# Table of Contents

2018 at a Glance .......................................................... 4  
Where Did the Trust Go in 2018? ................................. 6  
From the Executive Director ....................................... 12  
Changing Faces in 2018 .............................................. 14  
Thank You, Julie Cieloha-Whitney ....................... 16  
Thank You, Jan Kennedy Ferguson ...................... 18  
New Look, Same Values ........................................... 20  
Connecting the Community ...................................... 22  
Unconventional Coalitions ....................................... 23  
Grant Highlights .........................................................  
  Alaska ...................................................................... 24  
  Idaho ...................................................................... 26  
  Montana ................................................................. 28  
  Oregon .................................................................... 30  
  Washington ............................................................. 32  
  National & British Columbia ............................... 34  
Enrichment ................................................................. 36  
From the Chief Investment Officer ..................... 38  
Financial Charts ....................................................... 39  
Investment Allocation & Managers ................... 42  
Meet Jack Murdock ................................................... 44  
People at the Trust .................................................... 46  
About the Trust ........................................................... 50  
Grants Awarded ...........................................................  
  Arts & Culture ....................................................... 51  
  Education .................................................................. 54  
  Health ..................................................................... 59  
  Human Services ...................................................... 63  
  Scientific Research .................................................. 74  
  Initiatives ................................................................. 76
MISSION

To serve individuals, families and communities across the Pacific Northwest by providing grants and enrichment programs to organizations that strengthen the region’s educational, social, spiritual and cultural base in creative and sustainable ways.

243 GRANTS IN 2018

2018 $50,330,987 GRANTED

SINCE 1975

$974,034,456 GRANTED
WHERE DID THE TRUST GO IN 2018?

- CHIEF JOSEPH FOUNDATION
- WILDLIFE SAFARI
- PEREGRINE FUND
- INNOVIA FOUNDATION
- CAMP MAK-A-DREAM
- YELLOWSTONE FOREVER
- COLUMBIA SPRINGS
- REDEMPTION RIDGE
- MUSK OX FARM
- HOPE COMMUNITY RESOURCES
ALASKA | “The Musk Ox Farm is located in a picturesque area in Palmer, Alaska. Musk Ox have soft wool called qiviut, which is stronger and warmer than sheep’s wool and softer than cashmere wool. Apparently, a luxury suit made of qiviut sold for $25,000 in 2009.” – Moses Lee

ALASKA | “Visiting Hope Community Resources’ latest independent housing project, the Kenai Peninsula Intentional Community, I’ll never forget the sheer pride of ownership each resident exuded as they welcomed me into their new homes.” – Lorin Dunlop

IDAHO | “Visiting Chief Joseph Foundation, I was inspired by the beauty of the Nez Perce reservation of Idaho, the history and significance of the Appaloosa horse and the skills, talents and passion of the Nez Perce people. I witnessed youth and children’s confident smiles as they were being taught how to ride by volunteers.” – Pauline Fong

IDAHO | “The Peregrine Fund, a raptor research facility in Boise, is located at the top of the hill, and the view is breathtaking. They do great research and education about raptors around the world and recently discovered eagles people thought were extinct. How cool is that?” – Moses Lee
MONTANA | “The knowledge and passion of Yellowstone Forever staff at Yellowstone National Park is contagious, and their educational programs for youth and others is inspiring. What struck me most as I visited was how all the staff had experienced Yellowstone as youth, and it captivated their imagination such that they would return to promote and support it for others to enjoy.” – Dana Miller

MONTANA | “I was honored to meet with the leadership of Camp Mak-A-Dream, an organization that has hosted no-cost camps for the last 25 years for individuals and families impacted by a cancer diagnosis.” – John Franklin

OREGON | “When I visited Redemption Ridge in Medford, I was heart-broken by the trauma and pain of the experiences of the teens living there but simultaneously filled with hope by their stories of healing and redemption.” – Pauline Fong
OREGON | “I wasn’t quite sure what to do when a male Cheetah walked into the conference room at my site visit! Just one of the fun moments experienced at the Wildlife Safari in Winston.” – Lorin Dunlop

WASHINGTON | “Innovia Foundation is inspiring because they serve a 32,000-square-mile area with a population of about 1,000,000 people and 4,500 nonprofits located in ten counties in Eastern Washington and ten counties in North Idaho. The Foundation is one of many local community facilitators throughout Washington that encourages and enables strategic philanthropy that impacts real, local needs.” – Dana Miller

WASHINGTON | “It was a delightful surprise to learn about Columbia Springs, an environmental education organization that is stewarding a beautiful parcel of the Murdock Trust’s “backyard.” In addition to educational programs for children and adults, it operates the historic Vancouver trout hatchery.” – Jill Lemke
From the Executive Director

“Change is the law of life. And those who look only to the past or present are certain to miss the future.”
– John F. Kennedy

Change can be a challenging assignment. We find comfort in the familiar, and while the prospect of growing, of finding new opportunities and improving on our current circumstance may feel exciting, achieving that benefit requires thoughtful planning and a willingness to endure the discomfort of changing patterns and practices.

When we consider the history of the Murdock Trust, I would argue that very few years can match 2018 from a growth and change perspective. I find myself excited, invigorated and energized as, over the last 12 months, our team has introduced and implemented several significant changes to how our organization operates and how we work.

Our most public change was our office move that required years of planning and partnership from several organizations in order to bring a space to life that honors the legacy of our benefactor as well as the grantees and nonprofits we partner with to serve the common good of the Pacific Northwest.
We also overhauled our grants portal, streamlining the way we receive applications and the way we communicate with potential grantees. And on a personal level, we saw several colleagues who had walked our halls for decades move on to exciting new adventures, and we welcomed key new faces to help lead the Murdock Trust into the coming decades.

All of this, while continuing to serve and support hundreds of nonprofit organizations through a variety of grants, programs and partnerships.

As I am sure you will see in the coming pages of our Annual Report, though the Murdock Trust may have a slightly updated look, the core of our values, our work and our mission remain the same.

I am personally excited to share the results of our hard work with you, and I am grateful that now, more than ever, we are positioned to partner with the individuals and organizations working to see all communities in the region flourish and thrive.

Steve Moore
Executive Director
Changing Faces in 2018

**MIKE TRUE** | When the Murdock Trust sought to fill the role of CFO, we conducted a nationwide search for the best candidate. Little did we know, the perfect person to assume this role was right across the street. Mike joined the Murdock Trust as our new CFO after a distinguished career as CFO and then CEO of The Historic Trust in Vancouver, Washington.

**RUDY CARRASCO** | Sometimes an outside perspective can be one of the most valuable additions to a team. A veteran of the nonprofit and community-building space, Rudy said farewell to his home in Michigan to put down roots and join the Murdock family as a new program director.

**KIM NEWMAN** | The Partners in Science program offers a unique growth and development opportunity for high school educators, while also benefiting countless students across the Northwest. We were delighted when Kim, a longtime Partners participant and coach, agreed to step out of her role in the classroom to join the Trust as a program director and head the Partners in Science effort moving forward.

**FRANCESCA CRUZ** | Our team at our front desk is often the first contact our partners have with the Murdock Trust. We were pleased to have Francesca join the Murdock team as our morning receptionist, and we are grateful for the energetic spirit and warmth she brings each day.

**DAVE KRESTA** | It is no secret that the Murdock Trust places a high value on the potential benefit available when the faith-based community joins forces with government and secular organizations. Dave’s time with the Trust as a visiting scholar provided critical insight into the role that churches and faith-based groups can play in supporting local communities.
**JESSE RICHARDS |** The Murdock Trust believes in building capacity, both in organizations and in individuals. Jesse’s work with us as a visiting scholar placed emphasis on the latter, identifying opportunities to connect with young professionals and students and finding ways to help them flourish and thrive.

**DR. SHARON DALOZ PARKS |** A noted expert in the field of leadership development, we are grateful to welcome Sharon to the Murdock Trust as a senior fellow, where she has provided immeasurable support to our work surrounding professional development and strengthening of the public discourse.

**CLAIRE FRANKENFIELD |** An up-and-comer in the nonprofit space, Claire joined the Trust as our 2018-19 Oregon Fellow, where she has helped coordinate and develop several of our convenings and special projects.

**EMILY COULIMORE |** A consistent presence at the front desk of the Murdock Trust for several years, we were proud to learn that Emily has been accepted to nursing school, where she will soon bring her commitment to service and passion for helping others in need of healing.

**KEELY BARBEE |** We love having the opportunity to observe members of the Murdock family as they pursue a great journey to fulfill their personal passion. As much as we love having Keely lend her talents to our front desk team, it has been even more fun to watch her grow into an educator herself, and we were proud to see her earn her teaching degree this year.

