





While still in the spring of his life, <u>Jack Murdock</u> displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his *autobiography*, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, "After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences...I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world."

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established

his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening a box of hand-written records on a shelf in our offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and a guide to our philanthropy today.

As Jack's youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a *speech* he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people more able to solve society's problems and make significant contributions to our world.

So it is that both Jack's wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to "enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities." Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would

have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as "The Greatest Generation," he also knew the importance of sacrifice, generosity, democratic freedoms, civic investment, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust, he left a legacy, which is still being written.





'10 IN Review 35 AND Counting!

If generosity cost nothing, the world would be full of philanthropists. So OLD JEWISH PROVERB

Over the last couple of years I have had the great opportunity to interview a number of Jack Murdock's contemporaries—colleagues from Tektronix, members of his extended family, friends, and children of friends. It has been an insightful and helpful reminder of the life and legacy that launched the work of the Trust 35 years ago and it can be seen in the video, Jack Murdock: A Life Well Lived. While reflecting on the early days of the Trust, I also think about Sam Smith, the first executive director, and the first generation of **Trustees** who sought to implement the mission of this new charitable trust in the 1970s. From gas lines to Iranian hostages, from the fall of Saigon to Watergate, they were working in a challenging and changing economic and political context not dissimilar to our own. In the midst of these changing times, they sought to creatively, purposefully, and fruitfully partner with organizations and leaders who renewed, built, and dreamed of a culture where individuals, families, and communities would thrive. And they carefully and deliberately sought to invest in those places that would make a difference, with particular attention to the Pacific Northwest region. They also soon realized that to make a difference for future generations, they would have to carefully steward the endowment as well.

Now 35 years later, we can celebrate the vision, stewardship, and generosity, as well as the creativity and thoughtfulness, of those who have gone before. Starting with a base of approximately \$91 million when the Trust was launched, more than 4,500 grants totaling more than \$624 million have been made and numerous programs provided in the first three and one-half decades. Today that endowment has grown to about \$800 million. In 2010 alone, the Trust's thirty-fifth year, we were able to invest \$26 million in partnership with organizations throughout the Northwest. In addition, nearly 1,400 science educators, presidents, development officers, researchers, students, emerging leaders, and others have participated in leadership development, programs, and activities of the Trust, representing more than 500 different organizations. The mission Jack Murdock and the first generation of leaders of the Trust envisioned 35 years ago continues on. Our work joins that of the 76,000 grant-making

foundations in the United States that invest more than \$46 billion in a widely diverse number of places and needs. Eighty-nine percent of Americans make a charitable donation each year! It is a rich and vibrant part of the American experience that has begun to be replicated in many other countries throughout the world. We celebrate this growing movement of generosity, civic engagement, and stewardship. Nurturing and protecting the diversity of philanthropic commitments and experiences is foundational to the best of human flourishing, creativity, and growth.

But it is also important to note that in the United States, foundation giving is a significant but relatively small percentage of total charitable giving. One recent report showed that total charitable giving in a recent year totaled more than \$310 billion, with the highest percent (74) coming from individual donors. Many of those individuals are also giving through the work of corporations, which in turn give about 6 percent of charitable giving and provide hundreds of thousands of hours of service as board members and volunteers. Of course the business sector gives in so many other ways—from providing jobs and employee payrolls, to state and local revenue. As Jack Murdock once said, "When business thrives and serves as good corporate citizens, everyone in the community thrives." It is also worth noting that since before the time of the founding of the Murdock Trust, total giving in the United States has increased by an average of 2.8 percent per year, every year, up to the present. Generosity is not only good for the soul, it makes a difference!

As any organization knows, it is the people who bring the mission to life, and with the Trust this is especially true. In 2010, as Kathy Kidwell moved into retirement and we celebrated her 13 years of service, the Trust entered a new season where a generation of our staff will move into retirement and pass the baton on to a new generation. As well, *Dave Coleman* marked his five-year anniversary as a program director. Dave has faithfully crisscrossed our region making site visits and encouraging organizations of all sizes to work toward excellence.

Through the Trust's Visiting Scholar program, we benefitted from the thoughtful contributions of Dr. Stephen Mayer, on sabbatical from his role as chair of the chemistry department at the University of Portland. An additional part of our commitment to be a learning organization is to welcome interns—recent college graduates—interested in the work of philanthropy and nonprofits. The class of 2010 had a gifted and energetic group that included Megan Bryant (North Park University), Victoria Davis (Baylor University), Bryana Gardner (George Fox University), Karrson Koivisto (Western Oregon University), and Dylan Smith (Concordia University). We celebrate

the work that all of them are now doing in education, youth development, and the non-profit world.

Each year, as a part of their work, our staff consult and advise nonprofits and foundations across the region and the country. A few noteworthy examples illustrate the ways nearly all staff are involved. <u>Julie</u> <u>Cieloha</u> has provided outstanding leadership to the Community Foundation for Southwest Washington and Philanthropy Northwest and has been actively involved with the network of organizations battling human trafficking—a scourge that respects no boundaries. *John Van Zytveld*, now serving as a senior fellow of the Trust, can often be found with his wife, Carol, trekking through Eastern Europe serving the Greater European Mission. In his "spare time," Jim *Martin*, CIO of the Trust, serves on the board of Kids in Sports and Alaska's Rasmuson Foundation, and was also named the 2010 Small Foundation Manager of the Year by Institutional Investor. Jan Kennedy, a much sought-after resource for non-profit gatherings, and Jennifer Larson, who some call the Vancouver Rotary Club's secret weapon, represent the mission of the Trust in a wide variety of organizations and activities around Vancouver. These are but a few examples of the gifted and giving staff who, together, help our mission come to life in large and small ways, in ordinary and remarkable ways, and in ways that add up to make a difference as we partner with

hundreds of others in the Pacific Northwest and beyond who serve the common good. Whether board members, volunteers, executives, staff, or those being served by nonprofits, it is for the good of all that we build communities where business thrives, government serves, and the non-profit world weaves together those elements where every person reaches his or her full potential. Our nation's founders call it "life, liberty, and the pursuit of happiness," and it has never been more hungered for around the world than today.

Advances, discoveries, and innovations are changing how we connect to information and to each other. Who would have imagined in 1975 that in 2000 a group of volunteers would launch a tiny website called Wikipedia, and in 2010 it would become the most widely used reference work in the world? The ways in which we engage in public dialogue, coordinate and solve problems, and overcome

obstacles are changing as I write. Though we are but a small voice in the big scheme of things, our history shows that small voices working together can make a difference. Whether it be in scientific research or rural health, regional theater or tutoring youth, local food banks or the wide array of those working in human services, you will discover by looking through this report that there are a multitude of reasons to be hopeful about the future. While we are grateful to pause and celebrate the work of 35 years, we are excited to see what 2011 and beyond will bring. I imagine Jack Murdock and his friends must be smiling.

Steven G. W. Moore Executive Director





Anniversary ~

ACELEBRATION OF
Thirty-Five
YEARS

Over the last 35 years we have had the opportunity to partner with hundreds of organizations and thousands of individuals across the Pacific Northwest region. As well, we have seen the creative and thoughtful ways in which people are making a difference in the lives of families and communities. We cannot begin to point out all of those, but as we celebrate 35 years of grantmaking, it provides the opportunity to highlight some noteworthy grants across the region and in the various sectors in which we partner.

