ways.
Senior Fellows enrich the Trust’s work by advising on programs, serving on panels, and providing connections to key resources. The Trust welcomed Deborah J. Wilds as a Senior Fellow in 2014.

Deborah J. Wilds, Ph.D. | Prior to retirement, Deborah served as president and CEO of College Success Foundation. She also served as senior program officer for education at the Bill and Melinda Gates Foundation, where she led efforts for the Gates Millennium Scholars Program, Gates Cambridge Scholars, and Washington State Achievers Program. Prior to her tenure at the Gates Foundation, Deborah was deputy director of American Council on Education’s (ACE) office of minorities in higher education. She has co-authored several books, written more than 20 articles, and co-authored ACE’s Annual Status Report on Minorities in Higher Education. Deborah co-founded and chaired the board of New Era Education, an independent school and preschool in Baltimore, and in 2013 she was appointed to the Washington State Board of Education.
M. J. Murdock Charitable Trust continues to embrace a long-term investment strategy (see strategic asset allocation), focusing on total return and using extraordinary outside investment managers. These managers are the best of the best and the preeminent experts in their field. As illustrated in the accompanying graphs, the Trust’s commitment to our managers and a diversified long-term plan has resulted in substantial growth in assets to over $1 billion as of December 31, 2014.

It is a great privilege to have relationships with some of the brightest minds in the investment business. The Trust could not fulfill the legacy that Jack Murdock envisioned so many years ago without their effort and dedication to our mission. We continue to be amazed at their long-term collective results. It is an honor to partner with them—relationships matter.

Our Trustees continue to “dare to be great” and think outside the box to allocate assets and create investment mandates focused on making money while minimizing risk. It is through their keen oversite that we remain patient and focus long-term. It is a privilege to be a small part of managing the Trust’s investment program and to work for a supportive executive director and with a talented staff, all of whom are dedicated to maximizing our grantmaking potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer

“We have been fortunate to work with the Trust for over 30 years, and we have consistently discussed our views about fundamental long-term investing. We encourage the Trustees to maintain the discipline that they have shown for the many years we have worked together.”
– PRIMECAP Management Company
“We continue to manage the portfolio for the Trust as we have since our team was formed in 1996. We firmly believe that a consistent approach to portfolio management is what works over the long term.” – Pinnacle Associates
INVESTMENT MANAGERS

LOW RISK
- Cash & Alternative Cash
- Fixed Income Relative Value
- Hedge Funds
- Long U.S. Treasuries

MEDIUM RISK
- Diversified Style Disciplines
- Public Equities
- Long/Short Equity
- Specialized Equity Portfolios
- Private Debt & Mezzanine
- Real Estate & Infrastructure
- Minority Interest

HIGH RISK
- Private Equity
- Distressed Securities
- Venture Capital
- Specialty Situations

TARGET ALLOCATION
- 15% LOW RISK
- 50% MEDIUM RISK
- 35% HIGH RISK

ACTUAL ALLOCATION
- 15% LOW RISK
- 49% MEDIUM RISK
- 36% HIGH RISK

INVESTMENT MANAGERS
- ABRY Partners, LLC (2001)
- Acorn Investors, LLC (2004)
- Allianz Global Investors (1991)
- Calamos Investments, LLC (2011)
- Endeavour Capital (2000)
- First Reserve Corporation (1998)
- KSL Capital Partners, LLC (2005)
- Pinnacle Associates Ltd. (2000)
- W.P. Stewart & Co., Ltd. (1988)
- Walter Scott & Partners Ltd. (2013)
- Zevenbergen Capital Investments, LLC (1994)

INVESTMENT MANAGERS
- Lord, Abbett & Co. LLC (2013)
- Metropolitan West Asset Management, LLC (1997)
- ABRY Partners, LLC (2001)
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GUIDELINES FOR GRANTSEEKERS

To make an application to the Trust, the following four steps should be done:

1. Review your organization’s potential eligibility to apply to the Trust.
2. Determine the potential match of your project with Trust interests and limitations.
4. If eligible, complete and submit an application.

STEP 1: Is your organization eligible to apply for a grant?

The first question you may want to ask yourself is Are You Ready? Requests for grants are considered from organizations that fit with current Trust interest and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code (an explanation regarding this IRS Code is available in the Toolbox on our website). Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources. Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the Grants section of the Trust’s website or call the Trust office at 360.694.8415.

STEP 2: Is the project for which you seek support within Trust interest?

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current Trust interest is generally reflected in past successes. To review a list of recently funded projects, please visit the Grants Awarded section of the Trust’s website. The Funding Priorities page will provide additional guidance to what requests are and are not generally considered. Additionally, be sure to review Writing Great Grants, a guide to successful grantwriting.

STEP 3: Prepare and submit a Letter of Inquiry.

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of interest, you should consider submitting a Letter of Inquiry.

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interest and guidelines to warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed and you can expect a response within about three weeks.

STEP 4: Complete and submit an application.

If you receive an invitation to submit a full application, you will be given instructions on how to complete an application using the Trust’s online grants application system.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project. Once the application is received, the rest of the process, including the site visit, usually takes six to nine months.
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(Cover) Clockwise from top left: Center for Wooden Boats; Sitka Summer Music Festival; Portland Children’s Museum; Oregon State University; Habitat for Humanity of Snohomish County; Seattle School of Theology and Psychology

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