**INTERNS |** No summer at the Murdock Trust would be complete without the energy and enthusiasm of our outstanding interns. Nathan Cloud invested (pun intended) his time with the Trust learning from and supporting our financial team, while Annika Nyquist brought her unique artistic perspective to our communications team. We cannot wait to see what these two accomplish as they venture into the professional world.
For close to 30 years, Julie Cieloha-Whitney helped secure and safeguard the financial well-being of the Murdock Trust, first as one of our partners at Deloitte, then as a member of our in-house finance team before being promoted to controller and eventually CFO in 2005. Julie has been instrumental and invaluable in building and monitoring the Trust’s annual budgets, as well as coordinating our tax returns and financial statements, not to mention spearheading any number of additional projects, such as the design, development and move to our new office space.

But to truly understand Julie’s spirit, you need to look at her calendar outside of business hours. Despite serving in a highly demanding role for the Trust, Julie routinely makes time to lend her expertise to countless nonprofits and community groups, such as Philanthropy Northwest, the Community Foundation for SW Washington, the Safety Action Team and Oregonians Against Trafficking Humans. She also served as co-chair of the Citizens Budget Advisory Committee’s community outreach programs organized by the Multnomah County Sheriff’s Office, as well as on the board of the Kory’s Foundation.
“I was blessed to work with Julie from the day she graduated from Portland State University to the day I retired from the Murdock Trust. There is no one in my nearly 50-year career I would rather have worked with. Teams are built around supportive, amazing, energetic, dependable, talented, gifted, cheerful, beautiful, positive people like Julie. Julie encompassed all these qualities and more blended into the best there ever was. Thank you, Julie, for having my back and making me and the Murdock Trust better. Julie was the Tiger Woods of the Murdock Trust. Admittedly, I am her biggest fan.”

JIM MARTIN
Chief Investment Officer
JRM Capital Management

“Julie is an amazing role model, community leader and friend. She commits 110 percent to every endeavor and gives of herself selflessly. Julie’s legacy at the Murdock Trust will be one of embodying Jack Murdock’s legacy of nurturing and enriching all in her wide sphere of influence, leaving the organization a better place for those who follow in her (large) footsteps.”

LISA DOW
EVP, Chief Risk Officer
Columbia Bank

“I have had the privilege of knowing Julie for most of my 25 years at the sheriff’s office. I have never met anyone like Julie whose strong work ethic, compassion, generosity, honor and integrity surpass all of us mortals. To this day, I am convinced Julie is an angel sent down to make our lives better. I know she has made my life better. I am honored to call her a friend, and I wish her all the best in her retirement.”

KEITH BICKFORD
Detective/Immigrant Assistant
Multnomah County Sheriff’s Office
Coaches and leadership experts will tell you that greatness is achieved by consistently showing up and emphasizing doing the little things really well, every day. For 20 years, Jan Kennedy Ferguson exemplified this approach, consistently bringing a commitment to excellence and an eye for detail to her work as a program director with the Murdock Trust. To truly understand her impact, you need only look at the “balance sheet” she leaves behind.

Upon her retirement, Jan personally guided the administration of nearly $106 million through 601 total grants in her tenure with our organization. This represents about 10 percent of our total grantmaking since the Trust was founded, amounting to an incalculable impact on individuals, families, nonprofits and communities and reaching every corner of the Pacific Northwest.

A leader among our cohort of program directors, Jan blessed us with her business savvy as an entrepreneur and the passion for service she exhibited through her support of several nonprofits in the Oregon and Washington area. We are grateful for her contributions to serve the common good.
GIL MUNOZ  
Virginia Garcia Memorial Health Center

“It has been amazing working with Jan over the years. Virginia Garcia would not be the place it is without the great partnership with Jan and the Trust, who have been with us every step of the way. Jan has truly understood the mission of Virginia Garcia in the community and has been so supportive and understanding, and we can’t thank her enough.”

GREG RUEGER  
Egyptian Theatre Preservation Association

“Thank you, thank you, thank you for your early advice, guidance and support in our efforts to restore Coos Bay’s historic Egyptian Theatre. Your efforts and the early grant from the Murdock Trust led the way to our success and made all the difference. Coos Bay now has its much-loved theater back in operation serving the community.”

CINDY KAPLAN  
SPOON Foundation

“What I really appreciate about Jan is that, when she was first introduced to SPOON, I could tell that she cared about us so much more than just as a grantor, but she cared about our mission, and she cared about the kids we were helping, and she cared about us as an organization. She provided a lot of support and helped introduce us to some great mentors, and I’ll forever be grateful for that.”

DONNA BRIGGS  
Britt Music & Arts Festival

“Jan has changed thousands of lives. It’s extraordinary the impact and the ripple that Jan has created in her career. She is an inspiration and the kind of person we should all aspire to be.”
2018 kicked off with a bang for the Murdock Trust as we rolled out Fluxx, our new grants management system. After more than 40 years of a paper-based application system, we built an online system that allows applicants and grantees to interact with our entire process through a grants portal. With valuable input from dozens of grantees and all of our grants staff over the course of a year and a half, we were thrilled to launch the new grants portal in the spring of 2018. We continue to tweak the system and make improvements, and we hope that this new system makes the application and reporting experience even better for our valued constituents.

The final weeks of 2018 marked an exciting moment in the history of the Murdock Trust as our staff officially moved into our new office space in the heart of the recently opened Vancouver Waterfront development.

After making our home on Broadway Street in downtown Vancouver for 30 years, we took seriously the task of establishing a new space that will serve the immediate needs of the Trust while providing the flexibility to grow with our organization for many decades to come. We hope that it will serve as a place to honor the legacy of our benefactor and support the non-profits and partners we work with daily to uplift the greater Pacific Northwest community.

The entire space is thoughtfully designed with the input of myriad partners representing every sector we serve to celebrate the unique and diverse history and culture of the Pacific Northwest. To better serve our grantees, community partners, enrichment participants and business colleagues, our new office also incorporates the latest in professional efficiency design and technology. We are grateful to officially call this space home, and we look forward to leveraging its capabilities to positively grow our impact on the Pacific Northwest.

The next time you are in the Vancouver area, please stop by for a tour!
Connecting the Community

In addition to our grantmaking and enrichment programs, a third area of focus for the Murdock Trust is our convenings. At a time when civil discourse is at an all-time low and our civic landscape feels more fractured than ever, communities thrive when voices and leaders are brought together for productive, solution-focused conversations. In fact, research shows that communities are best served and generate effective, long-term solutions only when voices from differing backgrounds come together to address common challenges.

We recognize that we cannot solve the challenges that face our communities. Though we can help, we aren’t the ones with the expertise to provide care to patients in the hospital or coordinate the collection and delivery of food to those who are hungry or assist neighbors struggling with the impacts of addiction or protect and preserve the habitat of the diverse animals and wildlife that call the Northwest home. But where we can provide assistance is helping bring those who do have expertise in these areas together to engage, discuss and collaborate on solutions.

Every year, the Murdock Trust directly hosts or partners on close to 50 convenings, ranging from smaller events like our Board Leadership and Essentials of Development enrichment gatherings, to more moderately sized events like our Connecting for Good celebration and our Women in Leadership conference, to much larger affairs like our annual Founder’s Day gathering and our Leadership Conference.
While much of our convening work is designed to serve as an initial introduction and spark to a broader conversation, occasionally these partnerships can span months or even years and include network-building and educational components for those involved. One of our glowing examples of this type of long-term investment in community and coalition building is the work of **Capacity Building: Rural Oregon and Southwest Washington**, a two-year teaching and mentorship initiative supported by the Murdock Trust and ten other foundations and led by the DeVos Institute of Arts Management at the University of Maryland.

Participating organizations work through a curriculum designed to help nonprofits more effectively navigate the challenges of organizational management—from launching new programs to working through leadership transitions to significant resource or real estate transactions to establishing financial stability. Spearheaded by Michael M. Kaiser, former president of the John F. Kennedy Center for the Performing Arts and chairman of the DeVos Institute of Arts Management at the University of Maryland, and Brett Egan, president of the DeVos Institute, the program pairs participants with an advisor from the DeVos Institute for one-on-one mentorship in addition to broader course study.

**2017-2019 Cohort:** BendFilm (Bend, OR) • Britt Music & Arts Festival (Jacksonville, OR) • Caldera (Sisters, OR) Columbia Theatre Association for the Performing Arts (Longview, WA) • Four Rivers Cultural Center (Ontario, OR) High Desert Museum (Bend, OR) • Lincoln City Cultural Center (Lincoln City, OR) Oregon Coast Council for the Arts (Newport, OR) • Pendleton Center for the Arts (Pendleton, OR) Ross Ragland Theater (Klamath Falls, OR) • Sitka Center for Art and Ecology (Otis, OR) • The Arts Center (Corvallis, OR) Umpqua Valley Arts Association (Roseburg, OR) • Vancouver Symphony (Vancouver, WA)

SITKA SUMMER MUSIC FESTIVAL
What started as a month-long chamber music concert series in the summer of 1972 has turned into year-round music events, master classes and workshops, as well as outreach across Alaska to remote towns and villages. Sitka Summer Music Festival’s big annual festival is held on the former Sheldon Jackson College campus, where several historic buildings are used by artists, visiting musicians and staff. A Trust grant helped carefully remodel, expand and upgrade these historic spaces.