NOTEWORTHY GRANTS IN Arts & Culture, Education, Health & Human Services, AND Research

Noteworthy Grants in Arts & Culture

1998 | Alaska Native Heritage Center

Native Cultural Center

To provide a community gathering place for education Anchorage, AK | **\$500,000**

1999 | Classical Chinese Garden Trust

Construction of Classical Chinese Garden

For cultural and educational purposes Portland, OR | **\$500,000**

2000 | Columbia River Maritime Museum

Construction and Renovation

For new U.S. Coast Guard exhibit Astoria, OR | **\$500,000**

2008 | Fox Theater

Restoration of Historic Fox Theater

To serve as a regional performing arts theater Spokane, WA | **\$500,000**

2005 | Missoula Art Museum

Museum Expansion and Renovation

To expand educational programs, exhibits, and visitor services

Missoula, MT | **\$400,000**

2002 | Museum of Glass

New Equipment

To serve regional and national interests in contemporary art
Tacoma, WA | \$750,000

1998 | Portland Art Museum

Museum Expansion

To support the renovation of conservation laboratory Portland, OR | **\$1,500,000**

2009 | Rialto Community Theatre

Historic Building Renovation

To provide a performance venue for children and families

Deer Lodge, MT | \$300,000

1998 | Seattle Symphony Orchestra

New Concert Hall

For a 540-seat recital hall Seattle,WA | **\$750,000**

Noteworthy Grants in Education

1997 | Alaska Pacific University

Rural Adult Education Program

For distance learning for Alaska Natives Anchorage, AK | **\$499,000**

1992 | George Fox University

Science Building Construction

To improve science education and undergraduate research Newberg, OR | **\$1,500,000**

2003 | Gonzaga University

Renovation of Hughes Hall

To improve undergraduate science teaching and research Spokane, WA | **\$1,000,000**



2008 | Heritage University

Science Building Construction

To serve undergraduate science and nursing Toppenish, WA | **\$1,000,000**

1980 | Linfield College

Natural Science Division Program

For science education and undergraduate research McMinnville, OR | **\$1,400,000**

2007 | Northwest Nazarene University

Science Building Construction

To improve undergraduate science education and research

Nampa, ID | **\$1,100,000**

2007 | Oregon Institute of Technology

Acquisition of Echocardiography Equipment

To support a new allied health degree program Klamath Falls, OR | \$525,000

1981 | Pacific Lutheran University

Science Laboratory Program

To enhance science education and undergraduate research

Tacoma, WA | **\$1,500,000**

2000 | Reed College

Building Expansion and Renovation

For teaching and research in biology Portland, OR | **\$1,600,000**

1996 | Rocky Mountain College

Educational Resource Center

To strengthen learning and instruction Billings, MT | **\$400,000**

1989 | Seattle Pacific University

New Library

To improve student access to resource material Seattle, WA | **\$1,250,000**



2000 | University of Puget Sound

Renovation of Collins Library

For modernization of information services Tacoma, WA | **\$1,000,000**

2001 | Whitworth University

Establish Lifelong Learning Program

To prepare students to integrate beliefs and practices Spokane, WA | **\$1,014,000**

Noteworthy Grants in Health & Human Services

2007 | Alaska Native Tribal Health Consortium

New Dental Therapist Program

For improved rural access to care Anchorage, AK | **\$537,000**



2008 | Boy Scouts of America

Develop Denali High Adventure Scout Base

To expand camping opportunities for young people Anchorage, AK | \$400,000

2000 | Boys & Girls Clubs of Ada County

Facility Expansion and Renovation

To enhance programs and services Garden City, ID | **\$190,000**



2011 | Bozeman Deaconess Hospital

Emergency Room Expansion

To improve services for rural patients Bozeman, MT | **\$300,000**

2008 | Catholic Charities

New Service Center

For consolidation and expansion of services to needy populations

Portland, OR | **\$750,000**

2000 | Children's Relief Nursery

Building Purchase and Renovation

For early childhood program Portland, OR | **\$300,000**

2008 | Life Services of Spokane

Nursing Staff Expansion

To extend medical clinic services in Spokane and Cheney
Spokane, WA | \$267,000

2010 | Luis Palau Evangelistic Association

Expand Season of Service Program

To build partnerships that address community needs Portland, OR | **\$322,500**

2004 | Medical Teams International

Purchase and Renovation of New Headquarters

For local and international needs Portland, OR | **\$500,000**

2001 | Oregon Food Bank

Construction of Warehouse and Office Facility

To enhance services to Oregon and Clark County, Washington

Portland, OR | **\$600,000**

Noteworthy Grants in Research

1987 | Benaroya Research Institute at Virginia Mason Medical Center

Establish Research Component of the Diabetes Center

Seattle, WA | **\$758,000**

1992 | Fred Hutchinson Cancer Research Center

Core Equipment for Structural Biology Program Seattle, WA | **\$700,000**



1978 | Good Samaritan Infant Hearing Resource Hospital & Medical Center

Development of Neurological Sciences Center Portland, OR | **\$850,000**

2001 | Institute for Systems Biology

Acquisition of Proteomics Laboratory Equipment Seattle, WA | **\$828,500**

2005 | Montana State University

Cold Chamber Laboratory FacilitiesBozeman, MT | **\$591,500**

1993 | Oregon Graduate Institute of Science & Technology

Center for Lifelong Learning and Computer Science and Engineering Facilities Portland, OR | \$2,000,000

1985 | Oregon Health Sciences University

Start-up Support for the Institute for Advanced Biomedical Research

Portland, OR | \$1,800,000



2010 | Oregon State University

Acquisition of Engineering Research Equipment Corvallis, OR | \$430,000

2003 | Seattle Biomedical Research Institute

Acquisition of Equipment for Global Infectious Diseases

Seattle, WA | **\$638,000**

2000 | University of Alaska-Fairbanks

Renovation of Environmental Chambers

Fairbanks, AK | **\$395,500**

1997 | University of Idaho

High Performance NMR and Mass Spectrometers Moscow, ID | **\$436,500**

1992 | University of Washington

Instrumentation for the Center for Biomolecular Structure

Seattle, WA | **\$940,700**

35 Years of Partnership*

CATEGORY	# OF GRANTS	\$ GRANTED
Arts & Culture	366	\$45,167,285
Education	1,361	\$247,543,773
Health & Human Service	s 1,820	\$198,746,341
Scientific Research	976	\$126,079,711
35-Year Grand Total	4,523	\$617,537,110

^{*} Does not include Trust Matching Gifts



Noteworthy Alaska Grants

2001 | Alaska Christian College

Establish College

To increase spiritual leadership skills among Natives Soldotna, AK | **\$493,000**

2010 | Alaska Community Foundation

Neal O. Thorpe Memorial Scholarship Fund

To serve first generation Alaskan college students Anchorage, AK | **\$350,000**

2006 | Anchorage Museum

Museum Expansion and Renovation

To improve exhibition galleries, collection areas, and programs

Anchorage, AK | **\$1,000,000**

2006 | ASHNHA Program Services Company

Establish Rural Telehealth Network

For connectivity and digital transmission for Alaska frontier hospitals

Juneau, AK | **\$500,000**

2002 | Perseverance Theatre

Theater Addition

To expand production and educational space Douglas, AK | **\$250,000**

1992 | Prince William Sound Science & Technology Institute

Ecosystem Conservation for the Greater Prince William Sound

Support to develop program for comprehensive description and understanding of Greater Prince William Sound

Cordova, AK | **\$300,000**

1996 | Association for the Advancement of Marine Science

Alaska SeaLife Center Construction

For research, rehabilitation, education, and public exhibits

Seward, AK | \$500,000

2002 | Southcentral Foundation

Family Wellness Warriors Initiative

To provide faith-based training to address domestic violence and abuse

Anchorage, AK | \$729,500



2001 | United Way of Anchorage

Establish Foraker Group Non-Profit Support Organization

To enhance training for staff and volunteers of non-profit organizations
Anchorage, AK | \$550,000

2001 | University of Alaska–Fairbanks

Museum of the North Exhibit Fabrication

To support arts education Fairbanks, AK | **\$500,000**

Noteworthy Idaho Grants

2007 | Boise Rescue Mission

Building Purchase and Renovation

To expand services in southwest Idaho Boise, ID | **\$400,000**

1997 | Boise State University

Near-Surface Sediments Laboratory

Equipment for on-campus and field laboratories Boise, ID | **\$369,000**

2006 | Idaho Public Television KAID-KIPT

Acquisition of Production and Editing Equipment

To support a transition to digital broadcasting Boise, ID | **\$367,000**

2008 | Lutherhaven Camp

Shoshone Base Camp Purchase

To expand camping ministries Coeur d'Alene, ID | **\$300,000**

2007 | Mission Aviation Fellowship

New National Headquarters Construction

To support international mission and humanitarian services

Nampa, ID | **\$800,000**

2006 | Quest Aircraft Company

Program Related Investment

To produce new Kodiak humanitarian airplane Sandpoint, ID | **\$5,000,000**

2008 | Safe Place Ministries

New Administrative Services Center

To better serve abused women and children Boise, ID | **\$300,000**



2008 | Salvation Army

Construction of Kroc Community Center

To provide services to northern Idaho communities Coeur d'Alene, ID | **\$500,000**

2000 | University of Idaho

Acquisition of Equipment

For biomolecular research in the College of Agriculture Moscow, ID | **\$575,000**