CAPITAL COMMUNITY BROADCASTING
Capital Community Broadcasting operates three radio stations and a public television channel, reaching people all across Alaska with news, public affairs, arts and culture programming and Alaska-specific content. Its biggest radio station, KTOO, received an upgrade to its radio studios in Juneau with the support of a Trust grant.
HOPE COMMUNITY RESOURCES
At a time when children with cognitive and physical disabilities were routinely institutionalized, Hope Community Resources was founded to provide them with a home, along with support and services. Today, HCR's intentional neighborhood in the Kenai Peninsula allows individuals with disabilities to live in the way they choose, and a Trust grant helped create the heart of the community—a gathering place for social engagement among residents.

KODIAK BAPTIST MISSION
Kodiak Baptist Mission serves Kodiak Island children and their families in a variety of ways—through preschool, afterschool care, camps, outdoor school, farm animal education, a children’s farmer’s market, a food bank and family-focused community events. With so much outdoor-focused activity, KBM was in need of a covered arena, which the Trust supported with a grant.

UNIVERSITY OF ALASKA FAIRBANKS
At University of Alaska Fairbanks, investigators are working on developing a drug that induces pseudo-hibernation in mammals. Safely reducing core body temperature in humans can helping improve survival and neurologic outcomes in patients who have suffered cardiac arrest. The Murdock Trust Commercialization Initiation project helps universities translate scientific discoveries to market, and a grant is helping UAF bring this research through the stages of development to eventually be used in life-saving situations.
BALLET IDAHO
The only professional ballet company in Idaho, Montana or Wyoming, Ballet Idaho reaches an audience of 15,000 with its performances and serves 7,000 students through its outreach programs in rural Treasure Valley, Idaho. Ballet Idaho’s Nutcracker performances in December help sustain the company through the rest of its season. When the Nutcracker sets were in desperate disrepair, a Murdock grant helped purchase professionally designed and fabricated sets that minimize maintenance and allow touring to larger venues to reach a wider audience.

THE COMMUNITY LIBRARY
The Community Library was founded by a group of 17 women in 1955 with a vision for a privately funded and governed library. It serves 22,000 residents in rural Wood River Valley, and in addition to book lending, it offers a history museum, a summer bookmobile to reach rural children and adult programs and classes. The library recently found itself with a need for an improved Learning Commons to address accessibility and safety issues and to enhance its education and assistance programs for adults, and the Trust was proud to support this building improvement.
LOST RIVERS MEDICAL CENTER
Located in the wild high desert of remote east central Idaho, Lost Rivers Medical Center serves two rural counties with life-saving acute care and an emergency department, as well as family and specialty medicine. Lost Rivers expanded its vital healthcare to its rural community by adding a surgery suite, with support from a Murdock grant, which provides day surgery and operating room services to meet the needs of its aging population.

NATURE CONSERVANCY IN IDAHO
The Nature Conservancy has a long legacy of protecting lands and waters around the world, and the Idaho chapter has worked for more than 50 years to conserve 430,000 acres of landscape and habitat. Its vision to connect people with nature is fulfilled through hands-on engagement with volunteers who help manage natural resources and protected areas. A Trust grant helped hire a program coordinator to oversee this engagement program to help The Nature Conservancy in Idaho achieve full conservation potential.

BOISE STATE UNIVERSITY
Boise State University has been a longtime participant in Murdock’s Partners in Science program, which gives high school science teachers summer research experience with mentor researchers at universities and research institutes. Mentor Cheryl Jorcyk partnered with teacher Sandra Gulley to research how inflammatory proteins promote the expression of chemokines in prostate cancer metastasis to provide a better understanding of prostate cancer and improve treatment and survival rates for patients.
NATIONAL FOREST FOUNDATION
Partnering with the US Forest Service to restore national forests and grassland, the National Forest Foundation works to unite people in collaborative stewardship of the 193 million acres that comprise the National Forest System. The Pacific Northwest regional office was established in Montana through a Murdock grant 15 years ago, and this latest grant helped bring on a program manager to engage Idaho and Montana communities in collaborative forest health initiatives.

PROVIDENCE MONTANA HEALTH FOUNDATION
Located on the Flathead Indian Reservation, the St. Joseph Medical Center is the Polson hospital arm of Providence Montana Health Foundation and serves a rural and diverse population of low- to moderate-income patients. The life-saving services that St. Joseph’s provides through its cancer detection was in jeopardy with an aging mammography unit. A Murdock grant helped purchase new 3D mammography equipment, offering early cancer detection to patients living in rural Montana.
**HOPA MOUNTAIN**
The Native population makes up about 8 percent of Montana, and Hopa Mountain in Bozeman invests in tribal leaders, adults and youth to improve outcomes for under-resourced communities. Hopa trains and supports Native nonprofit and citizen leaders, provides education to parents of young children, offers college support to Native, Latino and foster youth and provides scholarships to students earning geo-sciences degrees. A new development coordinator, hired through a Murdock grant, helped Hopa expand its capacity to serve more people.

**VITAL GROUND FOUNDATION**
The only private lands conservation organization focused on grizzly bear recovery and habitat protection, Vital Ground has restored more than 618,000 acres of habitat since its founding nearly 30 years ago. It protects land, advances social habitat, educates humans to reduce bear/human conflict and, ultimately, improves the ecosystem as a whole because bears serve as an umbrella species for fish, wildlife and plants. A Trust grant helped Vital Ground purchase the Glen Willow conservation easement, an important piece of land in reducing bear/human conflict and protecting bears.

**MONTANA STATE UNIVERSITY BOZEMAN**
Montana State University’s Bozeman campus has long been recognized as an active research university, and its Center for Biofilm Engineering is nationally recognized for its research. The purchase of a state-of-the-art confocal Raman microscope through a Murdock grant significantly impacts research related to microbial communities, ultimately influencing public health and agriculture. One of only six such microscopes in the nation, and the only one in the Pacific Northwest, this instrumentation provides critical opportunities to researchers in the region.
CHEHALEM CULTURAL CENTER
The Chehalem Cultural Center began life as a school in the Depression era, and over the years, the historic brick building has transformed into a hub for arts, culture and community. Children and adults of all ages can find something geared toward them—from art camps to music festivals to art exhibitions. With support from the Murdock Trust, the Cultural Center built a Culinary Enrichment Center to host cooking classes and demonstrations and to provide a food service area for the many year-round events held in this community space.

OREGON RAIL HERITAGE CENTER
Oregon has a rich and diverse railroad history, and the Oregon Rail Heritage Center proudly displays and educates the public about historic steam locomotives. The Heritage Center is open free to the public to allow access to everyone and is a popular place for field trips from local schools and summer camps. The historic 1924 Brooklyn Yard turntable is one of only a few operating turntables open to the public on the West Coast, and a Trust grant helped refurbish and install it at the Heritage Center.
SALEM FREE CLINICS
Providing quality healthcare at no cost to uninsured and underinsured people in the Salem area, Salem Free Clinics offers medical, dental and mental health services. At least 16 percent of adults in the area lack health insurance, and since its founding in 2005, Salem Free Clinics has offered life-changing free healthcare to more than 50,000 patients. A Murdock grant helped hire the Clinic’s first paid healthcare provider to give on-site leadership to the many volunteers who make its offerings possible.

BRIDGE MEADOWS
Bridge Meadows has pioneered an innovative living community that brings together senior adults and children who have been adopted out of foster care to live as neighbors. Children draw strength and stability from the support of their older neighbors, and low-income elders leverage their wisdom, time and talent as mentors, tutors and childcare providers to former foster children. A Trust grant helped build capacity by hiring a development officer.

REED COLLEGE
The Murdock Trust’s Research Start-Up Grants for New Science Faculty help private colleges and universities become more competitive in attracting talented faculty in the natural sciences. Reed College is nationally recognized for undergraduate research excellence and has hired several faculty over the years through this program. Reed’s most recent hire was for a professor in the chemistry department focused on measurement science, a strategic addition to the team.
BAINBRIDGE ISLAND MUSEUM OF ART
A newer addition to the cultural landscape of Washington, Bainbridge Island Museum of Art is free to the public in order to increase access to and engagement with quality art. Rotating exhibits feature diverse themes and media and are accompanied by a lecture series to give patrons a look at the artist’s process. The Museum’s first program director was hired through a Trust grant, which allows the expansion of its arts, humanities and cultural programs.

NORTHWEST SCHOOL OF WOODEN BOAT BUILDING
Students from around the world come to the Northwest School of Wooden Boat Building to learn the art of boat craft, allowing them to find employment with or start their own maritime businesses. The school not only provides a unique trade, but it also preserves the beautiful tradition of wooden boat building and teaches the next generation to become craftspeople. The final component to the school’s building expansion was the addition of a new septic system, a less-than-glamorous but necessary project funded by the Murdock Trust.
UNITY CARE NORTHWEST
In 1982, a coalition of community leaders, faith-based organizations and health professionals identified unmet healthcare needs in Whatcom County and formed Unity Care Northwest. Today, Unity Care is a safety-net clinic with three locations that provide healthcare regardless of a patient’s ability to pay. The Ferndale location was in two separate buildings that had reached capacity, so with the help of a Murdock grant, a new primary care health center was built.

REFUGEE WOMEN’S ALLIANCE
After a group of resettled refugee women experienced language and cultural barriers using social services during their transition to the Seattle area, they formed Refugee Women’s Alliance to offer newly arrived women culturally sensitive services in their native languages. RWA offers case management, direct services and referrals to community partners, including Trust grantees. Due to large demand and a need for more space, RWA built a new site, with help from a Murdock grant, to expand its administrative offices, case management spaces, resource center and gathering hall.

SAINT MARTIN’S UNIVERSITY
The Murdock College Research Program for Natural Sciences supports research projects at undergraduate institutions to expand their research programs. A pilot survey of RR Lyrae stars done by Saint Martin’s University yielded evidence of a small structure in the Milky Way Galaxy’s center. A Natural Sciences grant provided funding for a group of students to further study this intriguing structure to obtain a complete picture of the formation of the oldest innermost regions of the Milky Way and a window into the initial conditions of galaxy formation.
FRIENDS OF THE CANADIAN FAMILY
Based in British Columbia, Friends of the Canadian Family works to strengthen marriage, parenting and families in Canada. Friends is the Canadian arm of US-based Focus on the Family and shares its resources through radio and television broadcasts, online channels and retreat centers. A Murdock grant helped build and equip an in-house studio at the Friends headquarters so it can develop its own radio and television content specifically for Canadian audiences.

EVANS SCHOLARS FOUNDATION
The Evans Scholars Foundation awards full college scholarships and housing to young people working as golf caddies who demonstrate outstanding character, work ethic and academic achievement but have limited financial means. Evans Scholars has established 18 Scholarship Houses at university campuses across the United States for its scholars to live in community, develop leadership and give back to their cities. A new Scholarship House was created at University of Washington through a Trust grant.
ARTS & CULTURE

MOVING PICTURE INSTITUTE

The Moving Picture Institute trains and supports upcoming filmmakers as they launch their careers, with the ultimate goal of producing high-impact films that educate and inspire audiences with stories about human freedom. MPI writes, produces and distributes its own films and the films of others, often with accompanying events that allow for audience engagement. A Murdock grant helped build MPI’s audience engagement program, which brings documentaries to live audiences through events that include filmmaker panel discussions and master classes.

PRAXIS

Praxis believes that our culture’s future depends on the next generation of entrepreneurs and their influence on social problems and what society consumes, practices, believes and desires. Faith-based entrepreneurs at every stage in their careers find support and opportunities for growth through Praxis’ leadership development programs. The addition of a Partner for Theological and Cultural Leadership, with support from a Trust grant, has helped build the capacity of Praxis’ lean staff.

DUCKS UNLIMITED

Ducks Unlimited was founded in 1937 during the Dust Bowl after drought plunged duck populations to unprecedented lows. Today, Ducks works in all 50 states to conserve wetlands for waterfowl, and its work is informed by research and scientific understanding of all that affects waterfowl and their habitats, resulting in 14 million acres of conserved wetlands. The addition of a biologist was supported by a Murdock grant.
Throughout the last year, I have fallen in love with the musical *Hamilton* for its inspiring message and soundtrack that utilize language and composition that time and again reach a part of the soul only ignited by a powerful song. To me, so much of *Hamilton* can be applied to the work of the nonprofit sector and the promise of those working tirelessly to serve our communities. And no line speaks to our Enrichment efforts more than the quote above and its emphasis on the possibilities that lay before us.

When we discuss Enrichment, we’re talking about investing in the individuals who make the nonprofits in our community flourish and thrive through their unending commitment and dedication. We seek to provide education, mentorship and networking opportunities that build the capacity of the individual so that the individual can build the capacity of the organization, which then builds the capacity of the community.

Time and again, we see enthusiastic, inspired professionals just like Alexander Hamilton who see no limits to the positive impact they can make on the community and on the audiences they serve. All they need is the opportunity to show the world what it is they can do.

We are grateful to continue to play a small role in helping these dedicated professionals of all backgrounds as they grow and develop in order to bring the gifts of their inspiration, excitement and energy to serve the common good.

Terry Stokesbary
Senior Program Director for Enrichment Initiatives
From the Chief Investment Officer

We are thankful for a successful 2018. The Murdock Trust’s assets gained ground amidst a volatile and highly challenging capital market environment. The growth is the result of a collaboration between historical decision-making prior to my arrival along with strategic analysis and long-term thinking reinforced during the past year. These long-term strategies and decisions—both past and present (made with our Trustees)—serve not only to provide the foundation for the construction of the Trust’s portfolio but also to provide for the consistency with which the Trust’s portfolio can experience stability, growth and an ability to weather turbulent periods, as was the case in the fourth quarter of 2018.

We would be remiss if we did not also attribute such consistency and asset growth to the people we partner with—our Investment Managers. Again, it is through their years of discipline, diligence and thoughtful decision-making that the Trust has been able to grow its assets and thus its grantmaking capacity. These relationships and their continued collaborative nature are key to our Northwest nonprofit partners’ success and ability to thrive. As always, we are grateful for each of our Investment Managers and how each has played an integral role in the success of our grantees.

While 2018 was another year of growth amidst turbulence, it was also a year of further transition. We not only moved into a new home on the Vancouver Waterfront, but we also welcomed in a new chief financial officer, Mike True. Mike succeeds Julie Cieloha-Whitney, who successfully stewarded the organization’s finances for the past 29 years and worked hand-in-hand with Jim Martin, my predecessor. It goes without saying that Julie’s work was forward-thinking, exemplary and honored the vision and work of Jack Murdock, as well as our grantees. Mike and I look forward to journeying together to continue to steward the Trust’s assets and finances as we enter a new era. In turn, our partners in the Pacific Northwest, those communities we serve and support who have been the benefactors of the long-term, dedicated results of the past, will continue to bear the fruits of our stewardship in the future.

Elmer Huh
Chief Investment Officer
Total Assets, Grants Approved, 
& Grants Paid

Grants Millions

Assets Millions

$0

$20

$40

$60

$80

$100

$120

$140

1975

1976

1977

1978

1979

1980

1981

1982

1983

1984

1985

1986

1987

1988

1989

1990

1991

1992

1993

1994

1995

1996

1997

1998

1999

2000

2001

2002

2003

2004

2005

2006

2007

2008

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018

Total Assets

Grants Approved

Grants Paid

Trend Line-Grants Approved
Cumulative Grant Payments & Growth in Assets Since Inception
RISK BUCKET 1
- Cash & Alternative Cash
- Fixed Income Relative Value
- Long U.S. Treasuries

RISK BUCKET 2
- Public Equity
- Private Debt & Mezzanine
- Real Estate & Infrastructure
- Minority Interest

RISK BUCKET 3
- Private Equity
- Distressed Debt
- Venture Capital
### Target Allocation
- 55%
- 35%
- 10%

### Actual Allocation
- 46%
- 45%
- 9%

---

**ARTS & CULTURE INVESTMENT MANAGERS**

2. **ABRY Partners, LLC (2001)**
3. **Alchemy Special Opportunities, LLP (2007)**
9. **First Reserve Corporation (1998)**
11. **Knightsbridge Advisers, LLC (1997)**
12. **Mayfield Fund (2012)**
15. **Sequoia Capital (1980)**
17. **Voyager Capital (2014)**

**Years in parentheses indicate relationship inception**
Meet Jack Murdock

Our benefactor, Melvin J. “Jack” Murdock, was an avid learner, innovator and entrepreneur with business interests throughout the Pacific Northwest. At a young age, he established his own business selling and servicing radios and electrical appliances, and there he began working with Howard Vollum, with whom he developed the oscilloscope and co-founded Tektronix, including operating a Piper Aircraft distributorship for the Pacific Northwest, based in Vancouver, Washington.

He also established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. His practice of philanthropy lives on today in the form of the M.J. Murdock Charitable Trust, established from his estate in 1975, and we’re proud to carry on the spirit of Jack’s life well-lived through the work of the Trust that bears his name.