2004 | Young Men's Christian Association of Idaho Falls

Purchase and Renovate Indoor Sports Arena

To expand community programs Idaho Falls, ID | **\$250,000**

Noteworthy Montana Grants

2008 | C.M. Russell Museum

New Permanent Exhibit: The Bison

To educate visitors about the Northern Plains Great Falls, MT | **\$300,000**



1993 | Carroll College

Strengthen Mathematics, Science, and Engineering

To enhance students' learning experience Helena. MT | **\$275.000**

2007 | Eagle Mount

Property Purchase

To expand recreational program serving people with disabilities

Bozeman, MT | **\$360,000**

2008 | McLaughlin Research Institute for Biomedical Sciences

Acquisition of Biomedical Research Equipment

To upgrade laboratory facilities Great Falls, MT | **\$498,000**

1998 | Montana Children's Home and Hospital

New Facility

To provide residential and outpatient treatment for mentally ill children Helena, MT | \$500,000

2002 | Montana State University

Biofilm Imaging Equipment Acquisition

To support research on bacterial communities Bozeman, MT | **\$629,500**

2005 | Museum of the Rockies

Exhibit Fabrication

For "Dinosaurs Under the Big Sky" Bozeman, MT | **\$600,000**

2005 | Nature Conservancy of Montana

Matador Ranch Acquisition

To conserve and restore grasslands and sagebrush steppe habitat

Helena, MT | \$450,000

2004 | Ronald McDonald House Charities of Montana

New Missoula Facility

To serve sick children and their families Missoula, MT | **\$300,000**

1999 | University of Montana

Research Equipment Acquisition

To establish a core laboratory for environmental molecular toxicology
Missoula, MT | **\$673,000**

Noteworthy Oregon Grants

2002 | Boy Scouts of America Cascade Pacific Council

Camp Meriwether Facilities Improvements

To upgrade septic systems
Portland, OR | **\$400,000**

1995 | High Desert Museum

Education Center

For improved visitor experience Bend, OR | **\$1,500,000**

2004 | Liberty Restoration

Historic Theater Renovation

To improve safety and environment Astoria, OR | **\$350,000**

2009 | Mercy Corps

New Headquarters

To serve global humanitarian and development efforts

Portland, OR | **\$600,000**



2004 | Nature Conservancy Oregon

Northeast Oregon Land Acquisition

For the Zumwalt Prairie project Portland, OR | **\$450,000**

1990 | Oregon Museum of Science and Industry

New Facilities

To expand the auditorium and other educational space Portland, OR | **\$1,500,000**

2010 | Shriners Hospitals for Children

New Portland Construction and Renovation

To increase capacity to treat birth anomalies Portland, OR | **\$750,000**

1999 | SPARC Enterprises

Expansion and Renovation of Training Center

To employ and train the developmentally disabled Grants Pass, OR | **\$250,000**

2000 | St. Mary's Home

Facility Construction

To provide transition program and community outreach Beaverton, OR | **\$800,000**

1999 | Young Life

Construction of Dining Hall

To expand camper capacity at Washington Family Ranch Antelope, OR | **\$2,000,000**



Noteworthy Washington Grants

2005 | Confluences

Lewis & Clark Bicentennial Land Bridge Construction and Education Outreach

To connect Fort Vancouver with the Columbia River Vancouver, WA | **\$650,000**

1994 | Fort Vancouver Historic Trust

M. J. Murdock Aviation Center and the

O. O. Howard House

To create a museum and national monument of flight Vancouver, WA | \$3,000,000



2008 | Island Wood Campus Expansion

To increase outdoor education opportunities Bainbridge Island, WA | **\$400,000**

1999 | KCTS Television

Acquisition of Digital Television Equipment

To establish operations center Seattle, WA | **\$1,000,000**

2010 | Mobius Spokane

Science Center Construction

For experiential learning Spokane, WA | **\$500,000**

1989 | Naval Undersea Museum

Completion of Auditorium

To improve visitor experience Keyport, WA | **\$400,000**

2008 | Northwest Harvest

Purchase and Retrofit Warehouse

To relieve hunger in Washington Seattle, WA | **\$300,000**

2009 | Tacoma Rescue Mission

Adams Square Family Center

To expand transitional housing capacity Tacoma, WA | \$350,000

2006 | Warm Beach Christian Camps & Conference Center

Cedar Lodge Renovation

To improve and expand kitchen and other amenities Stanwood, WA | **\$490,000**

2006 | Woodland Park Zoological Society

Children's Zoomazium Play Space Construction

For innovative all-season use Seattle, WA | \$400,000

Noteworthy National & British Columbia Grants

2008 | Association of Christian Schools International

K-12 Christian Schools Capacity Building Initiative

For fund development training program for the Pacific Northwest
Colorado Springs, CO | **\$503,000**

2009 | Care Net

Pacific Northwest Staff

To strengthen pregnancy resource centers Lansdowne, VA | **\$270,000**

2008 | Focus on the Family

Integrate Software Platforms

To enhance constituent services Colorado Springs, CO | **\$360,000**

2005 | Intercollegiate Studies Institute

Outreach to Science and Technology Students

To further an understanding of economic, political, and spiritual values
Wilmington, DE | \$390,000

2003 | InterVarsity Christian Fellowship USA

Alumni Program Expansion

To connect graduates with national and local ministries Madison, WI | **\$270,000**

2000 | National Strategy Information Center

Research Project

To analyze non-traditional security challenges Washington, DC | \$350,000

2006 | Regent College

New Library Construction

To provide theological education Vancouver, BC, CN | **\$500,000**

1998 | Research Corporation

Pacific Northwest Partners in Science Program

To support high school fellowship teachers Tucson, AZ | **\$425,000**

2010 | Trinity Western University

Science Centre Expansion

To add biology, chemistry, and nursing laboratories Langley, BC, CN | **\$500,000**

2010 | U.S. Foundation for the Inspiration and Recognition of Science and Technology

FIRST Robotic Program Expansion

To serve Pacific NW middle and high school students Manchester, NH | **\$500,000**



2005 | Young Life

Malibu Club New Staff Housing and Kitchen/ Dining Hall Expansion

To accommodate staff and campers Egmont, BC, CN | **\$1,000,000**

STATE	# OF GRANTS	\$ GRANTED
Alaska	182	\$31,608,115
Idaho	174	\$23,068,300
Montana	389	\$52,908,133
Oregon	1,948	\$269,088,630
Washington	1,329	\$182,659,913
National & Canada	501	\$58,204,019
35-Year Grand Total*	4,523	\$617,537,110

^{*} Does not include Trust Matching Gifts grants

Programs AND Initiatives

Exceptional Opportunity Grants Program:

Serving science innovation and research in select research universities

Fundraising and Capacity Building Programs:

Strengthening the core competencies of new or small nonprofits

K-12 Christian Schools Initiative:

Building the financial, professional, and organizational capacity of Pacific Northwest schools

Mentoring Experience:

Building the capacity of mid-level and veteran leaders

Murdock College Science Research Program:

Serving undergraduate science educators in private colleges in the Pacific Northwest

Non-Profit Support Organization Initiative:

Building the capacity of non-profit support organizations in the Pacific Northwest

Partners in Science Program:

Serving public and private high school science teachers in the Pacific Northwest

Research Start-up Grants for New Science Faculty:

Serving private college science education

Vision and Call Internship Program:

Raising up a new generation of leaders in the Pacific Northwest

Women in Leadership:

Building the leadership capacity of emerging and mid-level leaders

Total Grants 1975–2010 4,533

> Total Grant Dollars 1975–2010 \$617,537,110

Total Trust Matching Gifts Program 2001–2010 \$1,306,966

A 35-Year LEGACY OF STEWARDSHIP: Trustees OF THE Murdock Charitable Trust

Past Trustees



PAUL BOLEY, 1910-1986

Paul was a lawyer's lawyer to whom other attorneys would go for counsel. He set up not only the Trust, but also the Meyer Memorial Trust and advised leaders and organizations too numerous to count.



JIM CASTLES, 1915-1995

Jim incorporated Tektronix, Inc. in 1946, was its general counsel for 35 years, and was a board member from 1964 until 1988, the longest tenure of any director. Executor of Jack's estate, he managed its assets

carefully until the Trust's launch in 1975.