To learn more about Jack, click here.
People at the Trust
Trustees

JOHN W. CASTLES
JEFFREY T. GRUBB
JEFFREY D. PINNEO

Executive Staff

STEVEN G.W. MOORE
Executive Director

DANA MILLER
Senior Program Director for Grant Programs

TERRY STOKESBARY
Senior Program Director for Enrichment Initiatives

ELMER HUH
Chief Investment Officer

JULIE CIELOHA-WHITNEY
Chief Financial Officer

MIKE TRUE
Chief Financial Officer
Program Directors

RUDY CARRASCO  LORIN DUNLOP  PAULINE FONG  JOHN FRANKLIN  ROMANITA HAIRSTON-OVERSTREET

JAN KENNEDY FERGUSON  MOSES LEE  KIM NEWMAN  JILL LEMKE

Grants, Technology & Communications Staff

CAMILLE COTTON  Grants & Communications Associate
FRANCESCA CRUZ  Receptionist & Administrative Assistant
MARYBETH STEWART GOON  Senior Program Assistant
MARY HILL  Program Assistant for Enrichment
JENNIFER LARSON-CODY  Director of Technology & Information Management Services

JASON LEE  Receptionist & Administrative Assistant
STEFANIE NARHI  Executive Assistant
CONNER PECKHAM  Communications & Technology Program Assistant
COLBY READE  Director of Communications
Investment & Finance Staff

MARNEE ALFSON
Finance & Administrative Services Coordinator

KAREN DERENNE
Senior Accountant

MEGAN KEIM
Administrative Services Coordinator

MARK PYATT
Investment Officer

TAMMY BJORKMAN
Investment Team Assistant

KAREN DERENNE
Senior Accountant

JESSE RICHARDS
Visiting Scholar

VERNE SEDLACEK
Senior Fellow

SHARON DALOZ PARKS
Senior Fellow

MARK PYATT
Investment Officer

TAMMY BJORKMAN
Investment Team Assistant

KAREN DERENNE
Senior Accountant

MEGAN KEIM
Administrative Services Coordinator

MARK PYATT
Investment Officer

TAMMY BJORKMAN
Investment Team Assistant

JESSE RICHARDS
Visiting Scholar

VERNE SEDLACEK
Senior Fellow

SHARON DALOZ PARKS
Senior Fellow

ADJUNCT STAFF

Senior fellows and visiting scholars contribute to the work of the Trust by advising on programs, serving on panels and providing connections to key resources to enrich the Trust’s mission and the constituencies it serves.

KENT THORNBURG
Senior Fellow

JOHN VAN ZYTVELD
Senior Fellow

DEBORAH J. WILDS
Senior Fellow

NORM SMITH
Senior Fellow

RON KING
Senior Fellow

STEVEN GARBER
Senior Fellow

LAWRENCE HO
Senior Fellow

DAVE KRESTA
Visiting Scholar

SHARON DALOZ PARKS
Senior Fellow

JESSE RICHARDS
Visiting Scholar

VERNE SEDLACEK
Senior Fellow

NORM SMITH
Senior Fellow

KENT THORNBURG
Senior Fellow

JOHN VAN ZYTVELD
Senior Fellow

DEBORAH J. WILDS
Senior Fellow

NORM SMITH
Senior Fellow
About the Trust

The M.J. Murdock Charitable Trust was created in 1975 to enrich the quality of life in Alaska, Idaho, Montana, Oregon and Washington.

From day one, our mission has been to serve individuals, families and communities across the Pacific Northwest by providing grants and enrichment programs to organizations that strengthen the region’s educational, social, spiritual and cultural base in creative and sustainable ways.

We partner with a wide variety of organizations whose missions contribute to serving the common good. Our team carries out the Trust’s work by:

• Serving our constituencies through strategic grants and enrichment programs that help organizations advance their mission, build capacity and increase effectiveness

• Convening people to identify emerging regional challenges, opportunities and areas of mutual interest

  • Promoting idea-sharing and networking among individuals and organizations

  • Encouraging thoughtful, purposeful stewardship and investment of resources
Strategic Projects

ARTS + CULTURE

14 GRANTS

$2,836,000

// Broadway Center for the Performing Arts
7th Street Theatre Association | Hoquiam, WA | $75,000
**Capital Improvements** • For rural cultural and community center

Alaska Arts Southeast, Inc. | Sitka, AK | $175,000
**New Lighting** • To enhance campus safety and use

Artist Trust | Seattle, WA | $96,000
**Technology Improvements** • To support online business training opportunities

Bainbridge Island Museum of Art | Bainbridge Island, WA | $164,000
**New Staff** • To support arts programming

Ballet Idaho, Inc. | Boise, ID | $300,000
**Capital Improvements** • To support artistic programming

Broadway Center for the Performing Arts | Tacoma, WA | $500,000
**New Equipment** • To support artistic and educational programming

Chehalem Cultural Center | Newberg, OR | $200,000
**New Construction** • To support community engagement
John G. Shedd Institute for the Arts | Eugene, OR | $250,000
Facility Renovation • To expand music education programs

Little Theater on the Bay | North Bend, OR | $150,000
Theater Renovation • To enhance serving audiences

Magenta Theater | Vancouver, WA | $62,000
New Lighting • To support stagecraft and enhance patron experience

Native Arts and Cultures Foundation, Inc. | Vancouver, WA | $214,000
New Staff • To establish communications programs

Portland Jazz Festival Incorporated | Portland, OR | $182,000
New Executive Director • To lead presenting arts organization

Sitka Summer Music Festival, Inc. | Sitka, AK | $400,000
Historic Building Renovation
For expansion to year-round programming, in honor of Jan Kennedy Ferguson

Spokane Symphony Society | Spokane, WA | $68,000
Technology Improvements • To enhance patron experience
EDUCATION
42 GRANTS
$15,350,500
Becket Fund | Washington, DC | $300,000
New Staff • To support religious freedom

Capital Community Broadcasting, Inc. | Juneau, AK | $153,000
Facility Renovation and Transmitter Relocation • To improve broadcast production

Center for Alaskan Coastal Studies | Homer, AK | $126,500
New Staff • To strengthen environmental education and stewardship

Center for Religion and Diplomacy, Inc. | Washington, DC | $300,000
Research Initiative • For education programs

Christian Legal Society | Springfield, VA | $300,000
Program Support • To support programs for law school students

Community Foundation for Southwest Washington | Vancouver, WA | $650,000
Water Feature Construction • For community engagement at Columbia Waterfront Park

Discovery Institute | Seattle, WA | $450,000
Technology and Democracy Project • To promote technology innovation

George Fox University | Newberg, OR | $162,000
Engineering Equipment, in Memory of Walter and Patty Dyke • To support teaching, research and innovation
Hands On Children’s Museum | Olympia, WA | $200,000
New Exhibit • To enhance Outdoor Discovery Center

Institute for Humane Studies | Arlington, VA | $225,000
Pacific Northwest Program • For educational programs on First Amendment liberty

John Jay Institute for Faith, Society and Law, Inc. | Langhorne, PA | $225,000
Fellows Program • To develop leaders for public service

Kids Unlimited of Oregon | Medford, OR | $300,000
Facility Renovation • To expand services for young people

Kodiak Historical Society | Kodiak, AK | $205,000
Exhibit Fabrication • To educate visitors

Mount Angel Abbey | St. Benedict, OR | $279,000
Infrastructure Improvements • For library amenities

Moving Picture Institute | New York, NY | $275,000
New Staff • To increase audience engagement

Museum of Flight Foundation | Seattle, WA | $350,000
Exhibit Construction • To honor Vietnam Veterans and inspire understanding and healing

New Saint Andrews College, Inc. | Moscow, ID | $300,000
Facility Renovation • To support student education

North Clackamas Christian School | Oregon City, OR | $89,500
New Multimedia Center/Library Construction • To enhance student learning

Northwest Nazarene University | Nampa, ID | $250,000
Facility Construction • For student formation
Northwest School of Wooden Boat Building | Port Hadlock, WA | $220,000
   Infrastructure Improvements • To support vocational skills training

Oregon Historical Society | Portland, OR | $250,000
   New Exhibit • To promote education and programs

Oregon Museum of Science and Industry | Portland, OR | $500,000
   New Exhibits • To support science education programs

Oregon Public Broadcasting | Portland, OR | $1,000,000
   Facility Renovation • For news, entertainment and programs

Oregon Rail Heritage Foundation | Portland, OR | $500,000
   Historic Restoration • To expand informal education

Pacific Legal Foundation | Sacramento, CA | $412,500
   Program Support • For legal research on property rights

Pacific Lutheran University | Tacoma, WA | $500,000
   Facility Renovation and Clinical Laboratory Equipment • To support nursing education

Peregrine Fund, Inc. | Boise, ID | $350,000
   New Staff • To support research and conservation of raptors worldwide

Portland Art Museum | Portland, OR | $1,000,000
   New Entry Pavilion • To expand and improve campus

Property and Environment Research Center | Bozeman, MT | $450,000
   Research, Outreach, and Education Program • For research on the changing demands on natural resources

Saint Martin’s University | Lacey, WA | $800,000
   New Science Building • To support education and research
Seattle Pacific University | Seattle, WA | $226,000
Facility Renovation and Clinical Equipment • To support nursing education

Seattle University | Seattle, WA | $1,750,000
New Science Building • To support education and research

Sitka Sound Science Center | Sitka, AK | $309,000
Facility Improvements • To support marine and coastal education and research

The Community Library | Ketchum, ID | $350,000
Facility Renovation and Expansion • To serve diverse rural communities

Trust Small Grants | Vancouver, WA | $380,000
Strengthening Democracy • For 2018

Tucker Maxon School | Portland, OR | $45,000
Expand Development Program • To serve students with hearing loss

Umatilla County Historical Society | Pendleton, OR | $122,000
Exhibit Fabrication and Installation • To educate visitors

University of Puget Sound | Tacoma, WA | $400,000
New Facility Construction • To support campus programs, visitor experience and student recruitment

Warner Pacific University | Portland, OR | $350,000
New Simulated Laboratory Equipment • To support nursing education

Washington State University Foundation | Pullman, WA | $98,000
New Equipment • To support new regional programs

Whole Earth Nature School | Eugene, OR | $83,000
New Staff • To support Outdoor School programs

Wildlife Safari | Winston, OR | $115,000
Theater Renovation • To improve educational programming
ARTS & CULTURE

HEALTH

23 GRANTS

$5,340,600

// West Mont
Alaska Center for the Blind and Visually Impaired | Anchorage, AK | $67,500
Facility Improvements • To serve individuals for life skills training

Children’s Home Society of Idaho | Boise, ID | $133,000
New Marketing Staff • To serve children with mental health needs

Eagle Mount – Bozeman | Bozeman, MT | $152,000
New Staff • To provide family supportive services

Franklin County Medical Center | Preston, ID | $250,000
New Radiology Equipment • To support rural patients

Garten Services, Inc. | Salem, OR | $150,000
New Equipment • To serve working adults with disabilities

Hope Community Resources, Inc. | Anchorage, AK | $240,000
New Facility • To support individuals with disabilities

Hope Services | Roseburg, OR | $210,000
Facility Purchase and Remodel • To serve young women

Innovia Foundation | Spokane, WA | $234,500
New Staff • To research and support community initiatives
Lake Chelan Health and Wellness Foundation | Chelan, WA | $300,000
   Equipment for New Hospital • To serve rural patients

Lee Pesky Learning Center, Inc. | Boise, ID | $141,000
   New Staff • To expand educational interventions

Life Works | Longview, WA | $250,000
   Facility Renovation • To support vocational programs for teens with developmental disabilities

LifeWorks NW | Portland, OR | $250,000
   Facility Renovations • To provide therapy services for children and adults

Lost Rivers Medical Center | Arco, ID | $144,000
   New Surgery Suite Equipment • To serve rural patients

MultiCare Health Foundation | Tacoma, WA | $1,000,000
   New Behavioral Health Hospital Construction • For adult comprehensive care

Oregon Community Foundation | Portland, OR | $200,000
   Special Olympics of Oregon Fund • For program reorganization

Providence Montana Health Foundation | Missoula, MT | $151,000
   New 3D Mammography Equipment • To serve rural patients in Polson
Providence Seaside Hospital Foundation | Seaside, OR | $25,000  
**Emergency Department Renovation and Expansion** • To serve rural patients

Salem Free Clinics | Salem, OR | $138,600  
**New Staff** • To serve uninsured and underinsured patients

St. Vincent Healthcare Foundation | Billings, MT | $200,000  
**New Mobile Mammography Unit** • To serve rural working women

Transitional Resources | Seattle, WA | $139,000  
**New Development Staff** • To enhance mental health services

Unity Care Northwest | Bellingham, WA | $300,000  
**New Health Center** • To serve rural patients in Ferndale region

West Mont | Helena, MT | $150,000  
**Facility Renovations** • To serve individuals with disabilities

Yakima Valley Farm Workers Clinic | Toppenish, WA | $290,000  
**New Construction** • To expand Safe Haven youth and community programs
HUMAN SERVICES

105 GRANTS

$22,961,000
Adelante Mujeres | Forest Grove, OR | $350,000
Facility Renovation • To expand service to underserved Latino families

Africa New Life Ministries International | Portland, OR | $184,000
New Staff • To increase church partnerships

Aids Orphan Education Trust | Portland, OR | $152,500
Establish Development Program • To increase international outreach

Alaska Correctional Ministries, Inc. | Anchorage, AK | $82,000
New Staff • For educational programs

Amara | Seattle, WA | $375,000
New Construction • To expand services for vulnerable children

Blanchet House of Hospitality | Portland, OR | $194,500
Expand Development Department • To serve the homeless

B’nai Brith Men’s Camp Association | Beaverton, OR | $200,000
Cabin Construction • To increase and enhance youth impact

Boys and Girls Club of the Olympic Peninsula | Sequim, WA | $300,000
New Port Angeles Facility • To serve rural youth
Boys and Girls Clubs of Benton and Franklin Counties | Pasco, WA | $300,000
New Construction • To expand service to Kennewick community youth

Bridge Meadows | Portland, OR | $165,000
Expand Development Department • To provide support for children in foster care

Camp Hodia | Boise, ID | $175,000
Volunteer Program Expansion • To increase involvement in camp programs

Canby Center | Canby, OR | $185,500
Establish Development Program • To serve low-income individuals and families

Cascades Camp and Conference Center | Yelm, WA | $200,000
New Staff Housing Construction • To improve camper experience

Cedar Springs Camp and Conference Center | Lake Stevens, WA | $200,000
Infrastructure Improvements • To improve camp safety and support future expansion

Chief Joseph Foundation | Lapwai, ID | $92,500
Facility Construction • To serve Native and other underserved youth

Christian Family Adoptions | Clackamas, OR | $190,500
Program Expansion • To assist adoptive families

Cistercian (Trappist) Abbey of Our Lady of Guadalupe | Carlton, OR | $100,000
New Equipment • For campus community infrastructure improvements

Columbia Springs | Vancouver, WA | $152,000
Establish Development Program • To support environmental education programs

Compassion Connect, Inc. | Portland, OR | $213,000
Establish Regional Office • To expand support for vulnerable individuals and families
HUMAN SERVICES

CRISTA Ministries | Shoreline, WA | $244,000
New Staff • To increase volunteer participation

Days for Girls International | Bellingham, WA | $212,000
New Communications Staff • For increased programming

Divine Alternatives for Dads Services | Seattle, WA | $202,000
New Staff • To expand services to Tacoma

Ducks Unlimited, Inc. | Memphis, TN | $267,500
New Staff • To support conservation work in Oregon and Washington

Earth Economics | Tacoma, WA | $190,000
New Staff • To expand community engagement

Equal Opportunity Schools | Seattle, WA | $237,000
New Staff • To identify and support high school student achievement programs

Evans Scholars Foundation | Golf, IL | $300,000
Facility Renovations • To expand college access for under-resourced students

Faithful Friends | Portland, OR | $120,000
New Staff • To serve at-risk youth

Farmers Conservation Alliance | Hood River, OR | $300,000
Leasehold Improvements • To support conservation work

Flathead Lutheran Bible Camp | Kalispell, MT | $184,000
New Cabins • To increase camper accessibility

Foundation Center | New York, NY | $90,000
Public Service Programs • To support the nonprofit and philanthropic community
Frederick Education Project Puget Sound | Seattle, WA | $156,000
New Staff • To expand college access to incarcerated women

Friends of the Canadian Family, Inc. | Langley, BC | $69,000
New Media Studio • To serve families and individuals

Friends of the Children – Seattle | Seattle, WA | $213,000
New Staff • To expand student mentoring program

Global Partnerships | Seattle, WA | $336,000
New Staff • To expand financial services

Grizzly Discovery Center | West Yellowstone, MT | $250,000
New Exhibit • To educate visitors on riparian ecosystems

Habitat for Humanity La Pine Sunriver | Sunriver, OR | $107,500
New Volunteer Coordinator • To serve rural low-income families

Habitat for Humanity of Oregon | Portland, OR | $163,000
New Staff • To support local affiliates

Hand in Hand | Everett, WA | $139,500
Establish Development Program • To serve at-risk children and families

Headwaters Economics, Inc. | Bozeman, MT | $147,000
Technology Improvements • To expand access to economic system modeling services in the Northwest