WALTER VAN DYKE, 1914–1995

Scientist, entrepreneur, and educator, Walt was the grand thinker on everything from electrons to the universe. He was science advisor to then Gov.

Mark Hatfield (and informally to Jack Murdock) and chairman

of the governor's science, engineering, and new technologies committee.



NEAL THORPE, 1938–2010

A humble, quiet, and thoughtful man, *Neal Thorpe* was a research scientist and educator. He served the Trust as senior program officer, Trustee, and executive director. He initiated new programs in the sciences

at the Trust, which helped transform and strengthen scientific and medical research in Pacific Northwest higher education.

Current Trustees



LYNWOOD SWANSON Trustee since 1987

Lyn Swanson succeeded founding Trustee Paul Boley. He has a wide background in research and in academic teaching and administration. He is also founder of FEI, a

diversified scientific instrumentation company, featuring electron and ion-beam microscopes.



JOHN CASTLES Trustee since 1995

John Castles succeeded his late father, founding Trustee Jim Castles, in 1995. He has served as founder, director, or officer of numerous emerging companies, and he volunteers his time to

several non-profit organizations, helping to coach their leaders and encourage their work.



JEFFREY GRUBB Trustee since 2010

Our newest Trustee, *Jeff Grubb*, succeeded Neal Thorpe in 2010. With many years in the financial industry, he currently serves as executive vice president and senior managing director for

Wells Fargo Bank. His wide-ranging interests have led to leadership roles in many community organizations.







\$2,333,500

12 Grants

A Rocha USA, Inc.

New Stewardship Coordinator

For Northwest Washington restoration project Health & Human Services | Fredericksburg, TX | \$182,500

ARC-Spokane

Purchase and Renovate Service Center

To serve the developmentally disabled Health & Human Services | Spokane, WA | **\$200,000**

Acton Institute for the Study of Religion & Liberty Pilot Project

To promote stewardship and generosity
Education > Informal Education | Grand Rapids, MI |
\$250,000

ducation

\$8,347,300

35 Grants Services \$11,660,600

76

Grants

\$4,784,000 59

Africa New Life Ministries International

New Staff Positions

To increase child sponsorships Health & Human Services | Portland, OR | **\$148,000**

Alaska Community Foundation

Neal O. Thorpe Memorial Scholarship Fund

To serve first generation Alaskan college students Education > Formal Education | Anchorage, AK | \$350,000

Alberta Bair Theater Corporation

Technology Upgrade

To improve ticketing and website
Arts & Culture | Billings, MT | **\$60,000**



Over 1,300 leaders from more that 475 organizations participated in one of the *Murdock Trust's Enrichment Programs* in 2010.

All God's Children International

Establish Development Program

To increase adoption and orphan care services Health & Human Services | Portland, OR | **\$240,000**

American Indian Institute

New Headquarter Facility

To support cultural programs
Health & Human Services | Bozeman, MT | **\$90,000**

American National Red Cross-S. Oregon Chapter

Building Renovations

To improve energy efficiency Health & Human Services | Medford, OR | **\$55,000**

Arc of Tri-Cities

New Service Center

To serve the developmentally disabled Health & Human Services | Richland, WA | **\$150,000**

Arrow Leadership Ministries, Inc.

Establish Development Department

To expand leadership programs
Education > Informal Education | Blaine, WA |
\$234,000



Arts, Communication, and Technology School on the Roosevelt Campus

Immunocytostaining of SNF5 in Schwann Cells

Scientific Research > Partners in Science Supplemental | Portland, OR | **\$7,000**

Astor Street Opry Company

Building Purchase

To support North Coast community theater Arts & Culture | Astoria, OR | **\$50,000**

Big Horn Hospital Association

New Imaging Equipment

To serve rural patients

Health & Human Services | Hardin, MT | \$75.000

BizTech High School, Marshall Campus

Advanced Molecular Techniques in the High School Laboratory

Scientific Research > Partners in Science Supplemental | Portland, OR | **\$5,400**

Blackfoot Challenge, Inc.

Program Expansion

To support private landowner water conservation practices

Health & Human Services | Ovando, MT | \$174,800

Blue Mountain Healthcare Foundation

New Endoscopy Equipment

To serve rural patients Health & Human Services | John Day, OR | **\$55,000**

Boise State University

Investigating Mechanisms of Alcohol-Induced Liver Fibrosis

Scientific Research > Partners in Science | Boise, ID | \$15,000

85 interns in 21 organizations were a part of the 2010 <u>Vision & Call Internship Program</u> preparing recent college graduates for emerging leadership in Pacific Northwest non-profit sectors.

Broadway Center for the Performing Arts

Technology Upgrade

To expand revenue

Arts & Culture | Tacoma, WA | \$142,000

CRISTA Ministries

New Development Staff

For Haiti relief and reconstruction
Health & Human Services | Seattle, WA | \$109,000

Calvin College

Developing Scholars

To mentor emerging thought leaders
Education > Formal Education | Grand Rapids, MI |
\$173,000

Camas Valley High School

Energy Crop Research

Scientific Research > Partners in Science Supplemental | Camas Valley, OR | \$7,000

Camp Bighorn

Establish Development Program

To enhance revenues

Health & Human Services | Plains, MT | \$130,000

Canadian Inter-Varsity Christian Fellowship, Inc.

New British Columbia Staff

To expand programs for college and university students Health & Human Services | Toronto, ON, CN | **\$85,000**

Cancer Lifeline of King County

New Native American Program

To improve survivors' quality of life
Health & Human Services | Seattle, WA | **\$150.000**

Carroll College

Laboratory Renovation

To improve biology education Education > Formal Education | Helena, MT | **\$250,000**

Cascade Medical Center

Clinic Expansion

To serve rural patients
Health & Human Services | Leavenworth, WA |
\$125,000

Catholic Charities of Spokane

Software Upgrades

For finance and development Health & Human Services | Spokane, WA | **\$40,300**

Chehalem Center Association

New Cultural Center

To foster arts education
Arts & Culture | Newberg, OR | **\$150,000**

Children's Relief Nursery

New Staff

For eastside expansion

Health & Human Services | Portland, OR | \$230,000

China Outreach Ministries, Inc.

Northwest Staff Expansion

To serve Chinese graduate and visiting scholar students Health & Human Services | Mechanicsburg, PA | \$155,000

Clatskanie High School

Microsatellite Studies of Evergreen Blackberry

Scientific Research > Partners in Science Supplemental | Clatskanie, OR | **\$7,000**

College of Idaho, Inc.

Start-Up Research Package for New Position in Biology

Scientific Research > Faculty Start-Up | Caldwell, ID | **\$40,000**



Concordia University

Establish Center for Applied Lutheran Leadership

To develop young adults for Christian service Education > Formal Education | Portland, OR | \$300,000

Ecotrust

New Staff

To develop tools for forest management Health & Human Services | Portland, OR | **\$277,000**

Ethics and Public Policy Center, Inc.

Program Support

To inform the media concerning religious issues Education > Informal Education | Washington, DC | **\$150,000**

Family Renewal Shelter

New Development Staff

To serve victims of domestic violence Health & Human Services | Tacoma, WA | **\$97,000**

Fir Point Bible Conference

New Service Building

To improve camper safety Health & Human Services | Glendale, OR | **\$49,000**

Focus on the Family

TrueU Program Expansion

To teach Christian worldview to young people Health & Human Services | Colorado Springs, CO | \$300,000

Average growth rate of the Murdock Trust assets value after grants and administrative expenses have been paid out is 7.1 percent, while the average inflation rate since inception is 4.1 percent.

Forests Forever, Inc.