Heart of Oregon Corps, Inc. | Bend, OR | $133,500
New Staff • To improve program management

Helping Hands Re-Entry Outreach Centers | Seaside, OR | $260,000
Tillamook Facility Renovation • To serve under-resourced families
Helping Men Heal | Vancouver, WA | $196,500
New Staff • To increase service to trauma survivors

Holt International Children’s Services, Inc. | Eugene, OR | $188,000
New Staff • To provide permanent homes for vulnerable children

Hopa Mountain | Bozeman, MT | $218,000
Establish Development Program • To serve rural nonprofits and philanthropy

Housing Hope | Everett, WA | $200,000
Marysville Learning Center Construction • To serve under-resourced families

Hutton Settlement, Inc. | Spokane, WA | $152,000
Infrastructure Improvement • To provide support for vulnerable children

Interfaith Coalition of Whatcom County | Bellingham, WA | $139,000
New Staff • To serve under-resourced families

Intermountain District Church of the Nazarene, Inc. | Nampa, ID | $200,000
Conference Center Expansion • To enhance visitor experience

InterVarsity Christian Fellowship – USA | Madison, WI | $400,000
Administrative Technology Improvements • To increase fundraising and field staff efficiency
Kids Club of Harney County | Burns, OR | $290,000
Facility Construction • To expand services to rural youth

Kodiak Baptist Mission, Inc. | Kodiak, AK | $124,000
Covered Arena Construction • To expand programs and community activities

Latino Community Association | Bend, OR | $152,000
Establish Development Department • To serve Latino families

Leadership Foundations | Tacoma, WA | $325,000
Program Expansion • To serve member organizations

LEAP Charities, Inc. | Boise, ID | $121,000
Facility Purchase • To serve refugee families

Lopez Island Family Resource Center | Lopez Island, WA | $62,000
New Staff • To support individuals with mental health needs

Love in the Name of Christ of Fairbanks | Fairbanks, AK | $127,000
Establish Development and Communication Program • To serve community members in need

Luis Palau Association | Portland, OR | $150,000
New Staff • To increase participation and communication with constituents

Luis Palau Association | Portland, OR | $150,000
Headquarters Remodel • To improve efficiency and serve partner organizations

Lutheran Community Services Northwest | SeaTac, WA | $169,000
New Snohomish County Staff • To serve individuals and families

Maybelle Center for Community | Portland, OR | $250,000
Facility Improvements • To support homebound individuals
Meals on Wheels People, Inc. | Portland, OR | $150,000
**Leasehold Improvements** • To improve service to seniors and their families

Millionair Club Charity, Inc. | Seattle, WA | $175,500
**New Staff** • To expand employee training program

Musk Ox Development Corporation | Palmer, AK | $373,000
**Facility Renovation** • To improve visitor experience and educational opportunities

National Forest Foundation | Missoula, MT | $250,000
**New Staff** • To support forest stewardship in the Northern Rockies

Nature Conservancy in Idaho | Hailey, ID | $176,500
**New Staff** • To expand community engagement

Neighbors for Kids | Depoe Bay, OR | $26,000
**New Equipment** • To expand services to children with special needs

Northwest Harvest EMM | Seattle, WA | $190,000
**Technology Improvements** • For distribution efficiencies and customer relations

Opportunity International, Inc. | Chicago, IL | $369,000
**New Technology** • To strengthen global fundraising efforts

Oregon Entrepreneurs Network | Portland, OR | $150,000
**New Staff** • To support entrepreneurial efforts in rural counties

Partners International | Spokane, WA | $271,000
**New Staff** • To increase Northwest church mobilization

Path with Art | Seattle, WA | $190,000
**New Staff** • To expand engagement of underserved adults
Pomegranate Center | Seattle, WA | $75,000
Strengthening Democracy, Civility and the Common Good Initiative
For video production to strengthen communities

Portland Leadership Foundation | Portland, OR | $266,000
New Staff • To expand services

Portland YouthBuilders | Portland, OR | $200,000
Facility Renovation • To serve low-income youth

Praxis, Inc. | New York, NY | $300,000
New Executive Staff • To encourage entrepreneurs

Public Safety Chaplaincy, Inc. | Beaverton, OR | $249,500
New Executive Staff • To serve first responders

Rebecca Bender Initiative | Grants Pass, OR | $164,000
New Staff • To establish development program

Recreation Northwest | Bellingham, WA | $100,000
Program Expansion • To improve public health

Refugee Women’s Alliance | Seattle, WA | $400,000
Facility Construction • To serve low-income individuals and families

Salvation Army Northwest Division | Seattle, WA | $350,000
Facility Construction • To expand services to youth and families

Set Free Alaska | Wasilla, AK | $350,000
Facility Renovation • To expand behavioral health programs

Society of St. Vincent de Paul Portland Council | Portland, OR | $164,500
Establish Development Program • To serve low-income individuals
Society of St. Vincent de Paul, La Pine, Oregon Conference | La Pine, OR | $145,000
Facility Renovation • To expand services to the under-resourced

Southwestern Montana Family YMCA, Inc. | Dillon, MT | $300,000
Facility Expansion • To promote healthy lifestyles

Splash International | Seattle, WA | $226,000
Expand Development Department • To increase support for clean water projects

Tacoma Community House | Tacoma, WA | $400,000
Facility Construction • To serve immigrants and refugees in need

The Klamath Tribes | Chiloquin, OR | $300,000
New Facility • To serve tribal community youth

Treehouse | Seattle, WA | $366,500
Program Expansion • To serve children in foster care

Trillium Family Services | Portland, OR | $300,000
New Corvallis Facility • To serve children with mental health needs

Trust Small Grants | Vancouver, WA | $316,000
Small Organization Capacity Building • For 2018

United Way of Pierce County | Tacoma, WA | $186,000
Expand Development Department • To encourage community philanthropy

USTA - Pacific Northwest Section | Beaverton, OR | $171,000
Establish Development Department • To increase recreational-level participation

Vision House | Renton, WA | $205,000
Expand Development Staff • To serve low-income individuals and the homeless
**Vital Ground Foundation, Inc. | Missoula, MT | $50,000**  
**Glen Willow Conservation Easement Purchase** • For habitat for grizzly bears and other wildlife

**Wallowa Resources | Enterprise, OR | $210,000**  
**Facility Renovation** • To support community programs

**Warm Beach Christian Camps and Conference Center | Stanwood, WA | $90,500**  
**New Staff** • To increase camper participation and support

**Whatcom Dispute Resolution Center | Bellingham, WA | $75,000**  
**New Facility** • To serve youth and adults

**Wildlife Conservation Society | Bronx, NY | $250,000**  
**New Staff** • To support Alaska conservation work

**Willamette Valley Development Officers | Portland, OR | $161,000**  
**New Staff** • To extend organizational reach

**Young Life | Colorado Springs, CO | $1,200,000**  
**Washington Family Ranch Infrastructure Improvements** • For wastewater system

**Young Life | Colorado Springs, CO | $264,000**  
**New Staff** • To expand leadership development among multicultural and urban youth

**Young Men’s Christian Association of Pierce and Kitsap Counties | Tacoma, WA | $175,000**  
**Expand Development Department** • To ensure longevity

**Young Men’s Christian Association of Snohomish County | Everett, WA | $350,000**  
**Everett Facility Construction** • To expand services to the community

**Young Men’s Christian Association of Yakima | Yakima, WA | $350,000**  
**New Facility** • To increase membership and program participants

**Youth Dynamics | Burlington, WA | $184,000**  
**Establish Development Department** • To increase youth outreach
Montana State University Bozeman | Bozeman, MT | $173,500
Confocal Raman Microscope • To support single cell microbiology research

Oregon Health and Science University Foundation | Portland, OR | $276,000
Laser-Scanning Confocal Microscope • To support biomedical research

Oregon State University | Corvallis, OR | $225,000
Single-Crystal X-Ray Diffractometer • For determining structures of molecules

University of Alaska Fairbanks | Fairbanks, AK | $140,400
Gas Chromatograph–Isotope Ratio Mass Spectrometer • To support biological and environmental science research

University of Oregon Foundation | Eugene, OR | $347,000
Spinning Disk Confocal Microscope • To support biomedical research

University of Washington | Seattle, WA | $504,000
MilliKelvin Optoelectronic Instrument • For researching quantum materials and devices

Washington State University Foundation | Pullman, WA | $414,000
Single-Crystal X-Ray Diffractometer • To support biomedical, chemical and materials science research

Washington State University Foundation | Pullman, WA | $444,000
Scanning Electron Microscopy • To support life and materials science research
Initiatives

Commercialization Initiation Program

Oregon Health and Science University Foundation | Portland, OR | $60,000
A Novel Therapy for High-Grade Serous Ovarian Cancer • For Commercialization Initiation

University of Alaska Fairbanks | Fairbanks, AK | $60,000
Supplement to Development of the First Thermolytic • For Commercialization Initiation

University of Idaho | Moscow, ID | $60,000
For Commercialization Initiation

University of Oregon Foundation | Eugene, OR | $60,000
Molecular Receptors and Devices for Hydrogen Sulfide Detection and Quantification
For Commercialization Initiation

Washington State University Foundation | Pullman, WA | $60,000
Environmentally Friendly Cotton/Cellulose Waste Recycling • For Commercialization Initiation

Research Start-Up Grants for New Science Faculty

Gonzaga University | Spokane, WA | $30,000
Start-Up Package for New Position in Biology - Cell and Molecular Biology

Gonzaga University | Spokane, WA | $30,000
Start-Up Research Package for New Position in Biology - Comparative Evolutionary Biology

Linfield College | McMinnville, OR | $30,000
Start-Up Research Package for New Position in Biology
Reed College | Portland, OR | $30,000
Start-Up Research Package for New Position in Chemistry

University of Portland | Portland, OR | $30,000
Start-Up Research Package for New Position in Biology

Whitworth University | Spokane, WA | $30,000
Start-Up Research Package for New Position in Chemistry

Murdock College Research Program for Natural Sciences

Carroll College | Helena, MT | $47,985
Effects of Antimicrobial Skin Secretions, Cutaneous Microbial Communities and Seasonality on the Susceptibility of Amphibians to Chytridiomycosis
For Murdock College Research Program for Natural Sciences - Life Sciences

Gonzaga University | Spokane, WA | $59,038
Investigating Diversity of Aeromonas Phage in Wild Mosquitos: How Does the Community of Phage Change Throughout the Mosquito Lifecycle?
For Murdock College Research Program for Natural Sciences - Life Sciences

Linfield College | McMinnville, OR | $59,950
Two-Dimensional Devices: Potential Barriers and Screening
For Murdock College Research Program for Natural Sciences - Physical Sciences

Pacific Lutheran University | Tacoma, WA | $49,639
Tracking Fluvial Erosion and Surface Evolution of Landslide Deposits with SfM Photogrammetry and Machine Learning: Implications for Future Flooding and Hillslope Instability
For Murdock College Research Program for Natural Sciences - Physical Sciences
Pacific University | Forest Grove, OR | $60,000
Social, Ecological and Evolutionary Factors Shaping Complex Acoustic Interactions in Neotropical Wrens
For Murdock College Research Program for Natural Sciences - Life Sciences

Saint Martin’s University | Lacey, WA | $46,300
Bulge Radial Velocity Assay - RR Lyrae (BRAVA-RR) Survey: Mapping the Bulge with RR Lyrae Stars
For Murdock College Research Program for Natural Sciences - Physical Sciences

Seattle University | Seattle, WA | $59,293
Syntheses, Crystal Structures, Mossbauer Effect Spectroscopy and Reactivity of Novel Multi-Layer Organometallic Complexes: Model Systems for Organometallic Molecular Wires
For Murdock College Research Program for Natural Sciences - Physical Sciences

University of Portland | Portland, OR | $55,500
Defining the Role of Two Newly Identified Proteins in the TonB System: A System Known to be Vital for Infectivity and Antibiotic Resistance of Pathogenic Vibrio Species
For Murdock College Research Program for Natural Sciences - Life Sciences

University of Portland | Portland, OR | $33,400
Probing Interfacial Effects on Environmental Electron Transfer Mediators Using Localized Surface Plasmon Resonance
For Murdock College Research Program for Natural Sciences - Physical Sciences
Partners in Science Program - Regular

Boise State University | Boise, ID | $15,000
Hydrogen Isotopes in Identification of Breeding Areas of the Anna’s Hummingbird • For Partners in Science Program

Boise State University | Boise, ID | $15,000
Inflammation-Induced Chemokines in Prostate Cancer Metastasis • For Partners in Science Program

Evergreen State College | Olympia, WA | $15,000
Biochemical Adaptations of Comb Jellies (Ctenophora) to Life in the Deep Sea • For Partners in Science Program

Kennewick School District | Kennewick, WA | $15,000
Building Responsible Science Between Scientific Institutions and Security Forces • For Partners in Science Program

Montana State University Billings | Billings, MT | $15,000
Chromitite Seams Across Stillwater Complex • For Partners in Science Program

Montana State University Bozeman | Bozeman, MT | $15,000
Characterization of Earth Materials Using Microimaging and Spectroscopic Methods
  For Partners in Science Program

Montana State University Bozeman | Bozeman, MT | $15,000
Mechanisms of Dendritic Cell-Epithelial Cell Interactions in the Human Gastric Mucosa
  For Partners in Science Program

Montana State University Bozeman | Bozeman, MT | $15,000
Radar Applications for Snow Science and Hydrological Forecasting • For Partners in Science Program

Oregon Health and Science University | Portland, OR | $15,000
Longitudinal Effects of Chronic Alcohol Use on the Methylome • For Partners in Science Program
Oregon Health and Science University | Portland, OR | $15,000
Validation of Conserved Epstein-Barr Virus MicroRNA Targets Involved in B Cell Differentiation
For Partners in Science Program

Pasco School District #1 | Pasco, WA | $15,000
Thermoplastic Adhesives Application to Carbon Fiber Composite Materials • For Partners in Science Program

Sentinel High School | Missoula, MT | $15,000
Applying eDNA Sampling to Advance Conservation of Aquatic Species • For Partners in Science Program

University of Alaska Fairbanks | Fairbanks, AK | $15,000
High Latitude Fossil Terrestrial Vertebrate Communities from the Late Cretaceous Period
For Partners in Science Program

University of Alaska Fairbanks | Fairbanks, AK | $15,000
Body Farm Alaskan Style: Growth Rates and Identification of Forensically Important Fly Maggots
For Partners in Science Program

University of Montana | Missoula, MT | $15,000
Soil Fungi and Native Plant Diversity Roles in Invasions by Exotic Plants • For Partners in Science Program

University of Oregon | Eugene, OR | $15,000
Effects of Ocean Acidification on Behavior and Nutritional Value of Newly Recruited Coastal Dungeness Crab
For Partners in Science Program

University of Portland | Portland, OR | $15,000
Study of Soil Actinomycetes and Antibiotic Products • For Partners in Science Program

University of Washington | Seattle, WA | $15,000
Sugar Profiling of Antibody Drugs Used to Treat Alzheimer’s Disease • For Partners in Science Program
**Washington State University Foundation | Pullman, WA | $15,000**
Chemical Characterization of Grape Berries and Leaves from Smoke-Exposed Grapevines
For Partners in Science Program

**Whitworth University | Spokane, WA | $15,000**
Global Gene Expression Analysis in the Absence of a Non-Receptor Tyrosine Kinase During Post-Embryonic Development of the Nematode *C. Elegans*
For Partners in Science Program

---

**Partners in Science Program - Supplemental**

**Borah High School | Boise, ID | $7,000**
DNA Extraction and DNA Amplification to Aid in Fish Identification • For Partners in Science Supplemental Program

**Cascade High School | Turner, OR | $7,000**
Measuring and Mapping Local Air Quality • For Partners in Science Supplemental Program

**Frenchtown High School | Frenchtown, MT | $7,000**
Using Modeling to Predict Effects of Different Environments on the Atmosphere For Partners in Science Supplemental Program

**Frenchtown High School | Frenchtown, MT | $7,000**
Identification of Antibiotic Producing Microbes and Potential Novel Antibiotics For Partners in Science Supplemental Program

**New Horizons High School | Pasco, WA | $7,000**
Designing a Water Filtration System Using Agricultural Waste and a Synthesized Porous Cellulose Acetate Membrane For Partners in Science Supplemental Program
North Salem High School | Salem, OR | $3,000
Investigating Biodiverse Solutions to Global Issues of Hunger, Clean Water Availability, Climate Change and Human Disease
For Partners in Science Supplemental Program

Oregon City Senior High School | Oregon City, OR | $7,000
Exploring the Impacts of Pharmaceuticals and Personal Care Products (PPCP) in the Environment
For Partners in Science Supplemental Program

Pocatello High School | Pocatello, ID | $5,500
DNA Barcodes in Ecology, Evolution and Forensic Science • For Partners in Science Supplemental Program

Science and Math Institute | Tacoma, WA | $7,000
SAMi Water Quality Testing • For Partners in Science Supplemental Program

Victor Public School | Victor, MT | $3,382
An Investigative Approach to Chemistry and Scientific Instrumentation Using UV-VIS Spectroscopy and Coffee
For Partners in Science Supplemental Program

WF West High School | Chehalis, WA | $7,000
Modern Use of Drone Technology • For Partners in Science Supplemental Program