Classroom Construction

To support educational programs for students and public Education > Informal Education | Oregon City, OR | **\$50,000**

Forward Edge International

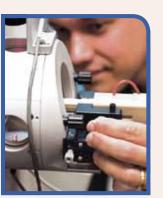
New Team Coordinator

For Haiti reconstruction
Health & Human Services | Vancouver, WA | \$59,000

Foundation for Healthy Relationships

New Executive Director and Staff

To strengthen marriage mentoring initiative Health & Human Services | Seattle, WA | **\$270,000**



Fred Hutchinson Cancer Research Center

Acquisition of a High-Performance Optical Microscope

For studies of living cells Scientific Research > General Scientific Research | Seattle, WA | **\$475,000**

Fred Hutchinson Cancer Research Center

Studies of Genes in "Heliobacter pylori"Scientific Research > Partners in Science | Seattle, WA | \$15,000

Friends of the Children of King County

Expansion of Mentoring Program for National Research Project

To serve additional children Health & Human Services | Seattle, WA | **\$82,000**

Friends of the Wallowa County Museum

Museum Expansion

To support new programs, exhibits, and research Education > Informal Education | Joseph, OR | **\$80,000**

Fruitland Bible Camp, General Council of the Assemblies of God

Utilities Upgrade

To improve water system and fire suppression Health & Human Services | Fruitland, WA | **\$110,000**

George Fox University

Vitamin D Regulation in Breast Cancer Cells

Scientific Research > Murdock College Research Program for Life Sciences | Newberg, OR | **\$39,500**

Grantmakers in the Arts

New Communications Program Manager

To advance online service, research, and forums Education > Informal Education | Seattle, WA | **\$128,000**

Great Basin Society, Inc.

New Staff

To support natural history field studies Health & Human Services | Princeton, OR | **\$116,500**

Hands On Children's Museum

New Building

To serve young children and families Education > Informal Education | Olympia, WA | \$350,000

Harney District Hospital

New Digital Mammography Unit

To serve rural patients Health & Human Services | Burns, OR | **\$75,000**

Holy Trinity Church, Episcopal Diocese of Alaska

New Performing Arts Venue

To serve the community
Arts & Culture | Juneau, AK | **\$200,000**

Idaho Public Television

New Equipment Acquisition

For digital information handling and storage Education > Informal Education | Boise, ID | **\$314,500**



Immaculate Heart Retreat Center

Replace Septic System

To upgrade infrastructure Health & Human Services | Spokane, WA | **\$119,000**

Japanese Garden Society of Oregon

Expand Development Program

To support public programs
Arts & Culture | Portland, OR | \$153,000

Jefferson County Historical Society

New Storage Facility

To consolidate collections

Education > Informal Education | Port Townsend, WA
| \$200,000

Jonah Ministries

Building Purchase and Renovation

To improve camp and retreat facilities Health & Human Services | Trout Lake, WA | **\$94,000**

Junior Achievement-Columbia Empire, Inc.

New Development Staff

To serve youth with applied business education Health & Human Services | Portland, OR | **\$171,000**

Junior Achievement of Montana, Inc.

New Program Staff

To serve youth with applied business education Health & Human Services | Bozeman, MT | **\$92,500**

Kaiser Foundation Hospitals/Center for Health Research

Purchase of Medical Research Equipment

For establishment of a biorepository
Scientific Research > General Scientific Research |
Portland, OR | \$185,000

Kenai Peninsula Food Bank, Inc.

Expand and Renovate Regional Distribution Center

To serve more people

Health & Human Services | Soldotna, AK | \$200,000

Kodiak Area Native Association

New Service Center

To expand social services to Native and non-Native populations

Health & Human Services | Kodiak, AK | \$160,000

Kodiak Baptist Mission

Building Construction

For the Woody Island Heritage Center
Health & Human Services | Kodiak, AK | **\$250,000**

La Conner Quilt & Textile Museum in the Historic Gaches Mansion

Historic Building Restoration

To protect exhibits and improve facilities Education > Informal Education | La Conner, WA | \$80,000

Lewis & Clark College

Start-Up Research Package for

New Position in Biology

Scientific Research > Faculty Start-Up | Portland, OR | **\$40,000**

Lewis & Clark College

Start-Up Research Package for New Position in Physics

Scientific Research > Faculty Start-Up | Portland, OR | **\$40,000**

Lewis & Clark College

Characterizing the Role of "Frankia" Bacteria in "Alnus" Ectomycorrhizal Fungal Interactions

Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | **\$41,500**

Linfield College

Population-Level Phylogenomics of Pines (Pinus)

Scientific Research > Murdock College Research
Program for Life Sciences | McMinnville, OR | \$39,000

The MCSRP Conference involves almost 500 top students and faculty from the leading private college undergraduate programs in the Pacific Northwest. Included are an estimated 90,000 hours of student work presented by participating students.

Luis Palau Evangelistic Association

Expand Season of Service Program

To build partnerships that address community needs Health & Human Services | Portland, OR | \$322,500



MCT Inc.

New Artistic Director

To support children's theater program
Arts & Culture | Missoula, MT | **\$71,500**

Marshfield High School

Studies of Olympia Oyster Restoration

Scientific Research > Partners in Science Supplemental | Coos Bay, OR | \$7,000

Maryhill Museum of Art

Facility Expansion

To meet growing education, exhibit, and collection needs Arts & Culture | Goldendale, WA | **\$400,000**

Medical Teams International

New Staff

For Haiti relief and development Health & Human Services | Portland, OR | **\$125,000**

Mending Wings

New Staff

To develop summer missions program
Health & Human Services | Wapato, WA | **\$96,500**

Mental Health for Children, Inc.

Building Construction

For outpatient and assessment services Health & Human Services | Springfield, OR | **\$250,000**

Mercy Corps

New Program Officer

For Haiti relief and recovery work
Health & Human Services | Portland, OR | \$122,000



Military Community Youth Ministries

Program Expansion

To serve military dependents in the Pacific Northwest Health & Human Services | Colorado Springs, CO | **\$120,000**

Mobius Spokane

Science Center Construction

For experiential learning Education > Informal Education | Spokane, WA | \$500,000

Montana State University Bozeman

Acquisition of Microscopy Equipment

For studies of biofilms
Scientific Research > General Scientific Research |
Bozeman, MT | **\$406,500**

Montana State University Bozeman

Proteomics of Extremophile Virus-Host Interactions

Scientific Research > Partners in Science | Bozeman, MT | **\$15,000**

Montana State University Bozeman

Transmission and Impacts of Cereal Viruses in Winter Wheat

Scientific Research > Partners in Science | Bozeman, MT | **\$15,000**

Montana State University Bozeman

Role of Sex Pheromones as Reproductive Barriers During Moth Speciation

Scientific Research > Partners in Science | Bozeman, MT | **\$15,000**

Montana State University Bozeman

Acquisition of Optical Instrumentation

For research in basic energy science Scientific Research > General Scientific Research | Bozeman, MT | **\$475,000**

Morrow County Health District

New CT Equipment

To serve rural patients Health & Human Services | Heppner, OR | **\$90,000**

Moscow Senior High School

Integrating of Computation Chemistry into a High School Chemistry Lab

Scientific Research > Partners in Science Supplemental | Moscow, ID | **\$7,000**

Museum of Contemporary Crafts

Technology Enhancement

To support fund development
Education > Informal Education | Portland, OR |
\$46,800

NW Furniture Bank

New Executive Director

To expand services to families Health & Human Services | Wauna, WA | **\$104,000**

Native Arts and Cultures Foundation, Inc.

Establish Development Program

To support cultural programs
Education > Informal Education | Vancouver, WA |
\$225,000



Nature of Words

New Program Director

To expand writing instruction programs
Education > Informal
Education | Bend, OR |
\$76,000

Neighborcare Health

Rainier Beach Clinic Construction

To expand service to lowincome neighborhood Health & Human Services | Seattle, WA | **\$250,000**

Northwest Family Services

Marriage Education Program

To serve church youth leaders Health & Human Services | Portland, OR | **\$228,000**

Northwest Nazarene University, Inc.

Toward an Understanding of the Molecular Basis of Alcohol-Related Diseases

Scientific Research > Partners in Science | Nampa, ID | **\$15,000**

Northwest Nazarene University, Inc.

Arboreal Amphibians and Water Sources as Potential Reservoirs for the Pathogenic Fungus "Batrachochytrium dendrobatidis"

Scientific Research > Murdock College Research Program for Life Sciences | Nampa, ID | **\$54,500**

Northwest Parkinson's Foundation

New Staff

To serve patients and families Health & Human Services | Seattle, WA | **\$137,000**

Northwest Youth Corps

Renovate Conservation Education Center

For program services

Health & Human Services | Eugene, OR | \$250,000

Operation Nightwatch Portland

Purchase Mobile Hospitality Vehicle

To serve homeless

Health & Human Services | Portland, OR | \$30,000

Options for Southern Oregon

New IT Equipment

To improve mental health case management Health & Human Services | Grants Pass, OR | \$100,000

Oregon Coast Aquarium

Education Program Expansion

To serve on-site, off-site, and virtual audiences Education > Informal Education | Newport, OR | \$235,000

Oregon Community Warehouse, Inc.

Building Purchase and Renovation

To provide furniture and household goods to low-income families

Health & Human Services | Portland, OR | \$150,000

Oregon Electric Railway Historical Society, Inc.

Construct Museum Interpretive Center

To educate the public

Education > Informal Education | Salem, OR | \$75,000

Oregon Food Bank, Inc.

Warehouse Purchase and Renovation

To improve food distribution in Washington County and statewide

Health & Human Services | Portland, OR | \$350,000

Oregon Health & Science University Foundation

Role of Hyaluronan in Ethanol-Induced Changes in Neurogenesis

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Oregon Health & Science University Foundation

Studies of Ureaplasma Invasion of Epithelial Cell Scientific Research > Partners in Science | Portland, OR | \$15,000

Oregon Health & Science University Foundation

Murdock Undergraduate Collaborative Research Program

For undergraduate training in medical research Scientific Research > General Scientific Research | Portland, OR | **\$208,600**

Oregon Health & Science University Foundation

Factors Underlying Alopecia in Rhesus Macaques Scientific Research > Partners in Science | Portland, OR | \$15,000

Oregon Health & Science University Foundation

Circadian Clock Mechanisms in the Brain and Peripheral Organs

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Oregon Health & Science University Foundation Biomedical Research

A study of liver glycogen
Scientific Research > Exceptional Opportunity |
Portland, OR | \$50,000

Oregon Health & Science University Foundation

Gene Expression in the Primate Corpus Luteum During Early Pregnancy

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Oregon Public Broadcasting

New HD Production Equipment

For processing and automation control Education > Informal Education | Portland, OR | \$497,000

Oregon State University

Studies of Parasites in Native Estuary Blue Mud Shrimp

Scientific Research > Partners in Science | Corvallis, OR | **\$15,000**

Oregon State University

Circadian Clock Disruption Effects on (GnRH) Hormone

Scientific Research > Partners in Science | Corvallis, OR | **\$15,000**

Oregon State University

Acquisition of Engineering Research Equipment

For development and testing of micro and nano devices Scientific Research > General Scientific Research | Corvallis, OR | \$430,000



Our United Villages

New Vehicle Purchase

To recycle building materials

Health & Human Services | Portland, OR | \$30,000

Pacific Lutheran University, Inc.

Characterization of Two Enzymes from "Staphylococcus aureus"

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | **\$42,000**

Pacific Lutheran University, Inc.

Characterization and Molecular Identification of Fertile Coil Allelles of Arabidopsis

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | **\$38,000**

Pacific Science Center Foundation

Wellness Exhibit

To educate and motivate visitors

Education > Informal Education | Seattle, WA | \$300,000

Pacific University

Start-Up Research Package for New Position in Chemistry

Scientific Research > Faculty Start-Up | Forest Grove, OR | **\$40,000**

Peace Community Center

New Development Director

To support programs for students Health & Human Services | Tacoma, WA | **\$140,000**

Peace Harbor Hospital Foundation

New Imaging Equipment

For women's health

Health & Human Services | Florence, OR | \$150,000

Philanthropy Roundtable

"Alliance for Charitable Reform" Program

To educate and promote the value of charitable giving Education > Informal Education | Washington, DC | **\$40,000**

Port Townsend Aero Museum

Building Construction

To increase restoration shop capacity
Education > Informal Education | Chimacum, WA |
\$250,000

Port Townsend Marine Science Society

New Program Staff

For education outreach

Education > Informal Education | Port Townsend, WA | **\$128,000**

Portland Adventist Community Services

Capital Improvement

For client safety

Health & Human Services | Portland, OR | \$51,000

Portland Art Museum

Technology Enhancement

To reach and engage audiences
Arts & Culture | Portland, OR | \$257,000

Portland State University

Dark Current in Organic Semiconductors

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Portland State University

Studies of Amplifiers in CCDs

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Portland State University

Studies of Porphyrin Sensitizers for Solar Cells

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Portland State University

Preparation and Characterization of

Nanostructured Solar Cells

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

Pregnancy Care Center of Grants Pass

New Service Center

To improve client care
Health & Human Services | Grants Pass, OR | \$200,000

Prime Time

Lodge Renovation

To serve developmentally disabled families Health & Human Services | Yakima, WA | **\$150,000**

Project PATCH

New Goldendale Family Center

To strengthen families

Health & Human Services | Vancouver, WA | **\$100,000**

Pullman High School

Biotechnology and Genomics in High School Biology Labs

Scientific Research > Partners in Science Supplemental | Pullman, WA | \$7,000

Reed Institute DBA Reed College

Enhanced Antioxidants in Poplar

Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | **\$50,500**

Ryther Child Center, Inc.

Capital Improvement

For children's safety

Health & Human Services | Seattle, WA | \$58,500

Salem Free Medical Clinic

Leasehold Improvements

To provide medical care

Health & Human Services | Salem, OR | \$148,000

Seattle Children's Hospital Foundation

Acquisition of New Flow Cytometer

To support medical research in immunology
Scientific Research > General Scientific Research |
Seattle, WA | \$418,000

The Murdock Trust staff

contributed nearly

organizations through the Trust's Matching Gifts

Program in 2010 and

since 2001.

more than \$1,300,000

\$150,000 to 105

Seattle University

Lab Equipment

For nursing education
Education > Formal Education
| Seattle, WA | \$167,000

Shared Hope International

Program Expansion

To combat domestic sex trafficking and train first responders

Health & Human Services | Vancouver, WA | \$248,000

Shriners Hospitals for Children-A Colorado Corporation

New Portland Construction and Renovation

To increase capacity to treat birth anomalies Health & Human Services | Portland, OR | **\$750,000**

Sound Choice Pharmaceutical Institute

Support for Biomedical Research

For vaccine studies
Scientific Research > General Scientific Research |
Seattle, WA | \$500,500

South Salem High School

Interactions Between Corvids and Squirrels

Scientific Research > Partners in Science Supplemental | Salem, OR | **\$7,000**

Southeast Alaska Regional Health Consortium

Human Patient Simulator Equipment

To train rural staff and first responders Health & Human Services | Juneau, AK | **\$175,000**

Special K Ranch, Inc.

New Housing Unit

To serve developmentally disabled adults
Health & Human Services | Columbus, MT | \$200,000

St. Mary's Academy

Biotech Investigations in High School Biology Labs

Scientific Research > Partners in Science Supplemental | Portland, OR | **\$7,000**

St. Stephen's Academy

School Facility Expansion

To serve a growing student body Education > Formal Education | Beaverton, OR | **\$75,000**

Tacoma-Pierce County Chaplaincy

Program Staff

To support the work of first responders Health & Human Services | Fircrest, WA | **\$65,500**

Taproot Theatre

Facility Expansion

To advance theater programs

Arts & Culture | Seattle, WA | \$350,000

Tillamook County

4-H Livestock Pavilion

To serve youth programs
Health & Human Services | Tillamook, OR | \$150,000

Transitional Youth

New Executive Director

To serve homeless young men Health & Human Services | Portland, OR | **\$112,000**



Trinity Western University

Science Centre Expansion

To add biology, chemistry, and nursing laboratories Education > Formal Education | Langley, BC, CN | **\$500,000**

Twin Rocks Friends Conference Association

Perimeter Road and Greenway Construction

To improve safety

Health & Human Services | Rockaway Beach, OR | **\$200,000**

U.S. Foundation for the Inspiration and Recognition of Science and Technology

FIRST Robotic Program Expansion

To serve Pacific NW middle and high school students Education > Informal Education | Manchester, NH | \$500,000

Union Gospel Mission Association of Salem

Facility Purchase

To establish transitional housing for men Health & Human Services | Salem, OR | **\$50,000**

University of Idaho

Use of Nanoparticle Probes for Biosensing

Scientific Research > Partners in Science | Moscow, ID | **\$15.000**

University of Montana Foundation

Acquisition of Research Equipment

For a fluorescence cytometry shared core facility Scientific Research > General Scientific Research | Missoula, MT | **\$96,500**

University of Oregon Foundation

Acquisition of Computing Equipment

To support research in genetic analysis
Scientific Research > Exceptional Opportunity |
Eugene, OR | \$50,000

University of Portland

Development of an Affinity Column to Concentrate Microtubule-Binding Compounds

Scientific Research > Partners in Science | Portland, OR | **\$15,000**

University of Puget Sound

New Center for Health Sciences

To serve undergraduate and graduate students Education > Formal Education | Tacoma, WA | \$400,000

University of Puget Sound

Gene Regulation in a Bacterial Predator

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | **\$37,000**

University of Puget Sound

Sexually Selected Signals of Female Striped Plateau Lizards

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | **\$48,500**

University of Washington

Study of Rotation Period of an Accreting

White Dwarf Star

Scientific Research > Partners in Science | Seattle, WA | **\$15,000**

Valley Cities Counseling and Consultation

New IT Equipment

To improve case management
Health & Human Services | Kent, WA | \$75,000

Vera Project, The

Information Technology Upgrade

To serve youth arts program

Health & Human Services | Seattle, WA | \$41,000

Village Theatre

Reconstruction of First Stage

For youth theater education Arts & Culture | Issaquah, WA | **\$250,000**

Warner Pacific College

Establish New Ministry Program

To prepare young adults for Christian service Education > Formal Education | Portland, OR | \$292,000

Washington State University Foundation

Acquisition of Research Equipment

For support of biological studies
Scientific Research > General Scientific Research |
Pullman, WA | \$432,000

West Salem High School

Studies of Amphibians as a Model of Ecological Change

Scientific Research > Partners in Science Supplemental | Salem, OR | **\$7,000**

Westside Christian High School, Inc.

Technology Upgrade

To unify instruction tools and management efficiencies Education > Formal Education | Lake Oswego, OR | **\$59,000**

STATE	# OF GRANTS	\$ GRANTED
Alaska	8	\$1,607,000
Idaho	7	\$461,000
Montana	15	\$2,166,800
Oregon	81	\$9,370,800
Washington	57	\$10,430,300
National	12	\$2,504,500
Canada	2	\$585,000
2010 Grand Total	182	\$27,125,400

Whidbey Island Center for the Arts

Facility Expansion

To enhance performing arts programs
Arts & Culture | Langley, WA | \$250,000

Whitman College Board of Trustees

Harper Joy Theatre Renovation

To serve students and patrons
Education > Formal Education | Walla Walla, WA |
\$200,000

Whitman College Board of Trustees

Start-Up Research Package for New Position in **Geology**

Scientific Research > Faculty Start-Up | Walla Walla, WA | **\$40,000**

CATEGORY	# OF GRANTS	\$ GRANTED
Arts & Culture	12	\$2,333,500
Education	35	\$8,347,300
Health & Human Service	es 76	\$11,660,600
Scientific Research	59	\$4,784,000
Trust Matching Gifts Pro	gram* 1	\$146,030
2010 Grand Total	183	\$27,271,430

^{*} Trust Matching Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.

Whitman College Board of Trustees

Human Eye-Head Coordination During Gaze Shifts in the Natural Environment

Scientific Research > Murdock College Research
Program for Life Sciences | Walla Walla, WA | **\$46,500**

Whitworth University

New Science Building

For biological and chemical sciences Education > Formal Education | Spokane, WA | \$800,000

Willamette University

Novel Derivatives of Tetracaine as Enhanced Ion Channel Blockers

Scientific Research > Partners in Science | Salem, OR | **\$15,000**

Willamette University

Studies of the Regulated Mechanical Activity of the Motor Protein Myosin

Scientific Research > Murdock College Research Program for Life Sciences | Salem, OR | **\$36,500**

World Vision, Inc.

New Staff

For Haiti shelter construction Health & Human Services | Federal Way, WA | **\$125,000**

Wrangell Institute for Science and Environment

Staff Expansion

To increase educational programs

Education > Informal Education | Copper Center, AK |

\$72,000

Wrangell Medical Center

Imaging Equipment and Facility Upgrades

To serve rural patients

Health & Human Services | Wrangell, AK | \$200,000

Yamhill Community Action Partnership

New Regional Food Bank

To increase services
Health & Human Services | McMinnville, OR |
\$200,000

Young Life

Native Ministry Expansion

To share Christian message with young people Health & Human Services | Colorado Springs, CO | **\$204,000**

Youth for Christ USA, Inc.

City Life Program Expansion

To serve youth in urban settings Health & Human Services | Englewood, CO | **\$196,000**

Trustees JOHN CASTLES JEFFREY GRUBB LYNWOOD SWANSON





Steven G. W. Moore **Executive Director**

Executive Staff



Jim Martin Chief Investment Officer

Julie Cieloha

Chief Financial Officer



Dana Miller Senior Program Director for Grant Programs



Terry Stokesbary Senior Program Director for Enrichment Initiatives

Grants Program Staff



Dave Coleman Program Director



Kit Gillem Program Director



Bart Hadder Program Director



Jan Kennedy Program Director



Jill Tatum Program Director

Investment/Financial Staff



John Van Zytveld Senior Program Advisor

Grants Staff



Colleen Allbee Technology Coordinator

Kathy Freitas Executive Assistant





Sheila Flannigan Program Assistant



Marybeth Stewart Goon



Mary Hill Program Assistant for Christian Leadership



Investment Analyst



Chimene Welch Assistant Controller



Senior Program Assistant



Jennifer Larson

Finance Specialist

Investment &

Kathy Kidwell Program Assistant



Conner Peckham Receptionist & Administrative Assistant



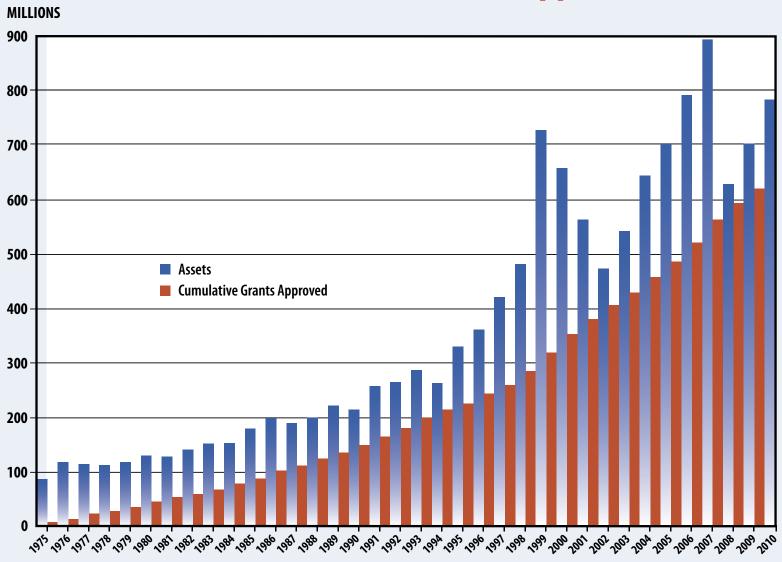
The M. J. Murdock Charitable Trust embraces a long-term investment strategy—see <u>strategic asset allocation</u>—focusing on total return and using "best of breed" outside <u>investment managers</u>. As illustrated in the accompanying graph, the Trust's commitment to a long-term, well-diversified plan has resulted in growth in assets from under \$100 million in 1975 to nearly \$800 million at December 31, 2010.

I am blessed to be able to work with some of the brightest investment minds (our investment managers) in the world and so very fortunate to be governed by Trustees who are willing to think outside the box and help create investment mandates focusing on making money (total return) while minimizing risk. We are proud of our long-term relationship with the managers and the collective results they have achieved (more than 14 percent annualized since inception). Notwithstanding the daily trauma associated with world markets and the economy, it is a humbling honor and pure pleasure to be a small part of managing the Trust investment program—working with Trustees who "get it," an executive director who supports it, and a loyal and talented staff, all with the single focus of doing whatever it takes to maximize our grantmaking potential for our charitable beneficiaries.

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Chief Investment Officer

Assets/Cumulative Grants Approved



Investment Managers

Years indicate relationship inception

- Anchor Point Capital, LLC (2007)
- Common Sense Investment Management, LLC (1999)
- Hoisington Investment Management Co. (1981)
- Metropolitan West Asset Management, LLC (1997)
- Pacific Alternative Asset Management Co., LLC (2000)
- Rimrock Capital Management, LLC (2006)

LOW RISK—BUCKET 1

STRATEGIC ASSET ALLOCATION

Capital Preservation RISK BUCKET 1

Cash; Alternative Cash; Fixed Income Relative Value; Hedge Funds; Long U.S. Treasuries

Equities/Value-Added Real Estate RISK BUCKET 2

Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate

Anchor Point Capital, LLC (2007) Blackrock Realty Advisors, Inc. (1997)

• Allianz Global Investors Capital (1991)

- Capital Guardian Trust Company (1997)
- Capital International, Inc. (1994)
- Chinook Capital Management, LLC (2004)
- Commonfund Realty, Inc. (2006)
- KSL Capital Partners, LLC (2005)
- Oaktree Capital Management, L.P. (1998)
- Pinnacle Associates Ltd. (2000)
- PRIMECAP Management Company (1984)
- VEF Advisors, LLC (1998)
- W.P. Stewart & Co., Ltd. (1988)
- Zevenbergen Capital Investments, LLC (1994)

MEDIUM RISK—BUCKET 2

Alternative Investments RISK BUCKET 3

Domestic & International Private Equity; Distressed Securities; Venture Capital, Buyouts, & Special Situations including Energy, Natural Resources, Media, & Business Services

- Abbott Capital Management, LLC (1995)
- ABRY Partners, LLC (2001)
- Acorn Investors, LLC (2004)
- Alchemy Special Opportunities, LLP (2007)
- AXA Private Equity (1999)
- Brooke Private Equity Associates (2006)
- Capital International, Inc. (2000)
- Coller Capital (2002)
- EIG Global Energy Partners, LLC (2003)
- Endeavour Capital (2000)

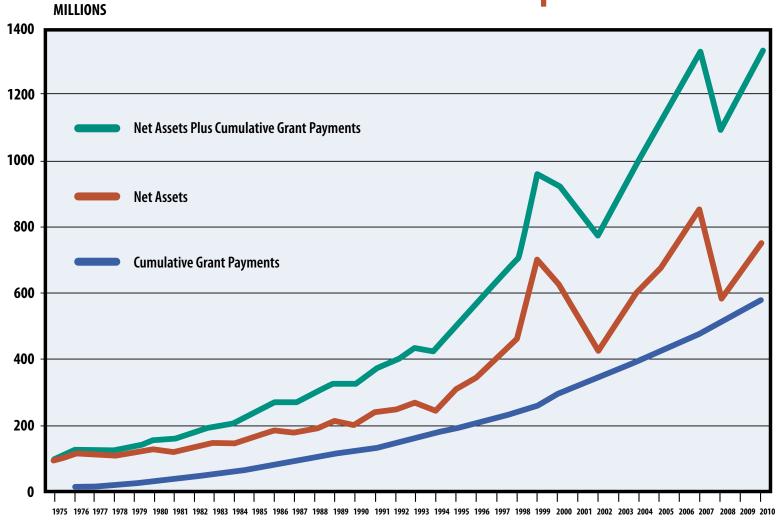
- First Reserve Corporation (1998)
- Keyhaven Capital Partners, Ltd. (2003)
- Knightsbridge Advisers, LLC (1997)
- New Venture Partners, LLC (2005)
- Oaktree Capital Management, L.P. (1990)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Standard Life Investments (2005)
- Technology Partners (2000)

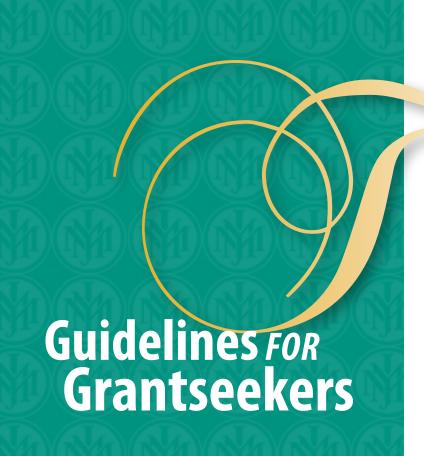


HIGH RISK—BUCKET 3



Cumulative Grant Payments & Growth in Assets Since Inception





To make an application to the Trust, the following four steps should be done in the following order:

- **1.** Review your organization's potential eligibility to apply to the Trust.
- **2.** Determine the potential match of your project with Trust interests and limitations.
- **3.** Prepare and submit a Letter of Inquiry.
- **4.** If eligible, complete and submit an application.

Step 1: Is your organization eligible to apply for a grant?

Requests for grants are considered from organizations that fit with current Trust interests and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code. Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources.

Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the *Grants* section of the Trust's website or call the Trust office.

Step 2: Is the project for which you seek support within Trust interest?

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current Trust interest is generally reflected in past successes. To review a list of recently funded projects, please visit the <u>Grants</u> <u>Awarded</u> section of the Trust's website.

The following kinds of requests ARE NOT considered:

- **1.** For specific individuals and/or their personal benefit.
- **2.** For individuals unauthorized to act on behalf of a qualified tax-exempt organization.
- **3.** For funds that will ultimately be passed through to other organizations.
- **4.** For propagandizing or for influencing legislation and elections.
- **5.** For institutions that in policy or practice unfairly

- discriminate against race, ethnic origin, sex, creed, or religion.
- **6.** For sectarian or religious organizations whose principal activity is for the primary benefit of their own members.
- **7.** For long-term loans, debt retirement, or operational deficits.

The following kinds of requests ARE RARELY considered:

- **1.** For normal ongoing operations or the continuation of existing projects.
- **2.** For endowments or revolving funds that act as such.
- **3.** For continuation of programs previously financed from other external sources.
- **4.** For urgent needs, emergency, or gap funding.
- **5.** For organizations organized and operating outside any state or territory of the United States.

Step 3: Prepare and submit a Letter of Inquiry

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and

project may be of Trust interest, you should consider submitting a *Letter of Inquiry*. This letter, limited to two pages in length, should minimally address the items below.

What to address:

- 1. A brief background on your organization, including an abbreviated mission statement, the date founded, the size of staff and board, the constituency and geographic region served, the type of service provided, and the size of the annual operating budget.
- **2.** A description of the project for which you are requesting support. Include a discussion of how you reached the decision to mount this project, the factors that contribute to the need or opportunity, the project's importance to your organization and constituency, and the level and nature of commitment of your staff and board.
- **3.** A proposed expense budget, in summary form, for the total cost of this project and for the amount you intend to request from the Trust. If possible, identify the specific budget item(s) for which you would be requesting Trust support. Indicate potential or real sources of support in addition to the Trust.

4. A brief discussion as to why you are approaching the Trust for this project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

Timing considerations:

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interests and guidelines to warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed, and you can expect a response within about three weeks. The response is likely to be one of two types:

- 1. What you propose is eligible for consideration by the Trust, and an invitation to submit a full application is given. If appropriate, specific advice will be provided.
- **2.** What you propose is not eligible for formal consideration by the Trust.

Step 4: Complete and submit an application.

If you receive an invitation to submit a full application, you will be given instructions on how to download the application from the Trust website using the password provided. Once the application, required attachments, and all related items are ready, hard copies should be submitted to the Trust. Mail to: Mr. Dana Miller, Senior Program Director, M. J. Murdock Charitable Trust, PO Box 1618, Vancouver, WA 98668.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project.

The Application Review Process

An application is reviewed initially to determine whether all required materials have been submitted. Each application is assigned to a program director, who will take the lead in preparing the request for submission to the Trustees for action. The program director may request additional information, an

interview with the applicant, or a visit to the applicant's organization.

The application, including staff summary and analysis, is made available to the Trustees for their consideration and decision. Due to the nature of projects considered by the Trust, the size of most requests, and the thorough evaluation of proposals, the typical time frame for most decisions is six to nine months. The applicant is notified promptly when a decision has been reached.

While merit is evident in nearly every application received by the Trust, only a fraction of the requests reviewed can result in awards. When an application has been declined, it will not be carried over for future consideration. Under normal circumstances, resubmission of an application that was declined is not permitted.

Each application becomes the property of the Trust and is treated as a privileged communication. In some circumstances it may be peer reviewed. It will not be returned or made available to others.

For More Help

If your questions have not been answered or additional information is needed, please call the Trust at 360-694-8415.



MAILING ADDRESS

M. J. Murdock Charitable Trust PO Box 1618 Vancouver, Washington 98668

OFFICE LOCATION

M. J. Murdock Executive Plaza 703 Broadway, Suite 710 Vancouver, Washington 98660

CONTACT

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COVER PHOTOGRAPH

Northwest Youth Corps The Yellow Crew Willamette National Forest